

NEWS SUMMARY

GENERAL

Police
spark to
Brixton
suggested

Swamp 81, a special police operation to combat crime, may have been a contributory cause of the Brixton riots in April. It was suggested at the opening of the Scarman Enquiry.

Leading counsel Robin Auld, QC, said the operation, launched in the week before the unrest, drew in 100 plain-clothed police who stopped 1,000 people. Back Page

Queen opposes
public shield

The Queen walked through crowds at Windsor's Garter service while Home Secretary William Whitelaw and Buckingham Palace stressed her wish to "move freely among her people" in spite of Saturday's gun incident. Action to ban limitation weapons, Page 8

Marcus Sejeant, 17, was remanded in custody on a Treason Act charge.

Bomb spotted

A letter bomb addressed to Labour MP Greville Janner was intercepted in Worthing, Sussex, where it was posted.

Strike defiance

Ambulance crews in the West Midlands, Wiltshire and other areas will ignore the national 24-hour strike call tomorrow. Back Page

Habib doubts

U.S. envoy Philip Habib arrived in Damascus from Saudi Arabia with his shuttle efforts to avert a Syrian-Israeli conflict apparently in trouble. Back and Page 5

Khomeini call

Ayatollah Khomeini told Iranian President Bani-Sadr he should apologise for "inviting people to revolt." Page 5

Zimbabwean fear

Rebels who fled to South Africa last year were returning to Zimbabwe armed, uniformed and trained, said Home Affairs Minister Richard Hove.

Guerrillas jailed

Six Pan Africanist Congress members were jailed for 15 years in Tanzania for the 1979 manslaughter of David Sibeko, their leader in the South African guerrilla organisation.

Storms kill 14

Tornadoes, lightning and floods left at least 14 dead in four mid-U.S. states.

Earthquake aid

Italy was granted £750m (£32m) for its earthquake-prone southern regions, the first tranche of EEC aid.

Alfredo charge

The owner of the land in Frascati, Italy, where six-year-old Alfredo Rampi died trapped in a well, was charged with his manslaughter.

Border boost

Tourism in the Irish border country will receive a £15m boost from the EEC Commission. Page 7; English season threatened. Page 7

Nothing to envy

Tap water in the Dutch town of Deurne turned bright green for a day, baffling scientists.

Briefly...

Yorkshire Ripper Peter Sutcliffe lodged appeal documents. Cocaine worth \$180m (£65m) was seized after a Florida air chase.

Anti-leprosy drive was launched in India, which has 32m sufferers.

CHIEF PRICE CHANGES YESTERDAY

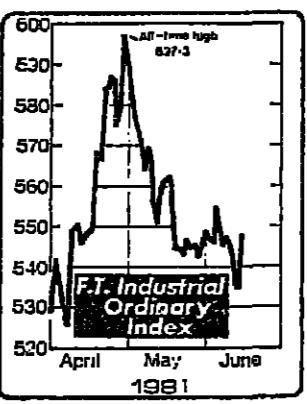
(Prices in pence unless otherwise indicated)

	RISES	FALLS
Treas. 11/16 1981	+ 11	
Treas. 13/16 1980	+ 12	
BAT Inds.	+ 11	
Bank of Scotland	+ 7	
Beecham	+ 114	
Bowater	+ 10	
British Land	+ 6	
Chubb	+ 6	
Cornell Dresses	+ 12	
Crest Nicholson	+ 161	
Downing (G. H.)	+ 14	
Flight Refuelling	+ 18	
Grand Met.	+ 3	
Gl. Portland Estates	+ 5	
GRE "New"	+ 71	
Hambros Bank	+ 25	
Hestair	+ 5	
ICI	+ 8	
Land Securities	+ 9	
Lloyds Bank	+ 10	
Grootstei	+ 382	

BNOC forced to cut Forties Field crude by \$4.25 a barrel

BY RAY DAFTER, ENERGY EDITOR

EQUITIES responded strongly to the easing of U.S. interest rates. The FT 30-share index rose 12.0 to 547.8, with many stocks recording double-figure gains. Page 23



GILTS also advanced, with the Government Securities Index up 1.08 to 67.16. Page 23

STERLING rose 4.3 cents in London to \$2.0020. It eased to DM 4.69 (DM 4.8925) but rose to FF 11.2125 (FF 11.1850). Its trade-weighted index was 95.8 (95.1). Page 25

DOLLAR fell sharply, finishing at DM 2.2420 (DM 2.3945). SwF 2.0423 (SwF 2.0980) and Y219.8 (Y224.25). Its trade-weighted index fell to 107.7 (108.0). Page 25

GOLD fell \$1 in London to \$470.3. Page 25

WALL STREET was up 6.75 to 1,613.03 near the close. Page 26

BRITAIN threatened to block a range of recent EEC Council of Ministers decisions until it is allowed to sell more lamb to the Continent. Page 27

EEC governments agreed to double the European Investment Bank's subscribed capital to £7.76bn. Page 2

FUEL OIL costs are up to £11 a tonne more in Britain than on the Continent, according to EEC figures. Page 6

STATE INDUSTRIES have asked the Treasury for rises totalling less than 5 per cent on external financial limits provisionally set for 1982-83. Page 8

INDUSTRY Under-Secretary John MacGregor told the Commons there were signs the bottom of the recession had been reached. Page 8

RETAIL SALES continued to fall last month from the buoyant levels at the beginning of the year. Page 6

AUSTRALIAN Government formally approved two major bank mergers which will reduce the number of Australian trading banks from six to four. Page 6

ROCKWELL of the U.S. and Iveco, the Fiat subsidiary, agreed terms for a joint company to make rear axles for lorries.

ZANUSSI, Italy's biggest domestic appliance maker, is negotiating an agreement with Telefunken, Italy, on the production and marketing of TV sets. Page 23

TRUSTHOUSE FORTE admitted its battle for the Savoy Hotel group is likely to fail. Page 19

GODFREY DAVIS, car hirer, reported pre-tax profits down from £3.04m to £2.57m for the year to March 31. Page 21

J. H. FENNER (HOLDINGS), power transmission engineer, reported pre-tax profits down from £4.28m to £3.55m for the year to February 28. Page 18

NORTH SEA oil prices have been cut by \$4.25 a barrel — the most dramatic reaction yet to the weak international oil market. But charges could rise again if Saudi Arabia, the world's leading exporter, increases its rates.

After pressure from big oil firms, the British National Oil Corporation has been forced to drop the reference price of Forties Field crude from \$39.25 a barrel to \$35.

This change, effective yesterday, makes premium-grade North Sea oil cheaper than some inferior crudes sold in the Middle East and between \$5 and \$6 a barrel less than comparable African-produced crudes.

BNOC — biggest trader of North Sea oil and the price setter — had proposed a reduction of \$2 a barrel. This was challenged by companies like Shell, Esso and British Petroleum, which process a high proportion of Britain's oil in the European refineries. These major oil companies had sought decreases of up to \$5 a barrel.

As part of the compromise, BNOC has temporarily linked its pricing structure to Saudi Arabian oil rather than the crudes produced by Nigeria, Algeria and Libya.

This means if Saudi Arabia, which now sells its Arab Light crude for \$32 a barrel, raised its prices to be more in line with the rest of the Organisation of Petroleum Exporting Countries, BNOC would follow suit. However,

the corporation would not attempt to make any increase retroactive.

The new North Sea pricing spotlights confusion over crude oil values. BNOC is siding with Saudi Arabia in the hope that OPEC can agree on a common production and pricing structure.

This structure might arise from the Africans and some Middle Eastern producers cutting \$2 a barrel or more from their official prices and Saudi Arabia combining a \$2 a barrel increase with a reduction in its above-average production rate of 10.3m barrels a day.

In the meantime, BNOC has been forced to accept the pressures of the market place. With North Sea oil now being sold on the spot market for as little as \$33 a barrel BNOC was

concerned that some of its

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EUROPEAN NEWS

THE FRENCH GENERAL ELECTION

Communists take a second dose of medicine

BY DAVID WHITE IN PARIS

FRANCE'S Communists have had to swallow their pride for the second time in less than two months. Although Sunday's first-round parliamentary poll showed a slight recovery in the Communist vote compared with the first round of the Presidential election, pushing it up to just over 16 per cent, the Socialist Party's countrywide progress was as much at the expense of the Communists as it was of the Right.

In next Sunday's second round the Communist Party, standing by its promise to stand down in constituencies where Socialist candidates are better placed than its own, may well lose half its 86 seats in the National Assembly. This is much greater than the actual loss in its share of the parliamentary vote. But there is little the party leaders can do except to lick the wounds.

Since the poor performance of M Georges Marchais, the party leader, in the Presidential race when the Communist turnout was the lowest for 45 years, the party has hitched its wagon to that of the Socialists, bravely waving the banner of the victorious Left. But it is proving a rough ride.

Out of the seven members of the Communist Party's central committee secretariat, its top governing body, four are due to stand down in next Sunday's election, having been beaten by Socialists in their own constituencies. They include M Charles Fiterman, the party's deputy leader, and M Maxime Gremet, its foreign affairs spokesman.

M Roland Leroy, director of Communist daily newspaper *l'Humanité*, is in the same position. The great communist

stronghold of Seine-St Denis in the northern Paris suburbs has caved in. Four socialists are set to win seats in a department where, until now, all nine MPs were communist. In Brittany, the Communists will lose their one and only MP in the socialist advance.

M Marchais, looking worn and harassed on Sunday night, could claim that the party had halted its decline and had done well in some of its own constituencies. But the excuse he used at the time of the presidential election—that communist supporters voted socialist to make sure there was a left-wing candidate in the second round—no longer serves.

He said then that he had received "thousands" of letters from apologetic voters saying they would vote communist next time. On Sunday he had to recognise that the party was, after all, going through "a difficult time."

l'Humanité yesterday attacked the "scandalous injustice" of the two-round election system, but neither the newspaper nor party leaders expressed any surprise about the result.

"It was to be expected," said M André Lajoinie, leader of the communist group in the

Confusion over the party in 1972 appears to have failed; first, its bid to modernise the party and make it credible through an alliance with the Socialists and adherence to Eurocommunist principles, and then, from 1977 onwards, to reinforce its own identity and stop it being squeezed out by the non-Communist Left.

In 1979, the party scored its regular 20 per cent in the European election. Since then, it has weathered a series of controversies over Afghanistan, where it sought to justify Moscow's invasion, over a new hard-line policy on housing for immigrants, over expulsions from its own ranks, which had not happened for 10 years—apparently to no avail. Its latest 180-degree turn in support of President François Mitterrand has only added to the uneasiness in Communist ranks.

His whole strategy since he

Confusion remains over Irish Government

By Stewart Dalby in Dublin

CONFUSION YESTERDAY surrounded the composition of the next Irish Government as the newly elected independent members of the Dail (Parliament) remained non-committal about their voting intentions.

The outgoing government party, Fianna Fail, won 78 seats (including the Speaker), in last Thursday's General Election. Dr Garret Fitzgerald's Fine Gael won 65, Labour took 15 seats and independents 8.

Since two of the independents are H-block prisoners, and cannot take their seats, it means, in theory, that Fianna Fail must win over at least four of the remaining independents or persuade some to abstain.

M Charles Haughey, leader of Fianna Fail, and Dr Garret Fitzgerald, leader of the Fine Gael, are both trying to form governments.

Mr Neil Blaney, the independent Fianna Fail member for Donegal, has said he might support Fianna Fail on economic issues but not on Northern Ireland. Dr John O'Connell, the renegade former Labour Party member, has indicated he might support Fianna Fail. One of his demands is more spending on the health services. He is a doctor.

Mr Sean Dublin Bay Rockall Loftus, a colourful individual from Dublin, clearly does not know where he stands if his comments, reported in Dublin newspapers yesterday, are anything to go by.

In one morning newspaper, he was quoted as saying he would support Fianna Fail providing it met his demands over the reform of Dublin Docks. In another, he has been reported as saying that since he has been fighting to get into the Dail for 20 years, he was not going to "take the shilling" from anybody.

Mr Joe Sherlock, elected for Sinn Fein—the workers' party—on whose record would seem to lean towards either Fine Gael or the Labour Party, has said he will be guided by the wishes of his party.

Mr Jim Kenny describes himself as a Socialist and would probably line up behind Dr Fitzgerald.

Mr Noel Browne, a long-time political maverick who is in his mid-sixties, looks 45 and was a minister in the 1948-51 coalition government, said he does not like the look of either Mr Haughey or Dr Fitzgerald.

The balance of confusion among the independents would therefore seem to favour Dr Fitzgerald. However, it is by no means certain that he can get the 15 members of the Labour Party to join his coalition.

A further complication is that Mr Frank Clusky, the leader of the Labour Party, lost his seat. The party therefore has to elect a new leader on Wednesday. This leader is then committed to addressing a national convention of 1,500 delegates next Sunday to seek a mandate to join a coalition.

The Labour Party fared very badly in the election and is in the throes of a fierce debate about whether it should try to establish an identity by remaining independent.

Danish strike over

Royal Institute of International Affairs that Nato faced a challenge of "perhaps historic significance." The growth in Soviet military power posed the U.S. and its allies with a qualitatively greater threat than ever before.

Nato's impressive response to that threat had been its 1979 decision to modernise the theatre nuclear forces (TNF) in Europe, as well as pursuing arms control talks with the Soviet Union, a decision which was reaffirmed at last month's Rome meeting of Nato Foreign Ministers.

Should the alliance now re-

treat from that TNF commitment, "substantial and lasting damage could result," Mr Eagleburger said. He added that such withdrawal would lose the alliance credibility with the

Investment bank capital doubled by Community

BY JOHN WYLES IN LUXEMBOURG

MEMBER governments of the European Community yesterday agreed to double the European Investment Bank's subscribed capital to £7.76bn following a rapid expansion in the bank's borrowing and lending in the past four years.

With borrowings totalling £1.35bn last year, the EIB has become a major presence in international capital markets. Since most of its funds go to EEC borrowers, both public and private, its lending operations are now a central part of the Community's attempts to revive backward regions economically.

The bank is prevented by its statute from allowing its outstanding loans and guarantees to exceed 250 per cent of its subscribed capital. This imposes an absolute limit of 18bn European currency units (£9.72bn) and when loans and guarantees reached £7.28bn at the end of

last year, the bank decided to seek more capital.

This was approved by EEC Finance Ministers meeting here as the EIB's board of governors. At the same time, they approved a rapid expansion in the bank's borrowing and lending in the past four years.

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Air traffic stopped again by strike in Italy today

BY RUPERT CORNWELL IN ROME

AIR TRAVEL to and from Italy will be brought to a standstill today for the second time in three days as the chaos in the country's transport sector shows no sign of abating.

The latest disruption (like much of that earlier in the year) is due to industrial action by the air traffic controllers in protest at the Government's failure to complete their change in status to civilian, instead of military, personnel.

The difficulties for anyone bold enough to wish to take an aircraft here, however, are compounded by inter-union jealousies. Whereas Sunday's stoppage was caused by controllers belonging to the "big three" confederated unions, in the fast-growing "autonomous" or independent unions.

Since the aim in both cases is the same, each group is seeing to it that the other's strike is a success. If the Government does not take firm action, further strikes are threatened.

This prospect is all the more likely in that Italy, for the time being, has only a caretaker Government and will continue in this position for at least another week.

The disruption in transport is causing grave concern to tourist operators here as well as to managers of the economy, who had been relying on a boost in tourist income to help reduce Italy's balance of payments deficit.

Early season reports, however, indicate a drop of up to 15-20 per cent in the number of visitors. Inflation is cited as the main reason but the growing uncertainty of whether or when one will actually arrive in Italy is clearly another.

Portuguese Prime Minister fights off party challenge

BY DIANA SMITH IN LISBON

THE PORTUGUESE Prime Minister, Sr Francisco Balseiro, has put down a rebellion in his Social Democratic Party and reasserted his leadership. At a crucial meeting of the party's national council at the weekend, Sr Balseiro harshly criticised attempts by a small but vociferous group of social democrats to challenge his leadership of the government and party and, by the end of the meeting, received an overwhelming vote of confidence.

The rebels, who include Sr Anibal Cavaco Silva, the former Finance Minister, and Sr Helena Roseta, an outspoken MP, have been defying publicly and privately, Sr Balseiro's low-key approach to government and party politics since his appointment last January.

Their animosity towards the leader they chose appears to have been focused on his willingness to maintain a quiet working relationship with President Antonio Ramalho Eanes. The Prime Minister's approach is in strong contrast to the perpetual confrontation adopted by Sr Francisco Sa Carneiro, his predecessor who was killed in an air crash, as a

1980 electioneering tactic that did not pay off.

Portugal has no general election due until 1984 and no presidential election until the following year. This does not appear to have deterred Sr Balseiro's challengers from trying to keep up an exhilarated electioneering spirit while Ministers try to concentrate on the urgent business of government.

St Balseiro... leadership reassured

Hopes rise for Dutch coalition

By Charles Batchelor

in Amsterdam

PROSPECTS for the formation of a centre-left government in the Netherlands have improved markedly with the decision by a special Labour Party congress to adopt a conciliatory stand.

This was in sharp contrast to the pre-election congress when the party executive was under strong pressure from its left-wing to adopt radical policies. It also marked a break with dogmatic party attitudes which, in 1977, led to Labour's exclusion from government in spite of its large electoral gains.

At the weekend congress in Den Bosch, the executive adopted a clearly moderate line. The party will take into account the six fighting principles chosen as the basis of party policies when assessing the progress of the coalition talks but it refused to be bound unconditionally to them as some members wished.

These principles include refusal to allow Nato to station Cruise missiles in the Netherlands and rejection of most of the nuclear tasks allotted to the Dutch by the Atlantic alliance. They also include a promise to shut down the two nuclear power stations in operation and to maintain, as far as possible, the real purchasing power of the minimum wage.

Mr Max van den Berg, Labour's chairman, was also successful at the weekend in his appeal for the party not to reject outright the claim of Mr Dries van Agt, the outgoing Prime Minister, to a second term in office. Mr van Agt has said he should lead any government which includes the Christian Democrats since it is the largest party in Parliament.



Four leaders of a small Polish opposition group were put on trial in Warsaw yesterday charged with plotting to overthrow the Communist system. From left: Mr Leszek Mocuzki leader of "Confederation of Independent Poland," Mr Roman Szeremietiew, Mr Tadeusz Stanski and Mr Tadeusz Janduzak. The opening session was devoted to the reading of the indictment.

Walesa says Soviet intervention 'insane'

BY LESLIE COLITT IN BERLIN

IF THE Soviet Union decided to intervene in Poland "it would be the greatest and most insane mistake it could make," Mr Lech Walesa, leader of the Solidarity, the independent union, has said in a lengthy interview with *Der Spiegel*, the West German news magazine.

"In the end we would win, although I don't know the outcome," he added. "We shall see." If Poland were invaded and Poles were forced to work in order to obtain ration cards, he said, he could "easily imagine lots

of pretty little doll carriages rolling off the assembly lines of armaments factories.

"We know more than enough ways of effective resistance against any kind of occupation."

Asked why Solidarity had not made constructive proposals for economic reform, Mr Walesa replied: "You might as well ask a nine-month-old child why it has not yet composed a symphony."

The hardline West German

Communist Party, meanwhile has raised the possibility of Soviet intervention in Poland if "subversion" there worsens.

The weekly newspaper of the pro-Moscow West German Communists said there is "a clerical" and an "American" line within Solidarity in Poland. The Polish Catholic Church, it said, does not want "subversion in the country" to reach the point where the "Warsaw Pact countries would feel bound to intervene."

U.S. tries to stiffen Europe's nuclear resolve

BY BRIDGET BLOOM

THE WESTERN alliance could suffer lasting damage if members were to withdraw from their commitment to modernise Nato's European nuclear forces. Mr Lawrence Eagleburger, one of President Ronald Reagan's key policy advisers warned in London yesterday.

In a speech clearly designed to appeal for unity in two major areas of current contention between the U.S. and its European allies—arms control talks and defence spending—Mr Eagleburger reaffirmed that the Reagan Administration favours serious arms control negotiations aimed at balanced and verifiable agreements, not those "designed primarily to keep the West into a false sense of security."

Originally, there had been talk of some 5,000 jobs being lost as Krupp sought to rationalise and concentrate its crude steel production to take account of the deepening crisis in the European steel industry.

Krupp worker directors lobbied the Iranians on the board and were assured that mass redundancies were not in keeping with the principles of the Islamic revolution. Iran has long had a stake of more than 25 per cent both in Krupp Stahl and in Krupp GmbH, the holding company of the diversified Krupp interests.

Last week's supervisory board was then said to have produced a compromise, with the restructuring plan divided into two phases, coupled with an investment programme and fewer jobs being lost.

It now emerges in fact, that about 4,000 jobs will go by the end of 1982, although Krupp stresses that this will be largely achieved through measures like early retirement, not through dismissal.

Further, the steps to be pushed through by the end of next year are described only as a "first stage" of the restructuring programme. What personnel measures the second phase will entail depends on how the steel market develops.

The stand taken by the Iranians has been sharply criticised by several leading West German newspapers. Krupp stresses, though, that it is keen to continue its co-operation with the Iranians and believes the feeling is mutual.

The main thrust of his argument was that, after a decade of drift and uncertainty, the Reagan Administration's foreign policy showed a "resurgence of confidence."

Mr Eagleburger referred to defence spending in similar vein. The U.S. could not be expected to carry the burden of alliance defence alone, he said.

The U.S. had undertaken "a costly defence improvement programme" and it was important that Europe should also contribute the necessary resources. The price of not doing so would be "inevitable transatlantic discord, while we deprive ourselves of the strength needed to restrain the Soviets and to persuade them to move from confrontation to meaningful negotiation."

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THE BANK FOR INTERNATIONAL SETTLEMENTS ANNUAL REPORT

David Marsh in Basle assesses the implications of the report published yesterday by the BIS, the "central bankers' bank"

Monetary restraint 'not enough' to fight inflation

GOVERNMENTS are placing too much emphasis on restrictive monetary measures in their fight against inflation, the Bank for International Settlements warns in its annual report published yesterday.

It urges greater reliance on other complementary policies—including fiscal restraint and incomes policy—to lower the political and social costs of a purely monetary attack on rising prices.

"The overwhelming reliance placed on monetary policy... is creating increasingly serious problems," the Bank says.

A restrictive monetary stance unaccompanied by other measures threatens to lead to persistent under-employment. "Since the political and social implications of such an option may become intolerable, the danger is that not only the restrictive monetary policy itself but also any anti-inflationary initiative will be prematurely abandoned. The consequences of choosing this course would involve a policy setback of incalculable proportions."

The Bank points out that the existence of large public-sector deficits alongside policies of monetary restraint risks putting the whole weight of monetary restriction on the private sector—and thus squeezing corporate investment.

The result will be a slowdown in fixed capital formation and, consequently, the erosion of the economy's potential for future growth. The chances of reabsorbing unemployment even in the longer term, will thus be jeopardised.

Looking at the setback to the world economy caused by the 1973-80 oil price rises, the Bank says the industrialised world is gripped of interlinked inflation and energy constraints.

But it points to some encouraging factors. Although industrial production turned downwards in most countries during last year and unemployment is rising, the recession has generally been milder than after the "firmly held in the double-lock" first big oil price rise in 1973/74.

Nearly all countries have given priority to fighting inflation. The price-rising effect of the higher cost of oil has not spread throughout the economy to the extent it did six years ago and, more importantly, wages have been rising more

General Government Spending and Revenue

(as a percentage of GNP)

—Spending,Revenue

1961 1967 1973 1980

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AMERICAN NEWS

WORLD TRADE NEWS

Court ruling embarrasses Reagan

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE U.S. Supreme Court yesterday handed the Reagan Administration a victory it could have done without when it ruled that the federal Government and Congress, as well as the states, were empowered to impose environmental standards on the strip mining of coal.

The court rejected unanimously two state challenges to the legality of the 1977 Surface Mining Control and Reclamation Act, one of whose principal provisions requires strip mine operators to restore land to something approximating its pre-mining conditions.

The plausibility of the court decision stems from the fact that the Reagan Administration under its zealous Secretary of the Interior, Mr. James Watt, is intent on pursuing policies that would, in effect, hand back to the states most control over strip mining regulations.

Earlier yesterday, it emerged that Mr. Watt wants to close down over the next year five

of his department's big regional enforcement offices. Employees at the Denver and Kansas City offices are being ordered to move to the Casper, Wyoming, bureau, or to resign or retire from Government.

Mr. Watt's general approach is consistent with the overall philosophy of the Administration, which is to reduce federal regulation and to transfer as much authority as possible back to state authorities. But the particularly high-handed and abrupt nature of this latest edict is likely further to arouse his critics.

It also promises confrontation with Congress, where one House sub-committee has already provisionally voted to prevent the federal Government from spending any money to close down the regional offices. Congressional opposition is likely to be enhanced by yesterday's Supreme Court ruling.

Mr. Watt is far from alone in

the Administration in leading the onslaught on Government regulation. Only last week the new head of the Environmental Protection Agency, Mrs. Anne Gorsuch, declared that she would dismantle her agency's enforcement arm.

Soon after assuming office, two-month freeze on all new President Reagan imposed a Government regulations. Subsequently his Administration issued periodic lists of the rules it has consigned to oblivion.

Yet it is Mr. Watt who is increasingly drawing the fire of the disparate coalition of liberals, environmentalists, consumer activists and others, both for his actions and the often imperious way in which they have been carried out.

He has also, given the weakness of the present Energy Department, assumed much greater control over energy policies than that normally enjoyed by Interior Secretaries.

Salomons sued by former partner

By David Laxcelles in New York

SALOMONS BROTHERS, the Wall Street investment firm, has been named in a fraud suit by a former partner of the firm who is seeking damages of \$4.6m. The litigation also involves Salomons' accountants, Oppenheim, Appel, Dixon and Company.

The former partner, Mr. Edgar Aronson, alleges that he was deprived of his rightful share of the profits in a highly successful natural gas venture in the Gulf of Mexico in which a number of Salomons' partners invested in the early 1970s. They included Mr. John Gutfreund, the firm's managing partner, and Dr. Henry Kaufman, its influential economist.

Mr. Aronson left Salomons to take up a post at another Wall Street firm in 1979 and on departing was told by Salomons that the gas venture was worth \$25m. However Mr. Aronson claims in his court filing that "by information and belief" it was worth \$140m.

Salomons is trying to have the suit settled by arbitration before the New York Stock Exchange, where proceedings would be closed and sensitive information about Salomons' financial affairs would not be publicized.

However, Mr. Aronson has now filed a further suit with the New York State Supreme Court aimed at ensuring a public hearing. Salomons has declined to comment on the matter, because it is in litigation, although it claims that the suit is "without merit."

The affair is attracting attention on Wall Street because it points to a dramatic falling-out among partners at one of its best-known firms. But the evidence is also being carefully combed by competitors for clues to Salomons' earnings which are among the most closely guarded secrets on Wall Street.

Sony may make VTRs in Europe or the U.S.

BY CHARLES SMITH, IN TOKYO

SONY may soon decide to start making its Betamax video tape recorders (VTR) sets in Europe or the U.S., the company said yesterday.

It was denied, however, that the company has a definite plan to build a factory in the eastern U.S. as reported by one leading Japanese daily newspaper.

Sony's VTR capacity is limited to 150,000 sets per month but the company plans to raise this to 200,000 sets per month by the end of October and to 250,000 by next spring.

Any capacity increases beyond this point could well be made outside Japan.

Since Sony sells about 25 per cent of its VTRs in Europe and between 25 and 30 per cent in the U.S., these two areas emerge as the obvious candidates for local production.

VTRs, however, would "not necessarily" be produced at existing Sony factories such

as the company's San Diego TV plant. The company could decide to start a plant in another part of the U.S.—hence the unconfirmed report that an east coast site has been chosen.

Sony's admission of interest in overseas VTR production follows the news of joint venture production plans for VTRs involving Japan Victor Company (JVC) and Matsushita.

Victor plans to set up a joint venture with Thorn EMI, Thomson Brandt and Telefunken for the manufacture of various different VTR products in Europe.

Matsushita is engaged in discussions with the Stuttgart car components maker Robert Bosch on a joint manufacturing venture. Victor and Matsushita are makers of the VHS system for video tape recording, the rival version to Sony's Betamax.

Slowdown in machine tool exports

TOKYO — The Japan Machine Tool Industries Association said Japan's machine tool exports in this year are expected to rise by 7.6 per cent to Y290bn (\$534m) from 1980 when they rose by 30.5 per cent to Y369.6bn from Y206.6bn in 1979.

The estimate follows expected sluggish demand from Europe due to slow economic activity and fears that demand from the U.S. auto and aircraft industries is peaking, it said.

The one-year Japanese export cartel for sales to the EEC from last January has also begun to have an effect with the year-on-year rises in exports at 30 per cent in January, 25 per cent in February and only 0.2 per cent in March, it said.

Exports in April to the EEC were unchanged at Y4.17bn from a year earlier, but in U.S. dollar terms they rose 19 per cent to \$19.89m from \$16.50m, the association said.

Japan's total machine tool exports in April rose by 1.3 per cent to Y23.60bn from Y23.29bn a year earlier.

Reuter



Mr. Suzuki, on the third leg of a two-week European tour, is pictured shaking hands with Mr. Mark Sykes, Belgian Prime Minister. Mr. Sumei Sonoda, Japan's Foreign Minister, is on the left. Reuter

Canada sticks to tight money

BY JAMES BUXTON IN OTTAWA

THE ITALIAN car market, now bigger than Britain's, showed a sharp downturn last month. May sales were 6 per cent down on the corresponding period of 1980.

Italian car makers kept 59 per cent of the market for the first five months. Fiat and its subsidiaries Lancia and Autobianchi together accounted for 51 per cent of the market.

virtually the same as their share in the whole of 1980.

The second-biggest operator in the Italian market is Renault with 10.5 per cent of the market in the first five months. The second-biggest Italian car group, Alfa Romeo, came next with 8 per cent.

A long-standing treaty limits Japanese imports to 2,000.

India's hotel policies come under attack

BY MICHELLE MISQUITA IN HONG KONG

THE INDIAN Government's double standards in not allowing foreigners to manage hotels in India while Indians can freely manage hotels abroad, has come under fire from Mr. Curt Strand, president of Hilton International, the hotel chain.

Mr. Strand said that the language of the Indian law was ambiguous, but "when you probe it, really dig into it, you find that all they really want is your name and your marketing ability."

Interviewed in a travel magazine, Mr. Strand said that he

received two letters a day from India asking Hilton to set up in that country, but "we will stay out of India as long as we cannot manage hotel." He said that the policy is "that we want to be in control of what it being done with our name."

The Hilton group has hotels in all the major Asian countries except for India, South Korea and Thailand, and it has signed deals which will see it opening in Seoul and in Bangkok in the next few years. In Japan it is the only foreign hotel company managing a hotel.

AP-DJ

Yugoslavia in Airbus agreement

By Lynton McLean
THE EUROPEAN Airbus Industrie consortium has signed an agreement with Yugoslav Soko aerospace organisation for co-operation on airliners.

Soko Vozduhoplovna Industrija Mostar, is to expand its industrial capabilities for manufacturing in the commercial aircraft sector and will take on responsibility for managing and co-ordinating in Yugoslavia the activities of Airbus Industrie.

The agreement between Airbus Industrie and Soko includes plans to subcontract work on the Airbus A-300 and A-310 airliners to Soko.

Airbus Industrie has also proposed to Soko that the Yugoslav organisation should collaborate in Airbus airliner projects to be launched in the 1980s, including the A-320 twin-engine 150-seat airliner which was formally announced at the Paris Air Show earlier this month.

Airbus Industrie's present partners are Aerospatiale of France, British Aerospace which has a 20 per cent share, Deutsche Airbus, representing MBB and FWF, and CASA of Spain.

Hyundai wins Burma deal

RANGOON — Hyundai of South Korea has won a Burmese Government contract to build the main dam in a \$255m (\$111m) irrigation and hydro-power project, according to land.

Construction of the dam is to begin late this year at Nyaungyay, 560 kilometers north of Rangoon and is expected to take about five years. The tender for the dam was

worth \$76m.

The multi-purpose project will have a power generating capacity of 56 MW and will irrigate 200,000 acres of farmland.

The World Bank has pledged

the loan of \$90m for the project, with West Germany lending \$45m, Japan \$18m and Norway \$6.4m. The Burmese Government is putting in \$78.6m.

AP-DJ

Caribbean struggles to cope with economic pressures

BY CANUTE JAMES IN KINGSTON

IN SPITE of limited growth in real gross domestic product in some countries, Caribbean economies are still in decline.

The Caribbean Development Bank says in its latest annual report that high rates of inflation and unemployment, depressed output severe balance of payments problems and eroded foreign exchange reserves have highlighted the state of these economies last year.

Moreover, there is little to indicate there will be a change this year, although the decision by the Organisation of Petroleum Exporting Countries not to increase prices will give these economies some breathing space.

The region's 12 English-speaking countries covered by the bank's report, and the

Bahamas, are studies in economic contrasts.

The smaller islands in the eastern Caribbean archipelago which depend on a "narrow range of domestic products to generate foreign exchange earnings" have suffered severe economic setbacks through last year—the first year of decline in the past decade.

At another level, Jamaica suffered from the destruction of its banana crop by hurricanes, increasing oil prices and a failure to obtain foreign aid, after the previous government ended talks with the International Monetary Fund.

The region's economic picture is disturbed by the performance of the Trinidad and Tobago economy, which grew

by 22 per cent in real GDP last year because it is a net exporter. While other countries scraped the barrel for scarce or non-existent foreign reserves, Trinidad and Tobago boasted assets of US\$2.5bn.

The report says tourism increased only slightly during the year. But most of the countries in the region which depend on tourism have earned

little hope for the Caribbean Commonwealth countries to pull out of this economic malaise. Most are trying to shore up their battered economies by seeking external aid. But they are all destined to mark time or stagnate for the next few years.

AP-DJ

How the strong dollar has eased the U.S. textile export threat

BY SUE CAMERON AND RYHS DAVID



Glyn Genin

Fears have been allayed for chemical and fibre plants

and fibre producers complained the loudest about the U.S. threat. But industry experts now suggest that the real problems may have been the strength of the pound and the drop in demand caused by recession. There has been little U.K. lobbying about U.S. cost advantages, based on energy, since the pound started to weaken against the dollar, the experts noted.

Scapegoat'

Some UK companies may have been using the U.S. threat to some extent as a "scapegoat" for their general woes last year, one expert said. Low-priced U.S. exports had a real impact on the profitability of some European companies because they helped drive down

selling prices. But, he stressed, they had not been significant in volume terms.

There are now hopes that the U.S. may follow its deregula-

tion of oil prices with a quicker deregulation of gas prices than first expected. But this is linked with speculation that gas prices would not auto-

matically increase substantially.

Gas supplies are plentiful and gas consumers are enjoying what is sometimes called a "gas bubble." Further, there is no

out because demand weakened in the European markets. In Britain textile output fell by 20 per cent during the recession.

At the same time demand in the U.S. for fibre has remained surprisingly buoyant in spite of very high interest rates. The need to go on searching for further export growth to utilise spare capacity has diminished.

According to Dr. Anantha Raman of First Boston Corporation fibres analysis team, the industry's overall shipments are expected to rise 5 per cent overall this year and a further 10 per cent next year as the American economy continues and inflation is squeezed.

Significantly, in some important markets such as carpets, fibres are now on allocation and some European fibres are being imported, and even in polyester filament—previously the most depressed fibre—the leading U.S. producers, Du Pont and Celanese, now claim to be work-

ing at near capacity and close to break-even. The industry has recently put in a new round of price increases. With little new capacity scheduled to come on stream in any of the main fibres, a further hardening is expected.

Prudence

The realignment of the dollar against European currencies, particularly sterling, has been affecting not just the price of basic fibres but the wage cost advantage which the Americans had begun to gain in added value items such as carpets and sheets.

Finally, though the U.S. Government pronounced itself unable to influence directly the activities of its exporters the messages it conveyed to them about the concern being felt in Europe seems to have induced some prudence into their marketing.

OVERSEAS NEWS

Israel set to attack missiles

By David Lennon in Tel Aviv

ISRAEL is ready to attack the Syrian anti-aircraft missiles in Lebanon as soon as Mr. Philip Habib's peace mission finally runs out of steam.

Military officials in Tel Aviv indicated yesterday that they expect to have to take action, and that this could develop into a larger conflict with Syrian forces in Lebanon.

They stress that even though Israel has waited more than six weeks for the diplomatic process to try to resolve the crisis, Israel's objections to the presence of the missiles remain unchanged. The missiles pose a threat to Israeli aircraft flying in reconnoitring missions over Lebanon, it was claimed.

Mr Menachem Begin, the Prime Minister, issued his sternest warning yet about the missiles at an election rally on Sunday. He said that when Mr. Habib arrives later this week, he will tell him "If you do not move them we will."

The general impression within Israeli military circles is that President Hafez al-Assad of Syria is hoping for a military confrontation with Israel in Lebanon. But officials hinted that if there is a confrontation, it may not follow the restricted pattern desired by Damascus.

Hussein warns: Mid East at crossroad of open war

KING HUSSEIN of Jordan, usually considered to be among the most moderate and Western-oriented of Arab leaders, yesterday took the unusual step of making public the text of a letter he sent to President Ronald Reagan on June 11, following the Israeli air attack on the Iraqi nuclear research establishment near Baghdad.

The following is a partial text: "A sustained crusade is being perpetrated by the outraged committed by Israel in the very guts of the Muslim homeland, extinguishing, as they do, any glimmer of hope for civilised and disciplined human relations for the

people of this troubled region.

The sneak attack on the nuclear plant near Baghdad by the so-called Israeli defence force is the latest in a series of unprovoked and humiliating acts against the Arab nation.

It is my belief that today this vital region of the world stands at a moment of truth — at a dangerous crossroad of open war and continued human suffering.

The consequences of Israel's aggression must raise the following questions: Do the arrogant and insulting statements of the Israeli Prime Minister and the action of his

military machine mean that real politik is in the sole and exclusive service of Israeli politics?

Does the colossal financial and military support to Israel carry no moral condition or constraint, and what intolerable goal does it hope to realise?

The unquestioning and highly developed commitment of successive U.S. administrations to the apparent fulfilment of Israel's opportunist militarism has developed a regional Israeli dimension.

The consequences of Israel's aggression must raise the following questions: Do the arrogant and insulting statements of the Israeli Prime Minister and the action of his

ion's security?

Is it not a case of double standards that Iraq which, as you are aware, Mr President, signed the Nuclear non-proliferation Treaty, should come under attack when Israel's sinister and highly questionable nuclear programme and capability is conveniently disregarded, under Zionist pressures, by influential circles?

The violation by Israel of norms of international law of air, sea and land, the killing of Arab men, women and children, the recent loss of a French national and the death in the not too distant past of American servicemen

aboard the ill-fated USS Liberty, all indicate to the Arab people that there are no standards when it comes to the case of Israel.

The hearts and minds of Muslims and the Arab people have suffered beyond human limits after 14 years of occupation of Palestine and Jerusalem—the symbol of peace. Are they today, expected to submit to the reaffirmation of, and I quote: "The long-standing moral, political, military ties between the U.S. and Israel."

King Hussein: "Does U.S. support for Israel carry no moral condition?"



Bani-Sadr 'to continue as President'

By Our Foreign Staff

MR BANI-SADR, the Iranian President, should apologise for his past behaviour but continue as President, Iran's revolutionary leader Ayatollah Khomeini said yesterday.

The implication of the Ayatollah's speech is that he does not want Mr Bani-Sadr to resign or to be forced out of office by Parliament.

Last week, the president was dismissed as Commander-in-Chief of the Armed Forces and has been repeatedly attacked by religious fundamentalists of the Islamic Republic Party who control the Parliament.

The Ayatollah said he wanted the President and his supporters "to go on radio and television and announce their repentance and say that they have been wrong in inviting people to revolt." He also denounced a proposed demonstration in Tehran in support of Mr Bani-Sadr.

Although the Ayatollah is prepared to see the President continue in his present post, there is little doubt in Tehran that all real authority will in future be held by the Parliament and Cabinet, both controlled by Mr Bani-Sadr's enemies.

Terry Povey in Tehran adds: The Central Bank's wholesale prices index, published on Monday, was up 30 per cent on the same time last year.

Syrians stand fast against threat of Israeli raids in Lebanon

By JAMES BUCHAN IN BEIRUT

MR BEGIN'S threat to destroy Syria's missiles in Lebanon has added yet one more twist to the mounting tension in the Middle East.

There is a strong suspicion, not only among the Lebanese but also at Western Embassies, that Mr Begin could still order a major attack on Lebanon—if not on Syria's SAM-6 missiles in the Bekaa Valley, then on a Palestinian stronghold such as Beaufort Castle in South Lebanon.

At the very least, Mr Begin is thought to be trying to re-focus world attention on the threat from Lebanon to ride the

crest of Israeli applause for last week's bombing of the Iraqi nuclear reactor, and to divert the international outcry that has ensued.

What is most worrying is that Mr Begin has set a deadline for Mr Habib's special mediation effort.

The almost continuous shuttle by the U.S. envoy, which is being undertaken with a parallel Saudi-led Arab League effort to reconcile the different parties in Lebanon's internal strife, has been deeply embarrassed by the Israeli action in Iraq.

And if Mr Habib or the Arab League are not successful, it is

believed there will be no chance that Syria will move the missiles in the immediate future and that, if they are destroyed from the air, they will be replaced.

Israel's attack on the Iraqi reactor, and the mounting Arab fury, have had three major effects on the missiles affair.

● While Syria is in no position to go to war, its determination not to give in to U.S. blandishments over the missiles has been increased. Damascus has no desire to be shown to be as impotent as its rival Baathist regime in Baghdad.

A symptom of the harder line

newspaper, Tishrin, in Damascus at the week-end that the U.S. was directly responsible for Israel's "mounting aggression" and therefore could not mediate.

The shooting down by Syria of another Israeli pilotless reconnaissance aircraft on Saturday will merely increase the determination of both countries in a battle for the air over the vacuum of Lebanon.

● Arab solidarity has improved to the extent that Syria probably no longer feels so desperately isolated over its presence in Lebanon. It was quite evident from statements yesterday by Colonel Gaddafi,

the Libyan leader, that he was willing to bury his quarrel with Iraq, Saudi Arabia and Morocco, and by King Hussein of Jordan, that "all Arab states were threatened by the American weapons supplied to Israel."

● There is a strong Arab feeling that even if the U.S. did not connive at the Israeli raid, it singly failed to prevent it. This feeling, which is coming to a head at the United Nations in New York with Arab efforts to "punish Israel," is particularly embarrassing for Saudi Arabia because of its close relations with the U.S. and its involvement with the Habib mission.

It is argued by parties hostile to Syria that Damascus is exacerbating the struggle between Lebanon's Christians and the Moslems and the Left to justify the continued presence of its 25,000 troops—and with them the surface-to-air missiles—for purposes of its own defence against Israel.

It is more likely that President Hafez al-Assad would begin to discuss a reduction in Syria's role in Lebanon, if there was some genuine progress towards re-establishing Lebanese national security, so that Syria was not so vulnerable to Israeli attack up to the Bekaa Valley.

ELECTIONS IN INDIA

Landslide win for Rajiv Gandhi

By K. K. SHARMA IN NEW DELHI



MR RAJIV GANDHI, 37-year-old son of the Indian Prime Minister, has won a landslide victory in the Amethi constituency formerly represented by his late younger brother, Sanjay, killed in an air crash almost a year ago. Rajiv is now stepping into Sanjay's shoes.

The role is as big as Rajiv wants it to be. He could become the most powerful person in India after his mother, and he has already shown signs that that is what he does want. Rajiv has been feeling his way along the corridors of power since his brother died, surrounding himself with young intellectuals to advise him, and has taken an interest in formulating such policies as opening India for oil exploration by multinationals.

Rajiv is modest, soft-spoken and self-effacing, unlike the abrasive Sanjay who often behaved as though he was a law unto himself. Sanjay made and unmade chief ministers of the states ruled by Mrs Gandhi's Congress (I) Party, made leaders out of his henchmen, and ruthlessly destroyed those he considered his opponents.

It is because Sanjay was all-powerful both in the Congress Party and in formulating government policy that a vacuum arose when he died. Its repercussions were felt immediately. Dissent grew inside the Congress and one or two chief ministers showed signs of revolt against Mrs Gandhi. In almost all states

Rajiv Gandhi is now taking his place in Indian political life, filling the vacuum left by the death of his brother Sanjay. Thus, the dynastic line begun by Jawaharlal Nehru continues.

party factions sprang up and as Mrs. Gandhi drew into her shell—no one was there to act as firmly as Sanjay had done. Policy-making became a slow process. The bureaucrats had got used to looking for signals from Sanjay and were unsure what Mrs. Gandhi herself wanted. Mrs. Gandhi recovered quickly from the death of her favourite son, but lacked a confidant and adviser in whom she had faith. Although she took decisions when forced to, it was clear she needed and wanted a trusted assistant.

It took Rajiv just under a year, after Mrs. Gandhi let it be known that she wanted him to wear Sanjay's mantle, to decide on a political career. Until Sanjay's death, all Rajiv wanted was to do his job as a commercial pilot with the domestic Indian Airlines and spend his spare time with his Italian wife, Sonia, and their two children. Under pressure from Mrs. Gandhi, however, he agreed initially to act as her unofficial assistant.

With time, Rajiv realised Mrs. Gandhi did not want mere secretarial assistance. She needed someone who could take the burden off her shoulders in such matters as day-to-day party affairs and could help her with her official work. This is the full-time job, albeit extra-constitutional, which Sanjay created for himself. Rajiv has chosen to take this on and it now remains to be seen how successful he will be.

The need of the hour is a man who is clean, who is capable and who is acceptable.

To the 1576 readers of this newspaper who will fly to Nigeria this week.

The weather forecast for Nigeria is hot and humid. Your personal horoscope says you are likely to be working extremely hard.

Both are good reasons for insisting on the quickest, most comfortable flight you can get to Nigeria.

Nine of our ten flights a week from London Gatwick are non-stop. And every one offers you a wide-bodied jet.

The most relaxing way to spend such a long flight is in First Class.

But even in Economy Class you'll find our service superb. On your outward journey, dinner now begins with an ample helping of smoked salmon, and pâté on your return flight. The main course is on Royal Doulton china, accompanied by a mixed side salad. And complimentary wine is served in a stemmed wine glass.

Not surprisingly, our service to passengers has made us the most popular airline to Nigeria.

Which means that if you're flying to Lagos tomorrow, you'll probably be on our flight that departs at the very civilised hour of noon. And arrives very conveniently in the early evening.

Our midday flight to Lagos is available every single day of the week. That's more daylight services to Nigeria than any other airline.

On Tuesdays, Thursdays, Fridays and Sundays it stops briefly at Kano en route to Lagos.

But if you prefer to fly overnight, we have flights departing London Gatwick at 2300 on Mondays, Tuesdays and Thursdays arriving early morning in Lagos.

Return flights give you the choice between flying during the day, or overnight, as you prefer.

Our London airport is Gatwick. With the convenience of easy British Caledonian connections all over the UK, ample parking, and a Rapid City Link (40 minutes) with Victoria Station.

The reason we offer you more convenient flight times, faster journeys, and more comfort and attention is that unlike national airlines, we're an independent business. And to stay in business, we have to compete.

If we didn't run a better airline, we wouldn't have an airline to run.

British Caledonian Airways

We never forget you have a choice.

UK NEWS

Recognised status for Carolina Bank

By Our Banking Correspondent
CAROLINA BANK, the UK subsidiary of North Carolina National Bank, has been elevated to the status of a recognised bank by the Bank of England.

Carolina Bank is one of the first banks to progress from being a licensed deposit-taking institution to a fully-qualified recognised bank. Its progress underlines the flexibility of the Bank of England's interpretation of the 1979 Banking Act.

Two names have disappeared from the monthly list of recognised banks—Keyser Ullmann and Rainier National Bank. Keyser Ullmann has been taken over by Charterhouse, Japet and Rainier National Bank has sold its London operation to the First National Bank of Minneapolis. First National retains its status as a licensed deposit-taking institution. At June 15, there were 284 recognised banks.

There are three additions to the list of licensed deposit-taking institutions (LDTs)—Cyprus Credit Bank, Mynshul Finance, and Roxburgh Guarantee Corporation. There have been four deletions from the list: Commercial Bank of Malawi, Lewis's Bank, National Guardian Securities and Service Finance Corporation. At June 15, there were 294 LDTs.

Chairman's pay rise
MR GEOGE TURNBULL, chairman of Talbot UK, apparently had a salary increase of more than 26 per cent last year.

The company's annual report shows that Mr Turnbull's pay in 1980 was £37,000. For the period April to December 1979, he was paid £22,000, an annual rate of more than £28,000. Talbot UK recently reported a record net loss of £67.35m for 1980, up from the £41.13m loss for 1979.

A further substantial loss is expected for this year but the company hopes to break even in 1982.

Income increases
THE Church Commissioners' income increased last year by an adjusted 15.8 per cent—compared with a rise of 15.1 per cent in the retail prices index—in spite of the recession.

Total income amounted to £79.3m. Altogether 57 per cent was spent on clergy pay, 18 per cent on pensions and 11 per cent on clergy housing.

The commissioners say it should not be assumed that 1981 will produce equally encouraging results. "On the contrary, the outlook for the immediate future can only be viewed with caution."

School cuts urged
THE GOVERNMENT is encouraging local education authorities in England and Wales to get rid of surplus school places because of falling numbers. It has sent a circular asking them to review plans to rationalise school stock.

£42,000 for icon
A GREEK icon by the 17th century artist Theodor Poulakis sold for £42,000 at Sotheby's yesterday, an auction record for a Greek icon. It depicts the Tree of Jesse. The sale made £187,510 with 21 per cent bought in.

TUDOR CRISPS KNEW THEY HAD IT IN THE BAG WHEN THEY SET UP AT TUDOR CRISPS Ready Salted Peterlee

If you want to join the list of successful companies that have relocated here, contact Ruth Kohn, Peterlee Development Corporation, Lee House, Yoden Way, Peterlee, County Durham SR8 1BB. Tel: (0763) 863366

Peterlee THE PLACE TO BE

Bank's terms for Burmah Oil rescue were not unfair, says Tuke

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

SIR ANTHONY TUKE, former chairman of Barclays Bank, agreed in the High Court yesterday that the Bank of England did not take unfair advantage of Burmah Oil when it rescued the company from financial crisis in January, 1975.

All that the Bank has done, said Sir Anthony, had been to put to Burmah the terms imposed by the Government for the rescue.

It had been a hard deal, but it had not been unfair, he said.

Sir Anthony, now chairman of Rio Tinto Zinc, had been called

by Burmah as an expert witness in support of its claim to have the sale of its 20 per cent holding in BP to the Bank—part of the rescue package—set aside.

Burmah contends that the Bank took unfair advantage of the company's weakness to get the shares at a gross under-value.

The Bank, which bought the shares for £178m, contends that the price was fair. The current market valuation of the holding is nearly £1.2bn.

Sir Anthony told Mr Justice Walton that he thought the deal

would have been more reasonable if there had been an arrangement for Burmah to share in the profits of any resale of the shares. Such an arrangement had been suggested by the Bank but rejected by the Government.

He said that, at the time, there had been a general feeling that it was a fairly hard deal. There was, he agreed with Mr Donald Rattee, QC, for the Bank, a world of difference between a fairly hard deal and taking unfair advantage.

Sir Anthony added that those who had thought it a hard deal had not been in full possession of the facts.

The first witness to be called

by the Bank of England was Mr Michael Valentine, senior partner in merchant bankers S. C. Warburg and Co.

He said that Burmah's BP holding would have been too large to attract a potential buyer as part of an investment portfolio. He was not aware of any inquiries having been made about the holding after the announcement that it was to be sold.

Mr Valentine said that profit sharing would not have been appropriate. There would have had to be a counterbalancing loss sharing arrangement which,

given Burmah's situation, would not have been practicable: it would only have increased the Bank's commitments to Burmah.

Mr Richard Marriott, a partner in stockbrokers Mullens and Co, said that in January, 1975, there had been no sign of a general economic recovery or that the stock market in general, and BP shares in particular, would soon go up.

The hearing continues today. The indications are that the case, originally expected to last up to eight weeks, will end within the next week.

Councils to resubmit original budget plans

By Robin Parry

MOST OF England's metropolitan authorities plan to respond to the Government's call for revised budgets by submitting forms containing the original figures.

The Association of Metropolitan Authorities agreed yesterday to complete the forms, although leaders of some authorities wanted to refuse.

Mr Jack Smart, the authority's leader, said later: "Most authorities will resubmit the budgets prepared at the beginning of this year and some may say that they will anyway be reviewing their expenditure during the year but the March 31 deadline is too soon."

He added: "I am not going to mislead anyone by saying there is a possibility of achieving the targets. They are unachievable and far too low."

All councils have been set a target to reduce the volume of their current expenditure in 1981-82 to a level 5.6 per cent below their actual expenditure in 1978-79. This target has been missed by £200m in the budgets in volume terms and translated into a cash overspend of £1.25bn.

Revised budgets have been called for to try to reduce this amount; if this fails, £450m in grants will be withheld as a penalty.

Mr Smart said some authorities mainly expected to be councils won by Labour in the May elections may send in revised budget forms with higher expenditure plans.

Four of the metropolitan counties won by Labour in May face substantial penalties if they do not cut even the former Conservative administration's plans.

"This means that even if only Tory policy is implemented in those areas a supplementary rate will be needed."

The AMA has won one victory against the Government, which has withdrawn its implied threat of withholding all grants from councils which do not send a revised budget back. A circular to be sent to all councils has been revised.

The offending paragraph said: "The department cannot undertake to pay any particular level of grant to authorities which do not complete the form." It now reads: "If forms are not returned in time by any authority the department will have no alternative but to make estimates on the basis of the original grant claim and RER [budget] returns and other information."

Another paragraph, threatening a special audit of councils which had included an inflation provision which the department considered excessive, has been withdrawn.

Racing link renewed
TEAM LOTUS, in an unprecedented mid-season switch, has signed a sponsorship deal worth several million pounds with the John Player cigarette company. It re-establishes the 10-year grand prix motor racing link between the two companies, which was wound up in 1978.

The new Lotus type 87 John Player Specials will make their debut at the Spanish grand prix this weekend.

Retail spending declines but demand still strong

BY DAVID CHURCHILL AND PETER RIDDELL

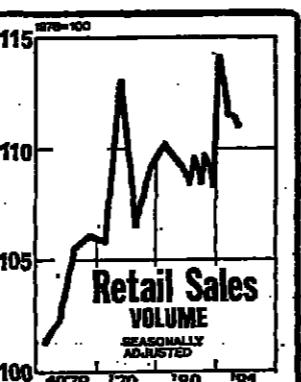
SPENDING IN the shops last month continued to slip back slightly from the exceptionally buoyant levels at the beginning of the year. But demand remains relatively strong with the volume of sales well up on a year ago.

Department of Trade figures published yesterday show that the index of the volume of retail sales last month was 111 (1976=100, seasonally adjusted). This was fractionally lower than the level in the previous two months, and nearly 2½ per cent less than in January and February.

Nevertheless, trade in the last few months has remained remarkably firm, both compared with a year ago and in view of the lower level of wage rises and the sharp increase in indirect taxes in the March Budget.

Overall, the value of retail sales in May was 11 per cent higher than a year earlier. This compares with a 2.4 per cent volume gain over the same period, and highlights the low level of price rises for many items sold in the shops.

Over the first five months of



this year, the average value of sales was 10 per cent higher than in the same period of 1980. Between January and May, the volume of trade was about 2½ per cent higher than the average for 1980.

Comments by leading retailers

yesterday suggest a mixed picture. The recession and the poor summer weather have left trade relatively flat.

But an early start to summer sales promotions by some retailers has helped trade.

Although the major bargain

sales are not due to start for a few weeks in most stores, those retailers which have already launched special sales have found that consumers are still able to afford bargains.

The 69-store Debenhams group reported that, in the first week of its "Half-price Bonanza" promotion which started three weeks ago, its turnover was almost double the level in the same week of last year. In the second week of the promotion, its sales were 50 per cent up in value on the same week last year.

The Rumbelows electrical goods chain, which has also been promoting heavily in recent weeks, said trade was some 40 per cent higher in value last week compared with the same week last year.

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UK NEWS

Think Tank urges drive to phase out pay packets

BY GARETH GRIFFITHS

THE SHIFT towards monthly bank credit salary payments and away from weekly cash should be encouraged and speeded up, the Central Policy Review Staff, the Government's Think Tank, said in a report published yesterday.

It says that significant staff and cash savings could be made in central and local government if all public-sector employees were paid by monthly credit transfers. For example, the Think Tank estimates that there would be a saving of nearly £8m a year if all non-industrial civil servants were paid by monthly bank transfers.

The report says Britain has lagged behind other industrial countries in the way it pays employees. It argues that it would be for the general benefit if the trend could be accelerated and if employers, trade unions and the clearing banks could re-examine their attitudes.

Nearly four-fifths of manual workers and more than a third of non-manual workers are paid weekly in cash, compared with only 1 per cent of workers in the U.S. and 5 per cent of Canadian and West German workers.

The CPRS highlights five advantages of credit transfer payments. Employers benefit doubly, with administrative savings and the security gains of reducing payment in cash. Employees likewise have a double benefit: there is less risk of cash being stolen or lost and bank payments are a way of

reducing savings differences between blue and white-collar workers.

The banks, meanwhile, acquire more customers and a new market for their various types of services. The report also suggests that reducing cash payments could stop the rise in the number of robberies with violence.

The Think Tank accepts that the inconvenience of banking hours can cause problems for customers and that there are deep-seated attitudes among certain sections of the workforce in favour of cash in hand.

But still, it comes down strongly in favour of a switch to cashless payments. It says the Government has a three-fold role to play in the process, in its role as employer, channeler of funds to pensioners and those who receive supplementary benefits and as a legislator.

The report suggests that local authorities could cut the cost of paying their 2.6m employees from more than £25m a year to £2m or £3m a year if employees were paid monthly by bank credit or cheque. There is similar scope in the National Health Service and other parts of the public sector.

Payments by credit transfer for pensioners and other State beneficiaries will be introduced in the middle of next year and all mothers will have a choice of payment of child benefit by credit transfer at the end of 1983. This will be done on a voluntary basis and the CPRS

says the gain in efficiency and savings in public spending will be considerable.

By law, manual workers must be paid in cash unless they make a written request to be paid by credit transfer or money order.

The report says the legisla-

tion in its present form is undoubtedly one of the obstacles to a faster change-over and urges reform of the relevant Acts.

The Monopolies Commission had just lambasted the quality of the mail service in London. The Government was preparing to loosen its comfortable monopoly and split it away from the profit-making telecommunications side. It was far from certain whether the unions would accept a productivity scheme which had begun in parts of London.

Past sharp price rises, very poor service, the recession and the advent of technologies such as electronic mail combined to make it look as if the postal business was set to dive into an irreversible downward spiral.

The report's broad findings were endorsed yesterday by Mr. John Cox, the chairman of the banks' working group on the payment of wages and the senior general manager of Midland Bank.

He said a campaign launched in January has led to about 1,000 inquiries from companies and public corporations about switching over to credit transfers. But he said banks would oppose moves for the change-over to be compulsorily speeded up.

Cashless Pay. Alternatives to cash payment of wages. Published by HMSO. Price £2.10. ISBN 0 11 5030206.

Restoring a first class postal service

Ron Dearing's chairmanship has seen deliveries improve, says Jason Crisp

JUST OVER a year ago when Mr. Ron Dearing, a top civil servant at the Department of Industry, became chairman of the postal side of the Post Office it looked a dubious career decision.

Several leading industrialists had said they would not be interested in the job, not only because the money was bad, at the time £36,000 a year. The new chairman was to inherit a basketful of problems: current and future.

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tiers, vigorous marketing, and product innovation."

The new products include extending premium services such as Datapost, the guaranteed high-speed parcel post, to post office counters. Previously this operated on a contract basis only. In the past 12 months the Post Office has also launched and greatly expanded Intelpost, the public electronic mail service. Intelpost, which currently connects 20 cities in the UK and has links to Canada, the U.S. and the Netherlands will be extended to a further 20 British centres, to Argentina and a country in the Far East.

The target performance is 90 per cent—the remaining 10 per cent is thought by the Post Office to be economically unattainable and caused, it says, by late posting for long distances, breakdowns, rail delays and wrongly addressed mail.

An expected fall in the volume of mail of 2.5 per cent was limited to 0.7 per cent in the year ending March, 1981. As a rule of thumb a change in volume of 1 per cent affects profits by about £10m.

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Computer mail trials set to start

THE POST OFFICE is soon to begin trials of computer originated mail which could eventually revolutionise the way in which companies send direct mail shots and bills.

The future system would work roughly like this: A company wanting to send a mail shot of individually written and addressed letters prepares the information on a computer tape or disc. It gives the tape or disc to the Post Office which electronically transmits all the data to a central computer.

The central computer would sort the addresses and retransmit the information to 24 regional centres where the letters would be printed and put into envelopes in the right order so that they do not need local sorting.

Theoretically individual billing, such as for electricity and gas, can be done in exactly the same way, although there would be problems of confidentiality.

It is a plan fraught with technical problems. The high speed, high quality colour printing that would be needed is not technically available at present.

It also may be difficult to persuade the unions to accept it. The Post Office is talking to several large mail users about setting up a pilot scheme later this year.



Ron Dearing:
Inheritance of problems

Thatcher's personal adviser on the elimination of inefficiency and waste in Whitehall.

To compensate the Post Office will be able to extend its agency business to the nationalised industries. It will probably be possible to buy rail and bus passes at post offices as well as savings stamps for gas and electricity.

And later this month Giro is to begin a campaign in Shropshire promoting itself as the country bank and presenting the rural sub post office as the "bank in the village." A number of rural post offices are not profitable and it is feared that some may close.

English holiday season threatened by recession

BY JAMES MCDONALD

MORE PEOPLE in Britain are undecided this year about taking a main holiday because of unemployment and the recession, but it is holidays in England rather than abroad that will be affected, says a survey by the English Tourist Board.

The strong trend for holidays abroad is likely to continue, says the board's holiday intentions survey, and the volume of main holidays in Britain generally—and England in particular—will probably fall.

The survey was made this spring, and 62 per cent of those questioned said they intended to take a holiday this year, compared with 65 per cent a year ago.

A fairly stable 29 per cent, the same as last year, said they would not take a holiday this year. But 9 per cent were undecided, compared with 6 per cent in last year's survey.

In the higher earnings

groups, 41 per cent planned a foreign holiday compared with 32 per cent with a British holiday scheduled. Other earnings' groups are more likely to holiday in the UK.

The survey warns that the British home holiday market will probably fall again in value this year until there is a sudden upturn in prosperity for the average wage earner.

The more costly sectors of the British tourist industry, such as hotels, will again experience intensely competitive conditions as many better-off holidaymakers withdraw from the home market, says the survey.

For hotels and suppliers throughout the industry, the need is to satisfy new tastes for additional holidays and short-break holidays, and the tastes of customers from overseas will become even more crucial."

EEC boost for tourism in Irish border country

A BOOST for tourism in Ulster's border country was announced yesterday by the EEC Commission in Brussels.

The EEC has decided to back a programme of economic and social recovery on both sides of the border. It is a move to attract visitors to unlikely holiday spots such as Newry in the North and Dundalk just south of the border—areas more usually associated with armoured trucks and terrorist ambushes.

A total of £15m—£4.5m for the British Government and £10.7m for the Irish Republic—has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about £41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are studying the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1983.

Humber Bridge finished

THE FIRST motorist will drive over the Humber Bridge next week, nearly nine years after building began.

Councillor Alex Clarke, chairman of the bridge board, will take the trip on Wednesday, June 24 to mark the opening to public use of the longest single-span suspension bridge in the world, and the most expensive.

Work on the bridge began in July 1972 when the cost was estimated at £27m. Now, three years late on completion, it has cost £93m.

Cyclists and pedestrians will have to wait for probably

another four weeks until special tracks for them are ready. Until then they are banned from crossing the 2,200-metre-long bridge which links Hull and Grimsby.

The bridge saves a 50-mile journey along the banks of the Humber, which can take 14 hours.

The Humber ferry service closes down in the late afternoon of the day the bridge opens. A bus service across the bridge will have a rail link at Barton on the south bank.

The Queen will officially open the bridge on July 17.

Brewers champion sport in forces

BY ELIANE WILLIAMS

TRUMAN and Watney Mann, Grand Metropolitan's brewing subsidiaries, are to spend £30,000 over the next three years sponsoring sport in Britain's armed services.

The companies will find four main events—the inter-services championship in soccer, boxing, athletics and cricket.

The armed services are large customers of Watney Mann and

Sailing across the Atlantic on the Queen Elizabeth 2 is not only the most civilised way of getting to or from New York.

It's also an opportunity to take your wife for nothing.

The deal is, you get an outside room for two for the cost of an outside room for one.

Compare this with flying. Two can sail cheaper than one can fly.

Single air fares to New York cost between £95 and £776 per person. Concorde even more.

Taking advantage of our offer, two people can pay from as little as £750 for five days on the QE2, all meals and entertainment included.

It's up to you how and when you return. But you can work it so the round trip for two needn't cost much more than it costs you to fly both ways on your own.

If you normally fly first-class, sailing can even come out cheaper.

As to the voyage itself, it's a chance to relax for five days from New York to Southampton.

Of course, if you prefer, you can sail east to west.

Either way, you'll travel in a style that brings back memories of a bygone age. Tea or coffee in your room, Victorian breakfast, morning

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It

Government acts to outlaw imitation weapons

BY IVOR OWEN

THE GOVERNMENT is to introduce legislation to outlaw imitation revolvers such as that used to fire six shots of blank ammunition as the Queen was making her way to Horseguards for Trooping the Colour on Saturday.

Admiration for the composure shown by the Queen and for her insistence that the incident must not be allowed to prevent her moving freely among her people was expressed from all quarters of the Commons yesterday.

Mr William Whitelaw, Home Secretary, who announced the Government's decision to introduce legislation, joined with Mr Roy Hattersley, Labour's chief spokesman on home affairs, in acknowledging the danger to which the Queen is exposed on her public appearances and insisting that the risks involved must be kept to an absolute minimum.

The Home Secretary made a cautious response to a suggestion by Mr Edward Gardner (C, South Fylde) that the police should institute random spot checks among crowds on the route of royal processions as a means of reducing the



Whitelaw: Earlier attempts to draft such legislation "had founded"

the duty of the chief officers of the police whom, he believed, discharged their role with "great expertise and skill".

He made it clear that the legislation, which is expected to feature in the Queen's speech opening the next parliamentary session in the autumn, will seek to implement the principle strenuously advocated for some time by Mr Eldon Griffiths (C, Bury St Edmunds), who is parliamentary adviser to the Police Federation.

Accordingly, parliamentary draftsmen are being asked to frame a Bill making it an offence to import, possess, manufacture or sell any device which purports to resemble a weapon "unless it is seen to be conspicuously dissimilar to that weapon."

Mr Whitelaw emphasised that earlier attempts to draft such legislation had founded over difficulty of ensuring that the restrictions drew a practical distinction - without creating legal loopholes - between a realistic imitation of a lethal weapon and millions of harmless children's toys.

The Home Secretary assured MPs that the Saturday's incident was



Hattersley: Risks to the Queen must be "kept to absolute minimum"

being carefully studied and that full account would be taken in it of dealing with future arrangements.

To cheers from both sides of the House he stressed: "It is

Her Majesty's wish that both on state and less formal occasions she should be able to move freely among her people.

"Consistent with this everything will be done to keep the risks to a minimum."

Mr David Steel, the Liberal leader, commented that whatever view was expressed by her advisers, it must be for the Queen to decide on the scale of protection that she should be afforded.

Mr Whitelaw replied: "The Queen believes that if it is her duty to move freely among her people, she would expect to do that and I believe it would be the wish of the House that she should be strongly supported in that belief and in that action."

In a reference to his earlier decision not to introduce legislation on the lines advocated by Mr Griffiths, the Home Secretary said he accepted full responsibility for that previous view and resented suggestions that it was right to allocate blame to Home Office officials.

Mr Griffiths announced later that he hoped to introduce a Private Members' Bill dealing with imitation revolvers before the end of the current session.

Edwards attacked over jobs

By Ivor Owen

UNEMPLOYMENT is likely to go on rising in Wales "for a period," Mr Nicholas Edwards, Welsh Secretary, said in the Commons yesterday.

He was bitterly attacked by Welsh Labour MPs for basing told the Welsh Conservative Conference at the weekend that Wales had come through the "current recession" "remarkably well."

With support from the Tory backbenches, Mr Edwards accused Labour MPs of concentrating too much on gloom and failing to highlight the fact that Wales was well placed to exploit the opportunities which would occur when the economic upturn took place.

Warned

Questioned about the prospect of the Nissan company of Japan choosing a Welsh site for the Datsun car plant, which it wants to build in Britain, he said a statement of general investment intentions was expected before the end of July.

But he warned that this would not necessarily cover the company's choice of site.

Mr Edwards announced that the Metal Improvement Company had decided to set up a 45,000 sq ft factory at Deseide Industrial Park.

The company would specialise in making wing skin panels for the A300 Airbus, and would employ a workforce of 60.

Disclosed

It will be the first specialist panel forming factory of its type in Europe and the process used, together with an allied process, also improves the fatigue life of aircraft components.

Mr Edwards also disclosed that a new company, eventually expected to employ about 70 people, had been set up in Bridgend.

Alpha Electrostatic Flocking had moved into a Welsh Development Agency 25,000 sq ft factory at Keween Industrial Estate and would use a new process to flock aluminium and textile strips for venetian and louvre blind manufacture.

The company expected to be in full production by August.

Elinor Goodman reports on the personal manifesto of the Labour Party's deputy leader

Healey presents himself as candidate of compromise

MR DENIS HEALEY yesterday formally launched his bid to retain his job as Labour's deputy leader with a policy statement in which he carefully avoided committing himself on some of the issues which had proved most divisive within the Labour Party in the past.

Instead, he presented himself as a candidate prepared to compromise in the interests of agreeing realistic policies on which the Labour Party can hope to win the next election.

To the irritation of some supporters of party leader Mr Michael Foot, Mr Healey also made it clear that he sees himself as fighting on a joint ticket with Mr Foot. Together, he said, they made a "balanced team."

In what amounted to his own personal manifesto, Mr Healey yesterday formally submitted his nomination for the contest and set out his reasons for standing.

In it he reaffirmed his support for many of the party's goals - the need for an alternative strategy and the necessity of restoring full employment. He also committed himself to cancellation of Trident. But he tactfully left open precisely how he would deal with the key questions of Britain's membership of the EEC, disarmament, and incomes policies.

Nevertheless, the whole tenor of the statement brings

Whitelaw: Earlier attempts to draft such legislation "had founded"

"chilling risk" accepted by the Queen with such great personal courage.

Mr Whitelaw warned MPs not to stray into the field of operational responsibility which was

being carefully studied and that full account would be taken in it of dealing with future arrangements.

To cheers from both sides of the House he stressed: "It is

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COMPANY NOTICES

C. ITOH & CO. LIMITED

To the Holders of Bearer Depositary Receipts:

Notice is hereby given that the 57th General Meeting of Shareholders of C. Itoh & Co. Limited will be held at 9.30 a.m. on the 20th June, 1981, at the Head Office of the Company located at 68, Kita-kyo-cho-2-chome, Chuo-ku, Osaka, Japan. Notice of Convocation of the meeting including proxy cards is available at the Stock Counter, Hamro Bank Limited, 41 Bishopsgate, London EC2P 2AA, and Banque Internationale a Luxembourg S.A., Boulevard Royal 2, Luxembourg.

Summary of the results for the 1980/1981

Fiscal Year (ended 31 March)

When the Fiscal Year 1980 ended 31 March, 1981, the Japanese economy was characterised by continued export strength but gloomy domestic market conditions due to the slump in demand particularly in the household sector, accompanied the spread of deflationary effects from the rise in oil prices. In response to these circumstances, industry endeavoured to cut its production, especially in primary material industries, but inventory adjustment dragged on longer than was anticipated, commodity markets remained dull and local credit markets were also sluggish. The result was an overall grimness in the domestic economic setting. As a consequence, from the middle of the year, there was heightened concern over the conduct of government policies affecting the economy, and two comprehensive economic programs were set forth and the official discount rate was lowered three times.

Meanwhile overseas, the U.S. economy exhibited a rapid deterioration due primarily to slow growth in personal consumption at the start of the year. Afterwards, although in general terms, the pick up in retail sales did not take place, high interest rates continued to impact the domestic and foreign economies, especially for many industries such as automobiles. The West German economy extended its lead out the year with its employment situation becoming further aggravated. Also, the international political scene showed continued uncertainty while during the year, war erupted between Iran and Iraq and the situation in Poland intensified. Nevertheless, around the middle of the year, the economy was somewhat alleviated by reduced demand that resulted from the economic slowdown in the rest of the price structure.

While facing such domestic and overseas circumstances, C. Itoh has continued to improve the quality of its management and worked hard to strengthen and expand the operations base of the entire Company. We have thrown our full energy into promoting the development and import of important foreign natural resources and the export of large-scale industrial plants. At the same time emphasising the continuing enlargement of our overseas plants at home and abroad.

As a consequence of these efforts, total turnover for the year ended 31 March, 1981, increased by 30.8 percent to reach over 10,704 Billion Yen (up 19.5 percent) and pre-tax current income to 1.1 Billion Yen (up 10.2 percent) yet due to such factors as the inclusion in this year's results of a large one-off charge which C. Itoh incurred in conjunction with the previous year's disposal of its interest in Toyo Co. Limited and Tei Kyo Seikai Co. Limited after-tax income came to 4,574.6 Million Yen (up 2.5 percent) and the approval of the proposed year end dividend for the Fiscal Year 1980 of 25 Yen per 100 Shares.

Furthermore, to improve the Company's long-term financial position, 40 Million Shares of C. Itoh stock will be listed at Marke Price and offered publicly. Thanks to your kind support, the price of the stock rose to 17.5 Billion Yen (up 19.5 percent) and pre-tax current income to 1.1 Billion Yen (up 10.2 percent) yet due to such factors as the inclusion in this year's results of a large one-off charge which C. Itoh incurred in conjunction with the previous year's disposal of its interest in Toyo Co. Limited and Tei Kyo Seikai Co. Limited after-tax income came to 4,574.6 Million Yen (up 2.5 percent) and the approval of the proposed year end dividend for the Fiscal Year 1980 of 25 Yen per 100 Shares.

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TECHNOLOGY

EDITED BY ARTHUR BENNETT AND ALAN CANE



MR DICK GLOVER, General Manager of Intel Magnetics, with the megabit bubble chip set. He says that Intel is spending \$10m on expansion of manufacturing capacity

Splitz mobile platform launched

A MOBILE platform which are could be very useful for loading and unloading road vehicles when no loading bay is available has been devised and is now available from Splitz of St Peter's House, Bishops Road, Peterborough, Northants. (0733 41285).

By forming a temporary loading bank the platform provides stacking and manoeuvring space at a floor height immediately behind the vehicle. Called the Loadsafe, the platform is adjustable to the height of any vehicle floor and it can be moved by a forklift truck.

The front end of the platform rests on a pair of nylon tyred wheels which are mounted on a frame that can be raised or lowered by a built-in manual hydraulic pump. The rear of the platform rests on telescopic legs which may be adjusted to the required height.

tyred wheels which are mounted on a frame that can be raised or lowered by a built-in manual hydraulic pump. The rear of the platform rests on telescopic legs which may be adjusted to the required height.

The platform is manoeuvred by a forklift truck the tines of which will slot into "pockets" so that the platform can be lifted and moved to the required position.

Length of the Loadsafe is 16 ft 8 in and width is 8 ft 2 in. The first models to become available have a safe working load of 2 tonnes, but the company says the platforms can be constructed to suit any weight requirement.

Why bubble memories fell from grace

BY LOUISE KEHOE IN CALIFORNIA

THE BUBBLE memory was supposed to take the data storage business by storm. Just three or four years ago, bubble memory was seen as the major new data storage technology of the future.

They would sit alongside every microprocessor providing a mass storage system at a fraction of the cost of semiconductor memories or discs; or so it was thought.

The reality, however, has turned out to be much less dramatic. While bubble memories are beginning to catch on, they have been very slow to reach their potential, and are no longer viewed as a major threat to the popular floppy disc memory device which is used in most small computer systems.

Economics

Already, two of the major manufacturers of bubble memories in the US have lost patience and announced that they are dropping bubble memory products. Last year, Rockwell, one of the early leaders in bubble technology, was the first to throw in the towel having ploughed millions of dollars into development of the technology.

More recently, Texas Instruments shocked the industry by announcing that it too will discontinue bubble memories at the end of the year. The semiconductor giant has been feeling the recessionary pinch, and has cut back on several of its products including watches and bubble memories.

Texas says that the decision to axe bubble memories was based purely on economics. The company simply did not have the resources to continue development work in every field, and chose to back more profitable product lines.

According to Texas, bubble memories were chosen because, "the market growth did not meet our expectations." It has become clear that bubble memories will not have the broad market that was originally predicted for them.

Texas had a major share in the bubble business. By industry estimates, it ranked second to Hitachi as a supplier of bubbles, holding 27 per cent of the world market. Its sudden decision to back away from bubble memories has greatly upset their customers — makers of data terminals, instruments and small computer systems — and severely shaken confidence in the future of bubble memories.

But the advantages of bubble memories, which gave them so much promise, still stand. Bubble memories are faster than discs and inherently more reliable than the mechanical systems used to operate disc drives. They are extremely rugged and can withstand harsh environments where there are temperature extremes, changes in air pressure and humidity, poor air quality, vibration and shock or a high risk of power loss.

Other storage devices can fail easily or require high maintenance in these environments. Like disc stores, they are non-volatile which means that they do not lose their memory contents when the power is turned off. This gives them an advantage over the widely used dynamic RAMS.

They also have a much higher data capacity than semiconductor memories, with the current generation of magnetic bubbles holding up to one megabit of data as compared to the 64K bits held in a RAM.

Semiconductor makers have become the major producers of

bubble memories because the fabrication of these devices is in many ways similar to that of semiconductor chips. The principles of operation of the magnetic bubble memory (MBM) are, however, quite different.

The "bubbles" of MBMs are small islands of reversed magnetisation in a sea of uniform magnetisation of the opposite polarity. They are formed with a magnetic gradient across a thin, single-crystal film of synthetic garnet, in the presence of a magnetic field.

The bubbles are only a few microns in diameter and can be moved by the creation of a magnetic gradient across the garnet field. Viewed under a microscope with polarised light, the bubbles look like fluid circular areas — hence the name.

A pair of coils surrounding the bubble chip produce a rotating magnetic field which can be used to control the movement of the bubbles along tracks that are formed using standard photolithographic methods. The bubbles can be controlled to perform memory functions. The presence of a bubble at a particular location corresponds to a binary "1" and the absence of a bubble corresponds to a binary "0."

By contrast, the comparable functions are performed in semiconductor memories by switching transistors on and off.

The functional elements of a semiconductor memory are larger than bubbles, and in the case of RAMs, when the power is turned off the elements can change state thus losing the data stored in them.

Given all the advantages of bubble memories, why have they not been an instant success? Several factors have held them back, according to industry ex-

perts. First, they have proved more difficult to make than had been expected. This has meant that products have been slow to reach the market.

The most widely held view is that falling prices of competitive technologies such as mini-floppy discs have made bubbles an expensive alternative. At today's prices, bubble memories are about five times more costly than floppy disc memories for the same amount of storage capacity.

Low cost has made floppy discs very popular in personal computer applications where bubble memories had been projected as having a large volume use.

At National Semiconductor, one of the semiconductor firms that has put a major development effort into bubble memories, Pierre Lamond, technical director, has a different theory as to why bubble memories have not become as popular as expected.

"Until recently nobody had a good set of support circuits — drivers, readers and controllers that make it easy to build a bubble memory into a system," he said.

"That restrained the market." Recently, however, National has introduced a five chip set that supports its 256K bubble memory and its soon to be announced one megabit bubble memory.

Standardisation

The second problem, said Lamond, "has been the lack of standardisation. In bubble memories, Rockwell, Intel, National and Texas have all been building parts with different designs."

This has meant that users cannot find a second source for a bubble memory part. Lamond

says that National has taken a step towards solving this problem by signing a second source agreement with Motorola. He feels that this will help the market to develop.

"For National, bubble memories have been a multi-million dollar investment," said Lamond.

"They are not profitable yet," he concedes, but he expects them to be so within a year.

Intel is even more bullish about the future of bubble memories. Although Intel entered the market later than its competitors, the company jumped straight into the deep end by announcing a one megabit bubble memory — four times larger than any other available at the time.

It has taken a unique approach to bubble memories by packaging them into a memory system which can be plugged right into a computer. The company's latest product, introduced in April, is called "plug-a-bubble" and is designed to fit into the same space as a mini floppy disc.

By 1984, the bubble memory market will have expanded by a factor of ten from its present value of around \$30m, to more than \$300m, Intel believes.

According to Intel Magneics General Manager, Dick Clover, the company is putting an additional \$3m into expanding its manufacturing capacity for one megabit bubble memories and into development and production of four megabit bubble memory device that will be introduced some time during the second half of next year.

Intel is also guaranteeing customers a falling price curve for bubble memories for the next 18 months with 1983 prices falling to close to 50 per cent of today's prices.

Lovell
for Construction

Optocator from Swedish company

A NON-CONTACT measuring system called Optocator developed by a Swedish company, Selcon, can deal with thickness, width, flatness, and several other variables in processes that involve rolling or forming, at high or low temperatures and at regardless of surface texture.

The instrument uses a narrow beam of light which is focused to a small spot on the surface to be measured. The tiny focused spot scatters light, some of which is picked up by an optical system having its axis at about 45 deg to the incident beam.

The image of the spot is brought to a focus on a photo-sensitive measuring array in the receiver. Thus, when the measured surface moves up and down the spot moves back and forth across the array.

Using a second gauge from beneath a web, thickness can be measured. In addition, because the high frequency response extends to 2 kHz, vibration measurements are possible. The probes are available in six calibrations from eight to 256 mm. More from Box 250, S-43301 Partille 1, Sweden.

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A DIFFICULTY with plastic credit card imprinting on to paper is that the amount has to be written in by hand — possibly with an illegible result.

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European satellites

of the growth of communications traffic in the next 20 years and consider the available space borne and ground communications technology.

Assistance will be provided by the consultancy arm of British Telecom on questions of policy

The machine accommodates both A and F card sizes (banking and retailing) and will also accept 51 and 80 column sales dockets. The printed numerals can be scanned by OCR reader.

Software packages

WANG, THE U.S.-based business computer company reports that it now has an X25 software package for use with its 3200 series of small business machines.

X25 is an important proposal

by CCITT (the consultative committee of which the European PTTs are members) for the connection of computer terminals to packet-switched data networks. It allows business computers to communicate through public and private packet switched networks.

The new software is supported by a new telecommunications controller. IBM 2780, 3780 and 3270. Emulations are among the first applications of the new hardware.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

The difficult art of managing diversity

Ian Hargreaves examines the record of TRW in building its car component-to-satellites empire

BACK IN April, Dr Ruben Mettler, chairman of TRW, made a routine announcement to financial analysts in Chicago. "The company expects first quarter results to be about the same as 1980's first quarter," he said.

Eighteen days later TRW, a major motor components group, issued its first quarter report, showing net profits up 15 per cent at \$85.5m and sales up 11 per cent at \$1.36bn.

An embarrassed Dr Mettler issued a statement blaming the inaccurate forecast upon unexpectedly good results from the company's energy products and on a lower tax liability. At TRW's Cleveland, Ohio, headquarters there was an inquest.

"Mettler does not like surprises," says Charles Allen, the company's top financial executive. "We want to be in complete control of our operations, not to mention our credibility with the financial community." The error, he adds, stemmed from an over-conservative projection by a recently promoted divisional head, someone who presumably had not yet quite grasped the fact that TRW frowns upon modesty which violates the corporate credo of exactitude in all things. "We have a pretty rigorous forecasting and reporting system. Within TRW it is probably the most rigorous management discipline we have," says Allen.

Exacting

With 110 profit centres, an average factory payroll of only 300 people, sales of nearly \$5bn last year and product lines across a spread of industries in numerous countries, such stringency in dealing with management information flow is no more than one would expect.

But when it comes to wider questions of crystal ball-gazing, TRW's strategic planners have established an impressive record, building a company whose bread and butter has always been components for the highly cyclical motor industry, but which has not in the last two recessions even suffered as much as a quarter to quarter drop in profits.

In part because of this pattern of achievements in business soothsaying, all eyes are now upon TRW's most recent strategic move: its decision to cast in its lot with Fujitsu, the largest Japanese computer com-

pany. The feeling in some quarters is that if TRW has got its U.S. joint venture with Fujitsu right, a lot of other American electronics companies may be getting it wrong.

The company's rather unusual blend of the familiar and the fabulous—its products range from satellites and semiconductors to steering wheels and submersible pumps—is the legacy of its past. In TRW, T is for Thompson Products, a fancier name adopted in 1928 for the Cleveland Cap Screw Company.

In the 1950s, growing with Detroit, Thompson was far-sighted enough to kick in some financial support for a couple of young men, Simon Ramo and Dean Wooldridge, who had set up their own electronics business behind a Los Angeles barber shop, having tired of the eccentricities of Hughes Aircraft Company under the aegis of the legendary Howard Hughes.

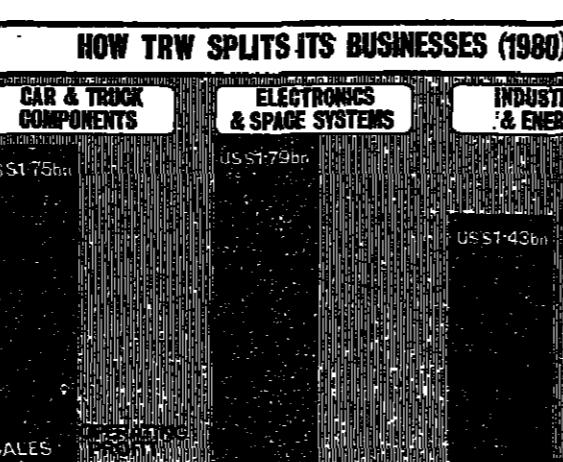
By 1958, Ramo-Wooldridge was a leader of missile guidance systems and ripe for a merger with Thompson. Dr. Ramo retired as TRW vice-chairman in 1978, but is still chairman of TRW-Fujitsu. As a younger colleague put it, he is the company's own philosophical satellite, orbiting into communication zones periodically with intimations from distant places.

For a long time, some people thought a company with such a split background and personality would never make it. Either the motor business was making money and the "crazies" in Los Angeles losing it, or the sceptic thought the company would be ungovernable.

Doubters

Even though the top executive group in the company is still heavily biased in favour of those who rose on the West Coast rather than the Midwestern ranks, the results have silenced those doubters.

This awareness of the energy business was also channelled into the development of the company's energy division, which primarily sells motor-related equipment, such as valves and pumps, to energy explorers. In its electronics activities, with their strength in military projects, TRW has also applied itself to energy control technology, for example, transport equipment. Even the company's satellite and



CAR AND TRUCK COMPONENTS include steering systems; engine and chassis components, including valves, piston rings, joints, pumps, hydraulic motors, seat-belts, tools, electronic controls.

ELECTRONICS AND SPACE SYSTEMS include electronic components; software systems; telecommunications equipment; satellites.

INDUSTRIAL AND ENERGY include bearings; tools; dies; fasteners; pumps; cables; aero-engine components.

equity and by every form of advanced communications work echoes this central theme.

The company's profile is one of classic counter-cyclical balance. Since 1978 the contribution to profits of car and truck has steadily fallen from 56 per cent and 32 per cent. Energy products grew to more than offset this shortfall. Electronics and space, in many years a plodder in profit terms, came into its own last year and promises a rich harvest from the increased defence spending promised for the Reagan years.

The company also has a geographical diversity, drawing 34 per cent of its sales from overseas—most of that from motor components in Europe. Another 20 to 25 per cent of sales are to the U.S. Government.

Profitability has predictably been hurt by the débâcle in the motor industry, but most auto components companies would have given a great deal for an overall return on sales of 7.4 per cent in 1980. Of nearly 300,000 North American auto-workers laid off in the slump at the end of last year, only 400 were from TRW. The remaining 7,700 TRW people continued working normally.

In the last five years, TRW has raised sales by 70 per cent, profits by 45 per cent, research and development expenditures by 81 per cent and capital spending by 170 per cent. Debt, meanwhile, rose by just 10 per cent.

THE LAST FOUR YEARS OF GROWTH

	1976	1977	1978	1979	1980
Sales (\$m)	2,929	3,264	3,878	4,560	4,984
Net return on sales (%)	4.5	4.7	4.6	4.3	4.3
Net profit (\$m)	132.2	154.2	174.2	194.6	211.9
Return on average assets employed (%)	11.7	12.6	12.3	12.1	11.9
Inventory turnover	4.7	4.9	4.9	5	5

Today, TRW gives the appearance of knowing exactly where it wants to go. It has published targets which call for a 10 per cent real return on investment against an actual 6.7 per cent last year, 5 per cent real earnings growth annually (against 4 per cent average between 1975 and 1980) and the preservation of a top quality balance sheet.

The 28-page data book in which these forecasts and goals appear also provides a statement of strategy for each division—in itself an outstanding example of transparent planning, even by the communicative standards of American business.

Strategy

The essence of the strategy is to pinpoint world business trends and products and the presence required to meet them. En route, TRW will ditch unsatisfactory operations and push hard to improve productivity, for which a specialist has just been appointed as vice-president level to add to the efficiency drive.

"We will take risks within an envelope of conservatism," is how Allen puts it.

For the motor industry, this strategy means trying to stay in front in beneath the bonnet (hood in American) electronics applications. It also means forging a stronger position in high-power circuits and staying at the forefront of the space race, especially in booming but contested communications satellite field, where TRW is a leader.

In addition, something has to be done about the company's laggards, such as the UK components interests, whose rate of return, Allen says, is one-third below company averages. "Our best European plants are one-third better than the company average," he says.

The Fujitsu joint project, however, is the most intriguing. Signed between two companies last year, it is in a sense an admission of failure for TRW.

The company bought Singer's data processing business in 1976, but has never made a success with its mish-mash of point-of-sale hardware and broader software capabilities.

TRW decided to throw in its lot with Fujitsu because it decided it could not compete. "Quite frankly, they have a

superior product. We did not think it was practical for us to produce a product of comparable quality," says Allen. "Partnership is not a mode we like. We prefer to keep control of the destiny of things we invest in, but this was the only viable way."

TRW's initial contributions to the venture are its Singer hardware, its software know-how, in which the Japanese company is considered to be deficient, and its widespread network of 3,000 service engineers. To begin with, Fujitsu will supply rather more than half the \$100m investment in cash and hardware. The first computer, the TFC 8500, a small to medium-sized system, priced between \$25,000 and \$200,000 will be delivered next month.

Significantly, Fujitsu will own 51 per cent of the venture, even though TRW people will run it from a Los Angeles base. Allen admits TRW was not happy with minority ownership, but says Fujitsu would settle for nothing less.

Before long, the old Singer machines will be phased out and the venture will offer a full range of Fujitsu machines, quite probably, if things work out well, involving some U.S. manufacture.

Allen says it will be seven or eight years before the project makes any money for TRW, assuming no setbacks. Already, he concedes, there have been clashes of style and culture, as the Japanese have pressed for a rapid attack across a wide market spectrum while TRW argued for caution. "They are very aggressive and they want to move in a big way," he says.

For some of TRW's competitors, the Cleveland company is a Trojan horse and they have said so. The potential for the collaboration is huge, but only if TRW really can mould its relationship with the Japanese company into a thorough partnership involving all its own electronics activities.

Fujitsu might want to use TRW as a bridge to be abandoned when convenient (just as Ricoh has abandoned Savin in the copier business), but TRW has a hefty stake in proving the contrary. Certainly, the TRW-Fujitsu venture will be watched closely. It could just be that TRW's identification of the superiority of Japanese hardware technology



Charles Allen, TRW's executive vice-president, with a communications satellite built for the U.S. Air Force.

will eventually be seen as the 1980s equivalent of having read the energy tea-leaves accurately in the 1970s.

In the next couple of years, the probable return to some thing closer to normality of the American and European car markets could well find TRW in an unusually pleasant position of swimming in cash. Aware of this, the company has started to think about possible acquisitions.

According to Allen it has not really got much beyond setting principles: no hostile takeovers, no ailing companies (like the Singer data processing business), and nothing far out of line with TRW's current concerns.

"It is possible that eventually we could consider adding a

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Fighting inflation is not enough

BY NICHOLAS COLCHESTER

"SUSTAINED GROWTH in output and hence in employment will take place only if the process of inflation is brought under control." This dictum, taken from the latest annual report of the Bank for International Settlements, has dominated the economic policy-making of Western countries since the mid-1970s.

Is it true? Is there a causal link between inflation and absence of growth? It is an appropriate time to re-examine this question because there are signs that faith in the hypothesis is beginning to crack. The U.S., the country which some would argue gave the West inflation in the late 1960s, has suddenly become hyperzealous in its campaign to stifle dollar inflation by monetary means.

Precedence

Its neighbours, burdened with mounting unemployment, are finding the upward pressure on interest rates hard to take. They are urging the U.S. not to put such drastic reliance upon monetary policy. It is hard to say whether they are only criticising the means by which the U.S. is attempting to control inflation or whether they are beginning to wonder whether employment ought not to take precedence as an end.

I believe that inflation is directly damaging to growth—and above all in developed countries. Any country which is up at the leading edge of economic development and which is feeling its way forwards from being an industrial to becoming a post-industrial economy is very dependent upon the twin mechanisms of price and return-on-capital for its navigation. In the delicate matter of allocating resources towards an unknown end by entrepreneurial trial and error the presence of inflation, and uncertainty about future inflation, has a profoundly disorienting effect.

Whether inflation directly diminishes the flow of savings available for investment remains questionable. The evidence is inconclusive. But it is obvious that uncertainty about future inflation plays havoc with the allocation of capital. The technique of Discounted Cash Flow becomes impractical. Industrial investors are forced to pull in their time horizons, trusting the three-month interest rate—but having no idea whether the

five-year rate will conform to inflation. Borrowers and lenders find it very difficult to agree upon a fixed rate for long term money.

Growth in developing countries is less hindered by inflation—last year Brazil produced a real growth rate of 8 per cent despite Government efforts to control inflation running at over 180 per cent. The path for their development, or at least a path for development, has been mapped out for them by industrial countries.

Planification has a chance under such circumstances. It helped France join speedily the ranks of the fully industrialised countries after the war. Today France is up there at the "leading edge." Will planification still work? Or will it create an over-weight nuclear industry and a muscle-bound computer sector? My bet is that today's France needs the price mechanism like the rest of us—and this means that it needs price stability.

A battle against inflation is therefore a necessary condition for durable growth in a developed country, but it does not seem to be a sufficient one. As the Western governments argue themselves from the belief that inflation must be contained, to monetary restraint and on to fiscal balance (in the attempt to achieve monetary control without high interest rates), they may appear to leave themselves without means to act against recession, becoming mere book balancers, reluctantly merrily out legal tender.

Part of the answer surely lies in their encouraging the investment which is so threatened by inflationary circumstances. Up there at the leading edge the process of entrepreneurial trial and error must be fostered. In the British context this means making sure that, at one end of the scale, venture capital is available, and at the other, that British Telecom be allowed to compete in the market for investment funds while ICL be asked to find its own way out of its problem.

On the other hand, away from the leading edge, there are areas where Britain resembles a developing country and where a degree of pragmatism and resolute Government investment are an appropriate way of mobilising savings to stimulate the economy. Our ageing economic infrastructure—and in particular the transport system—is the obvious candidate here.

LONG-TERM readers of this column may recall that it has been customary to report on the first-growth clarets of good and fair vintages when they had passed their first decade—generally accepted in Bordeaux as the first point at which they may reasonably be assessed. The very marginal vintage of 1969 was "looked at" a few months before its 10th anniversary, and the opinions of six experienced male and female claret drinkers were published in this column on June 19, 1979.

The much superior, somewhat closed-up 1970s could, however, be allowed the full 10 years and were considered only a few weeks ago. They were opened at dinner, for whatever the merits of tastings, blind or otherwise, claret, and indeed all red wines, go best, most "openly" with food, in this case roast English lamb and truffle Cheddar cheese.

First, the background of the vintage is worth mentioning. The previous one of real distinction was 1966; for 1967 was no more than fair, 1968 dreadful and 1969 far less good than initially appeared. Thus, a fine 1970 was highly desirable, and after a risky late spring, so it turned out. The summer was hot, the early autumn fine and a record crop of over 2m hl of appellation contrôlée red wine ensued.

The Lafite-Mouton rivalry was then in full cry, so Mouton

1970 clarets are worth waiting for

area of red-wine grapes has since been considerably increased, partly at the expense of the whites.)

In view of the large crop, there was a tendency for the first opening prices, a couple of months after the vintage in September, to be moderate.

For example, the leading second-growth, Léoville-Las-Cases opened at FFr 8,700 the tonneau (equal, then, to 96 dozen bottles). Unfortunately,

speculation / investment in wine suddenly became very popular as an alleged hedge against inflation, and early in 1971 prices shot up. Léoville

offered successive "slices" of its crop at FFr 13,000, 14,000,

16,000 and finally 18,000 per tonneau. Other started higher than St Julien did.

As for the first-growths, whose prices do not come out until the following spring, and whose 1969s had been unwarantably high (Mouton-Rothschild FFr 75,000, Lafite FFr 70,000, Latour FFr 48,000), an effort was made by Baron Philippe de Rothschild to restrain them. He suggested to the others (in name Mouton did not become a first-growth until 1973) that they should offer their wines at moderate prices, and his first *tranche* came out at FFr 36,000, and was more or less followed by the others, except Lafite, which offered its wine at FFr 50,000.

The Lafite-Mouton rivalry was

then in full cry, so Mouton

replied with a second offer at FFr 65,000 and the fight was on, culminating in some six-figure prices for the less good 1971s and the miserable 1972s. And, as we all remember, this extraordinary opening was followed by the energy-crisis-primed slump at the end of 1973 and the mass-disposals of first- and other-classed-growths in the following two years.

but then all were refreshed

from the decanters. One of the male diners is a well-known Master of Wine, and one of the women a wine-writer. All six

have had reasonably frequent opportunities of drinking first-growth clarets.

The following notes made at

the table have been "refreshed" by those of the rest of the party. Generally speaking, the wines

or "lean," but that is the style of fine Graves: refined, a matter of taste.

Lafite. More colour than the first one, a mulberry-coloured, to one. A fine nose that really opened out into an elegant Medoc aroma that was matched by the flavour, which was of the women described as "gamey." The taste was on the sweet side, naturally, and more forward, than expected. A classic wine.

Mouton-Rothschild. Very deep

underneath, with a bouquet of

blackcurrant, pastilles, and

cherries. (Suzanne thought

it was "rich, concentrated,

blackcurrant-flavoured,

almost like drinking burgundy after claret. An overwhelm-

ingly powerful, aromatic wine, "built to last," and not ready.

Latour. Huge colour, the deepest of all. A full, but very young nose, and a big, backward, but rather dumb, in the opinion of one, berryiness in that of another. Although it opened up to some extent in the glass, the most backward of all, and rather dry, on the palate. One taster described it as "scrappy," and there was a little acidity. Perhaps a little flat and not the best of bottles, as one had expected more fruit.

Haut-Brion. Medium colour. Fine "brick-dust." Graves nose—cinnamon" to one taster—that developed beautifully in the glass. Typical Graves flavour, fairly forward. Indeed, the most forward and drinkable of all. Not a big wine, and did not hold up in the glass as well as some others. All liked it, but some found it a little "austere"

Château Margaux. Medium colour. Little nose at first, and the wine tasted backward, but it developed well in the glass, and showed a real Médoc bouquet, which was particularly appreciated by two people, and described by one as "silky." To me the wine lacked roundness, but another had a slightly bitter finish, and there was some acidity.

Haut-Brion. Medium colour. Fine "brick-dust." Graves nose—cinnamon" to one taster—that developed beautifully in the glass. Typical Graves flavour, fairly forward. Indeed, the most forward and drinkable of all. Not a big wine, and did not hold up in the glass as well as some others. All liked it, but some found it a little "austere"

Latour. Huge colour, the

deepest of all. A full, but very

young nose, and a big, backward,

but fruity wine, with lots of

tannin. Still unformed, but

very well-balanced. Likely to

take a long time to come round.

As one of the party said, "fine in 20 years." For those prepared to wait.

Château Margaux. Full, but not

very deep, colour. A "sweet,"

very attractive, nose, that

developed more in the glass

than any of the others. "Almond

flavours," wrote another taster.

An easy-to-drink wine, with

perhaps not a great deal behind

it, but very well balanced.

Other comments were "elegant,

fragrant," and "would seem

much better if Petrus did not

follow it."

Petrus. Very big colour, in

depth, the rich nose evoked vary-

ing comments. To me, "black-

currant, pastilles, and

cherries. (Suzanne thought

it was "rich, concentrated,

blackcurrant-flavoured,

almost like drinking burgundy after claret. An overwhelm-

ingly powerful, aromatic wine, "built to last," and not ready.

In the voting that followed,

Petrus narrowly came first, fol-

lowed by Lafite, which was my

preference. Then came Cheval

Blanc, put first by one person,

with Latour next, and then

Haut-Brion, Mouton-Rothschild

and Margaux. As on previous

occasions, it must be emphasised

these opinions were expressed

on single bottles of each wine,

opened and consumed at one

tasting. Different views might

be expressed by other people

on other bottles. But at least

it was demonstrated that the

1970 clarets are worth waiting

WINE

BY EDMUND PENNING-ROWSELL

Almost, it might seem in were thought fine and were admired.

Margaux. Medium colour. Little nose at first, and the wine tasted backward, but it developed well in the glass, and showed a real Médoc bouquet, which was particularly appreciated by two people, and described by one as "silky."

At this dinner seven first-growths were served, but not Aulone, which at this period was not making the quality of wine that it has in the past few years. To choose the order of serving is always a problem, particularly for Cheval-Blanc and Lafite. All the wines were decanted about three-quarters of an hour before we sat down, when the first two were circulated. The last two were reached about an hour later,

but then all were refreshed from the decanters. One of the male diners is a well-known Master of Wine, and one of the women a wine-writer. All six

have had reasonably frequent opportunities of drinking first-growth clarets.

The following notes made at

the table have been "refreshed" by those of the rest of the party. Generally speaking, the wines

Piggott bids for more honours

THE curtain rises today on four

days of Royal Ascot. Some of the best horses in Europe will compete for nearly £500,000 in prize money and Lester Piggott will attempt to maintain his record on both sides of the Irish Sea has taken a knocking as the careers of Try My Best, Montevideo and then Storm Bird

THE ARTS



"Le Stand de J. et P. Coats à l'Exposition Universelle de 1878" by Luigi Loir

Agnew/Hazlitt, Gooden and Fox

First fruits of the season

by DAVID PIPER

However reluctant in the open air, high summer and what was once called 'The Season' declare themselves in the sheltered pleasures of the London art trade. Indeed, indoor harvest time. Most notably thus far, as far as past (though far from dead) art rather than contemporary work is concerned, two of the senior West End galleries, Agnew and Fox in Bury Street, St James's, Roy Strong will be looking at Objects for a Wunderkammer at Colnaghi's.

Agnew's is typical traditional — *Life* and *Landscape* in Britain 1870-1870 (till July 31). Most of the great names are represented: Hogarth and Constable being absent. The Gainsborough is a well-known late addition to his landscape with cattle and idyllic peasantry theme, most seductively and romantically rococo in feeling. Gainsborough is said to have swapped it for a violin, and it is worth a Strad. There is an early Reynolds of 1757 of one Mrs Jubb, direct and appealingly modest, contrasted with the very late (1788) Lord Verney with a spectacular, shrewd and floridly embossed phiz. A very subtle young divine by Lawrence — almost understated, almost holy, not qualities generally characteristic of the brilliant celebrator of Regency 21.

At Agnew's also, as bonus, downstairs, one of the most remarkable of Italian baroque busts — the Monsignor Antonio Carrisi, by Algarde, an impassioned with life and intelligence, destined for the Met. in New York unless Manchester can raise the £265,000 necessary by August

One of the more unexpected attractions amongst Agnew's English landscapes is one of 1827 by the French-born J. J. Chalon, a delectable pastoral speaking more of Boucher or Fragonard than of Constable, and in Bury Street, Hazlitt, Gooden and Fox have returned to their favourite pastures across the Channel — *Nineteenth Century French Drawings* (till July 10). As usual, they seem to have turned over the items that have surfaced over the last 18 months or so with a deliberate indifference to the artists' names attached to the offerings, but a scrupulously sensitive eye to quality. The result is a display of small, domestic-scale, objects almost every one radiating pleasure like a good deed in a profoundly disappointing world, though the artists responsible for them range from well-known indeed famous figures (Géricault, Delacroix, Hargnies, Millet, Isabey and so on) to specialists art-historians might be hard put to write three lines, but who, on the evidence of their quality shown here, one is astonished not to have seen, or anyway to have taken note of one could hope to find. There is

a vivid, immensely powerful profile of an Italian girl with roses in her hair by Guillaume Bodinier, who lived (should you happen not to know) from 1785-1827; small, but with an almost monumental presence.

French forays into 19th century London are well represented: no Doré this time, but a fine Monnier study, about 1827 but of a subject at present most topical if already imbued with an unfragrant nostalgia of the past, the fish market at Billingsgate. There is a suitably lustrous watercolour by Lami of the Indian section of the 1851 exhibition, featuring a life-size elephant with howdah, and for contrast, in Paris, at the Exposition Universelle of 1878, a meticulously but elegantly animated study of *Le Stand de J. et P. Coats* — memento of a period when the British textile industry flourished and the Ferguson Thread Works at Paisley could go to town abroad with a sort of gothic catalogue featuring an obelisk of multicoloured threads and a scale model balloon — and by one Luigi Loir, entirely new to me. Stenlen, Gavarni, Rops (at his most sinister), a lady called the absinthe drinker, with a profile as if of Herodias expectant of Salomé's entrance with John the Baptist's head on a platter. But again, drawings towards the end of the century by names little or entirely unknown — Bottini, Georges Dupuis, even Anon — but with an original individuality that one will not forget.

Belgrade, Coventry

Risky City

by MICHAEL COVENY

You could count the number of regional theatres currently offering any reflection of urban life and frustration on the fingers of one mutilated hand. Even in London the punk yelp is stifled and quietly directed to the Warehouse at the Theatre Upstairs where such noise is *de rigueur* and frighteningly interesting for the assiduous theatre-goer.

Also the works of the well-known tend not to provoke the response — ah, that's so and so —

we gradually get to know them. In between, we have a reconstruction of the argument in a pub over a pint of over-heated, low calorie lager. The second lad is a sheet metal worker whose definition of a job is "doing what you don't like." By now we are given a clue as to why Mr Castle's hair is so white, his face so haggard. He himself is under pressure. After we see the victim laid out on a trolley, the third suspect is revealed to be his own son. The Wild Boys leap once more into their gleeful pneumatic drill routine: "Your lad's one of the boys."

The son, Ellis (David Moylan), takes over the stage to give Dad a history lesson. The city of the city has become the city of deserted car parks. There is nothing to do, nowhere exciting to go. Dad comes back strongly, lamenting the failure of the post-war dream, the city's loss of vision, but asking how long will it be before people start treating each other with respect. This kind of stuff is predictable in the Warehouse. In front of a young audience appreciative of the generation gap and arguments, and of all the local references, the effect is spell-binding.

The violent incident is now presented with the chilling beauty of an Agnes de Mille ballet in a 1940s musical. The dead boy is a symbol of the dead dream. Kids kick to prove they are alive. There is, however, nothing gratuitous or phoney about the play. It brims with passion and high spirits and is, quite obviously, one of the best new plays mounted in a regional theatre in recent months. It will shortly be broadcast on Radio 3 as part of the Radio Theatre '81 festival. It will be a lot poorer without Michael Boyd's splendid visual presentation.

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Three boys are suspected and

Grand Theatre, Leeds

Der Freischütz

by MAX LOPPERT

The repertory of English National Opera North (soon, happily, to be known as Opera North) is being built up in careful, intelligent steps. The company now turns its attention to Weber, introducing a youthful and exuberant opera ensemble to the delights of early German Romanticism. This new *Freischütz*, given in English and first seen in Leeds on Saturday, is in most respects a gratifying success — gratifying because of the way the producer Steven Pimlott and the designer John Fraser have kept faith with the requirements of the libretto (no fashionable "reinterpretation for our day," no modish re-jigging of plot or time and place), gratifying in the way the fresh virtues of the performance answered to so many of the work's demands.

There was a time, not so long ago, when the opera's picturesque incursions into the supernatural were held to be a stumbling-block for modern audiences. That this need not be so, and that the Wolf's Glen scene in particular can be played for all its worth without provoking a single titter, was proved to admiration. Two elements essential to Weber performances were here present — a springy, high-spirited delight in the musical invention, and an unpatronising willingness to take seriously both the cosy and the spine-chilling ingredients of the plot. The staging of the Wolf's Glen scene — marrying puppetry, abstract visual properties (the crag sides

are made of cloth, which shivers and shakes at the height of the invocation), good lighting, and decent amplification of distant voices — presented an unanswerable argument for its dramatic vitality: it was enjoyable on all levels. The conductor, Clive Timms, has a strong sense of Weberian orchestral colour: all evening his presence in the pit was a vital factor.

The solid foundation of the performance was the singing and acting of the chorus — as ever with this company, inseparable functions. As in the ENON *Jenite*, the sense of a living community (where such things as choruses of huntmen or bridesmaids are the most natural activity in the world) proceeds directly from such unsung involvement. Weber's demands are at their most pressing in the vocal solos; one was reminded of this most during Agathe's numbers, especially as the attractive young Norwegian Bente Marcussen (a valiant late replacement for Solly Burgess) evinced audible nervousness in supporting their long phrases. (The voice shows a real promise of filling out into just the right kind, warm and full.) On this level, the ENON *Freischütz* was hardly to be compared with glossier international combinations; yet the feeling of the evening was right in the way those of recent date at Covent Garden have not been.

Robert Ferguson also has the right kind of voice, for the difficult between-weights tenor



Sandra Dugdale and Bente Marcussen

role of Max; if Mr Ferguson's top notes were sometimes unsteady and ill-funder, his contribution was thoughtful, his contribution was thoughtful, his dialogue was delivered with an interesting compound of bluntness and menace. (Altogether, the standard of dialogue speaking was unusually good.) Apart from the Hermit, whose grave final pronouncements were underpowered, all the male contributions were worthy of the opera.

darkest note in the music, commands a striking presence, both vocal and physical, and his dialogue was delivered with an interesting compound of bluntness and menace. (Altogether, the standard of dialogue speaking was unusually good.) Apart from the Hermit, whose grave final pronouncements were underpowered, all the male contributions were worthy of the opera.

Festival Hall

Previn's Ravel

by DOMINIC GILL

There is a powerful Ravelian emphasis to André Previn's season of four concerts this month and next with the London Symphony Orchestra — and indeed his first and last programmes are devoted entirely to Ravel.

The opening concert on Sunday began with the orchestral version of the *Valses nobles et sentimentales* (originally, and famously, for piano). The *Valses* are one of Ravel's most technically adventurous, but not one of his most perfectly successful, transcriptions: the orchestral palette is so broad, and its colours are so bright, that without firmest and most lucid shaping the magical

restraint of the original is lost. There is so much in the *Valses* which speaks between the lines, in half-voice. Previn laid on his colours with a trowel, in big, indulgent scoops: the result was a music-hall caricature, cocktail-lounge, Ravel, velvet, sparkling and sugar-spun.

In the piano concerto (two-handed) which followed, Cristiana Ortiz was the soloist. It was an odd account: correct as far as it went, but peculiarly faceless, without any kind of distinct or original voice. The first movement was a scramble through the notes, efficiently negotiated; the adagio, subtitled to the same treatment, but with

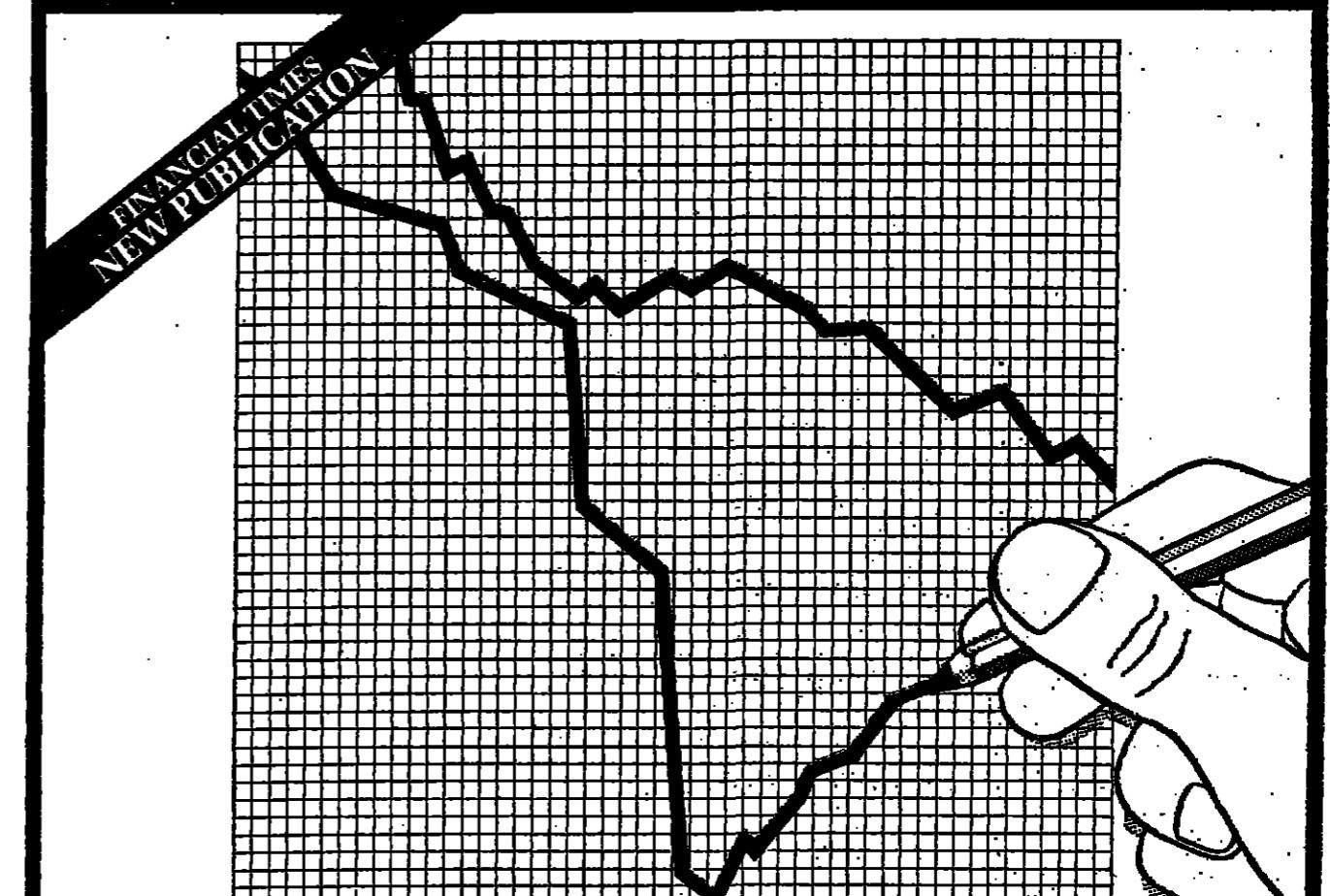
out the compensation of speed, emerged prosaic to a degree — unvaried, unpointed, bland. The fun-piece finale went best: an impressive show-piece for Ortiz's well-trained fingers, sprightly rather than deft.

After the interval, Previn and the LSO gave us the ballet-music proper of Ravel's *Ma Mère l'Oye* (another transcription from piano) — the same score as the more familiar Suite, with an added *Prélude*, *Danse* and *L'Intrigue* interludes. It was sweetly and unexceptionably played. They ended with *La Valse*, sprinkled by Previn with plenty of glitter and generosity garnished with pictures. No index, alas. A worthwhile item for theatre historians.

B.A.Y.

In *Theatre* in Colchester by Nicholas Butler (2 Rose Lane, Wivenhoe, Essex, £7.50, 105 pages) we read of the long history of theatre in Colchester from the Romans in AD 50 to today's fine Mercury Theatre. It's interestingly written, solidly researched and generously garnished with pictures. No index, alas. A worthwhile item for theatre historians.

Colchester stages



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Rallying the Cabinet

THE FULL economic meeting of the Cabinet tomorrow has been widely billed as a major review of economic strategy. It is, of course, no such thing: strategies are not altered by large groups of people meeting, quite largely unprepared, for a single day. This does not mean that it is unimportant. Its aim is to rally the Cabinet behind the strategy which was quite radically revised, to widespread dismay, in March and so improve the chances of pushing it through to a successful conclusion.

Neutrality

The meeting is well-timed from the Prime Minister's point of view. The sharp tightening of fiscal policy was denounced at the time as absurdly deflationary and even economically illiterate; but the succeeding three months have done more than any amount of argument to validate it. The threatened deflationary disasters have not followed; on the contrary, consumer spending and car sales in particular have done better than expected. Thanks to this and to interest rates and exchange rates which make much better sense internationally, business confidence has swung from deep gloom to wary neutrality.

Meanwhile, there has been a sharp change in international opinion. The Bank for International Settlements in its annual report published yesterday urges a similar change of the balance of restraint on other governments, in order to avoid damaging international repercussions from excessive swings in interest rates and exchange values. In the US, the apparent fiscal risks being run by the new Administration have demoralised Wall Street. Powerful forces in Congress are beginning to argue that tax cuts of any real significance will only be possible when spending cuts are actually achieved.

Financial logic

This is the central message which will be put to the Cabinet tomorrow, in an attempt to steel Ministers for yet another round of programme cuts; but it is to be hoped that the exercise will not stop at this simple statement of financial logic. We very much doubt whether the political appeal of another few pence of the basic rate of income tax is nearly as strong as Conservative policy-makers seem to suppose. What electors most want is some confidence in a

Mitterrand has the whip hand

PRESIDENT MITTERAND has won a second battle in his campaign to gain mastery over the Communists. The Communist leader, M. Georges Marchais, only received 15 per cent of the vote in the first round of the Presidential elections on April 26. His party did no better in Sunday's first round of the elections to the National Assembly.

The composition of the Assembly will only be decided in yet another ballot next Sunday. The large number of abstentions in the first round puts a question mark over the probable outcome, but the indications are that the Left will have a majority, and that the Communists will be very much junior partners.

Whatever other lessons can be drawn, the failure of M. Marchais's leadership is evident. Having embraced Euro-Communism, he returned to a fairly orthodox pro-Moscow line in 1977. His manoeuvres were intended to ensure that his party should regain its traditional role as the main political haven of the working class. In that he has failed. Today's western Europe is infertile ground for old-fashioned Communism.

Social policy

Though the electoral pact which the Socialists concluded with the Communists for the Assembly elections noted certain convergences in social policy, M. Mitterrand is not committed to giving the Communists any portfolios beyond his elastic assurance that the government should reflect the composition of the Assembly. Moreover, the agreement left no doubt that the parties differed on important foreign policy matters.

All going well for him on Sunday, M. Mitterrand will have the whip hand in his dealings with the Communists. He may, of course, decide that including them in the government is the best way to keep them quiet—but he should be in a position to dictate the terms.

His position will be far weaker in dealing with the popular expectations aroused by the shift to the Left. A recent poll showed that 70 per cent of the people expected their living

the prospects for the real economy, and a rest from the perennial accidents and crises of recent years.

The Government took the first vital step in March, when it recognised the need to pursue consistent financial and monetary objectives. There is also a growing hope in Whitehall that the agonies of the last two years of programme cutting have not been in vain, and that the fiscal performance this year may prove somewhat better than the very cautious forecasts made at the time of the Budget.

However, if this is not to prove simply a happy accident after a series of unhappy ones, then at least as much attention should be directed to better public sector management as to programme cuts. This has always been a stated Government objective, but progress has been disappointing and in the local government area—highly contentious.

If Ministers go home tomorrow more convinced of the potential rewards of the Government's present policies, they may devote more effort to management and less to fighting departmental rearguard actions, which would be a large gain. However, when it comes to detail, and indeed to the whole style of the exercise, the economic strategists in the Cabinet may have something to learn from their colleagues. The two obviously contentious areas at present are public sector investment and public sector pay.

Confrontation

Ministers may well feel that the present stance, which seems to involve confronting the public sector unions rigidly, while they do not by any means reflect those of the entire banking community," said Mr Charles Partee, a governor of the Federal Reserve Board who takes a special interest in reform of the banking law. Therefore it seems quite improbable to me that there will be near-term legislation to reform the McFadden or Glass-Steagall acts."

On Capitol Hill, Sen. Jake Garn, the new Republican chairman of the Senate Banking Committee, has been holding hearings on bank reform. But though he has acknowledged the issues, he is not committed to legislative change. The Democratic House Banking Committee seems even less disposed to act.

The big banks' most pressing concern is interest rates which have been at or near record levels for a year, creating shocks for the banking system.

Commercial banks may pay only 5 per cent on savings deposits which puts them at a serious disadvantage vis-à-vis the new and highly popular money market funds which are paying three times that. True, banks can now offer better terms on some accounts. But the effect of this restriction has been

A BIG battle is shaping up in the United States banking industry over the heated question of reform of banking regulations. It has pitted well-known international giants like Citicorp, Chase Manhattan, and Manufacturers Hanover Trust against small and even tiny regional banks.

The way things are going it looks as if the little banks will win the day, showing that political power in the U.S. can sometimes lie far from big money and the cities.

Yet though the banks' campaign is backed by huge financial muscle and the personal prestige of individuals like Mr Walter Wriston, the chairman of Citicorp, the largest bank in the U.S., it seems doomed to achieve very little, at least during this Administration. This is somewhat ironical given that President Reagan came to power promising to slash regulation.

The big banks' case is that the arcane laws are costing the American banking public billions of dollars in inefficiency and are hurting the U.S. banks' international competitiveness.

Ten years ago eight of the world's 10 largest banks were American. Today, that number is a mere two.

The big banks are conducting an offensive on three fronts. They want to be able to compete freely for the American saver's dollar—a market estimated to be worth \$1.8 trillion (million million)—they want to be able to open up branches throughout the U.S. and they want greater freedom to move into new business areas, like investment banking.

These issues have been bubbling for some time, of course, but they have been brought to a head recently by the tremendous upheavals that have been going on in the financial services business, largely as a result of technological advances and record high interest rates.

Electronic gadgetry is eroding the distinctions between banks, thrift institutions and credit card companies while the growth of new-fangled investment vehicles like the money market mutual funds are undermining the traditional concept of a bank savings account.

But while pressures for change have mounted in the big "money centres" like New York, Chicago and California, these upheavals have had quite the opposite effect in the rest of the U.S. where thousands of small town banks are feeling increasingly threatened and are resisting change for all they are worth. Since they represent more than 90 per cent of the 14,000 banks in the country they have a considerable numerical impact in lobbying congressmen and state senators.

The big banks are also finding themselves tied down by the tangled mesh of the U.S. financial services industry where any change, however small, can trigger powerful reactions from well-organised lobbies like Wall Street (whose interests are quite different from the banks) the home loan industry, insurance, and, of course, the consumer who is bewildered by what is going on but senses that



U.S. banks are subject to major legal constraints in their home market which the bigger among them want reformed or abolished. The main ones are:

• **REGULATION Q.** A Federal Reserve regulation which limits the amount of interest banks can pay on savings deposits to 5 per cent. This is well below the going rate for funds and is hampering the banks' ability to attract deposits, though it keeps down the cost of deposits for banks which already have them. A mechanism has already been installed, however, to phase Q out by 1986.

• **THE MCFADDEN ACT** of 1927 and the Douglas Amendment which prevent banks from opening branches outside their home state, and from acquiring banks in other states except in very special circumstances. These laws have prevented the development of nationwide banking, and have protected thousands of small local banks from competition.

• **THE GLASS-STEAGALL ACT** of 1933 which creates a dividing line between commercial and investment banking and bars banks from entering Wall Street's traditional territory of corporate securities underwriting, stockbroking and mutual funds.

It will all be bad for him in the long run.

So far, Congress has only acted on one grievance—interest rate limitations—by passing a law last year which will allow banks to bid more aggressively for deposits. But otherwise seasoned observers in Washington doubt that much else will happen.

The views of the larger banks may be prominent but they do not by any means reflect those of the entire banking community," said Mr Charles Partee, a governor of the Federal Reserve Board who takes a special interest in reform of the banking law. Therefore it seems quite improbable to me that there will be near-term legislation to reform the McFadden or Glass-Steagall acts."

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to drain billions of dollars out of the banking system (possibly as much as half the \$100bn now in the money funds), leaving the banking industry with a serious funding problem.

Last year's cumbersome but significant Monetary Control and Depository Institutions Deregulation Act had a crack at this problem by providing for the phasing out by 1986 of Regulation Q. But for many banks the problem is not in 1986 but now. They need to be able

to compete with the money market funds today. On the other hand, the phasing out of Regulation Q is making it gradually more expensive for banks to acquire savings deposits at all (despite the attraction of the funds, some \$400bn remains in savings for reasons that can have nothing to do with economics).

The banking industry won a number of local victories last year when state legislatures abolished or raised ceilings on the amount of interest banks could charge on consumer loans

to consumer's interest. It recommended a gradual phasing out of barriers to inter-state branch banking, starting with "natural" market areas, like the Greater New York metropolis which covers three states, New York, Connecticut and New Jersey. But that report has no status with the present Administration, and little going for it politically given that the small bank lobby is dead against it.

The small banks' principal fear is that any relaxation of the ban on inter-state branching will free the giant money centre

banks to gobble up the whole U.S. banking market, either by takeover or sheer muscle.

The biggest political battles, though, will rage over reform of the McFadden and Glass-Steagall acts which impose the toughest constraints on commercial banks.

Last

year's

momentum for reform of McFadden came in the closing days of the Carter Administration when the White House produced a report acknowledging that McFadden was out of date and worked against the

home states.

Some regulators say the prospect of a lucrative buy-out might in the long run persuade local "one-man" banks to agree to reform of McFadden, but that will be some time coming. There is also plenty of evidence that ordinary consumers nurse deep-rooted fears of big banks. Politically, there may be scope to permit "rescue" takeovers across state lines where the only alternative would be a bank collapse, but some legislative proposals were recently stalled by Congress. And any major move to scrap McFadden seems out of the question for the time being.

Similarly, the big banks' push for reform of Glass-Steagall seems unlikely to make much headway, despite the rumpus over the American Express-Shearsen merger. That merger creates a new financial giant which will make big inroads into banking territory, but free of the shackles of bank regulation.

Unlike McFadden, where the original reasons for legislation have faded, many people still see good reason to preserve a firm distinction between commercial and investment banking, even though some countries in Europe manage to get along happily without one.

But this is at least one issue where the banking industry is fairly united: most banks which care about the issue would like to see Glass-Steagall abolished. But this time powerful resistance is coming from other financial service industries, notably Wall Street.

At hearings in the Senate Banking Committee early last month, the Securities Industry Association which represents Wall Street's interests

argued that the bill to remain "as is" for several years.

Financially, the argument

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FINANCIAL TIMES SURVEY

Tuesday June 16 1981

United States Finance and Investment

The U.S. financial scene is rich in long-term promise, but its immediate future is less than rosy. If the Reagan Administration can bring the Federal Budget under control, cut inflation and prove its commitment to cut taxation, then prospects will be very bright indeed.

Economy remains world's richest

By David Lascelles
New York Correspondent

IT MUST be more than a decade since the U.S. financial scene was so rich in promise in the long run, but when the immediate road ahead looked so

trebling by the mid-1980s.

If President Reagan really succeeds in his determination to cut taxes, reduce federal spending and balance the budget, it is not hard to foresee a radical switch in the U.S. economic climate from the gloom and demoralisation that have characterised it for many years, to the revitalisation that Wall Street and the whole business community yearn for.

But as the recent collapse on Wall Street has shown, the habits of scepticism are deeply ingrained after the bitter disappointments of the late 1970s and it is clearly going to take more than an appealing notion of supply-side economics to get things moving.

What the U.S. financial and business world is looking for is results—specifically signs that the Federal Budget really is being brought under control,

that the underlying rate of inflation is coming down in a cyclical, not just seasonal way, and that there is a lasting political commitment in Washington to cutting taxation and getting government off the backs of

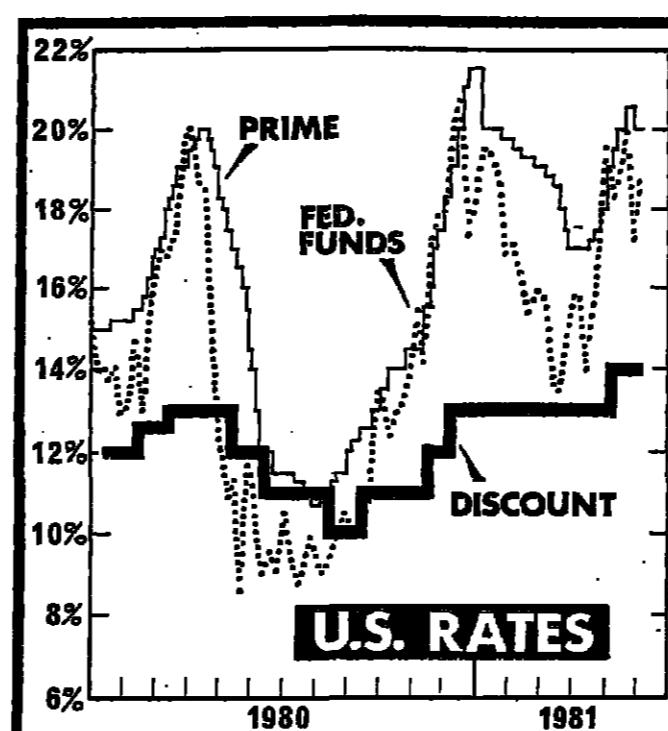
In fact, by most standards of the Western world, the U.S.'s problems are not that serious. But they are perceived to be so, and that to all intents and purposes makes them so.

Economic growth has been strong for several years (apart from a sharp but brief interruption exactly a year ago). The underlying rate of inflation is below 10 per cent, and falling (in its latest forecast, Morgan Guaranty sees inflation of only 7½ per cent over the next 12 months). Oil consumption has fallen through the floor, helping the balance of payments in the process. Following a sharp 1 per cent jump in the second quarter of last year, unemployment has been steady at 7.5 per cent, while the number of employed has shown an encouraging increase.

High interest

Foreign investment, usually a good barometer of a country's economic health, continues at a high level, confounding an American public which has been gorging itself on books with titles like "how to survive the coming financial crisis." This inflow, like the dollar's strength, is due partly to high U.S. interest rates. But much investment is also being undertaken with a long-term view.

But rather than focus on these positive signs (which show if not a robust economy, at least one with some healthy symptoms) the U.S. business and financial world has become deeply concerned, almost to the point of obsession, with bad news. High on the list of their worries, of course, is inflation, which showed a gain of exactly



10 per cent in the 12 months up to last April.

Responding to the intensity of public and political concern about this problem, the Federal Reserve has kept a vice-like grip on credit for the past 18 months which has pushed interest rates up to record levels. The prime rate hit 21½ per cent last Christmas, and almost touched that level again last month. Long-term corporate borrowing costs rose into the upper teens and even the Government was paying 14 per cent for long-term funds.

The Fed has come under fire for the volatility of U.S. interest rates, but this is an inevitable result of its money supply strategy which is based on controlling the growth of bank reserves rather than the cost of money—and on this it has been quite successful. The volatility has, however, forced Wall Street to build an extra cushion of maybe 2 per cent into interest rates to protect itself.

This has pushed all the action into the short-term markets where business has led a hand-to-mouth existence on bank borrowings, while individuals have reaped a bonanza investing in high yield money market funds. The result, though, has been a deterioration of balance sheets which will take years to repair, even if interest rates come down.

Meanwhile, sky-high interest rates increase the risk of an economic slowdown, if not a recession, later this year.

In the corporate world, there has also been an obsession with declining productivity, over-regulation by government, and cheap imports: three ills that are closely related. Industry has mounted an intense lobbying campaign for relief which has been partially successful. The Japanese are voluntarily limiting car exports, but the steel industry failed to pin dumping charges on European producers.

The Reagan Administration is also deeply committed to rolling back the burden of government regulation—and has already taken steps in that direction.

The serious state of the motor and housing industries, both victims of high interest rates, have also served to highlight the economy's ills. But it is worth noting that even though both continue to be in the doldrums, GNP rose at a tremendous 8.4 per cent annual rate in the first quarter of this year, a sign of the declining importance of those two sectors in the economy as a whole as they yield to new industries like high technology, services and energy.

But harassed though it feels by the intensity of public and political concern about this problem, the U.S. business and financial world is strikingly more optimistic about Reaganism than Wall Street, even though Mr Reagan seems to be backtracking on some of the tax breaks he promised to business. The captains of industry talk of "new eras" dawning when the U.S. will regain its rightful position at the top of the industrial world largely because of the greater freedom that Reaganism promises. Wall Street, by contrast, ranges from concerned to downright pessimistic.

Not optimistic

But the gloomy gurus who have gained enormous following through their ability to make sense of these bewildering times, still see no reason for long-term optimism. They do not think that the back of inflation has been broken, and they doubt that government spending can be brought under control.

Dr Albert Wojnilower, chief economist at First Boston, the Wall Street investment firm, who believes that interest rates still have little place to go but up, warned in a recent speech that one of the greatest dangers confronting the U.S. was that it would lull itself into a belief that Reaganism would provide solutions, when only compromises were possible. "Stamp out nostalgia," he cried, "because there is no way

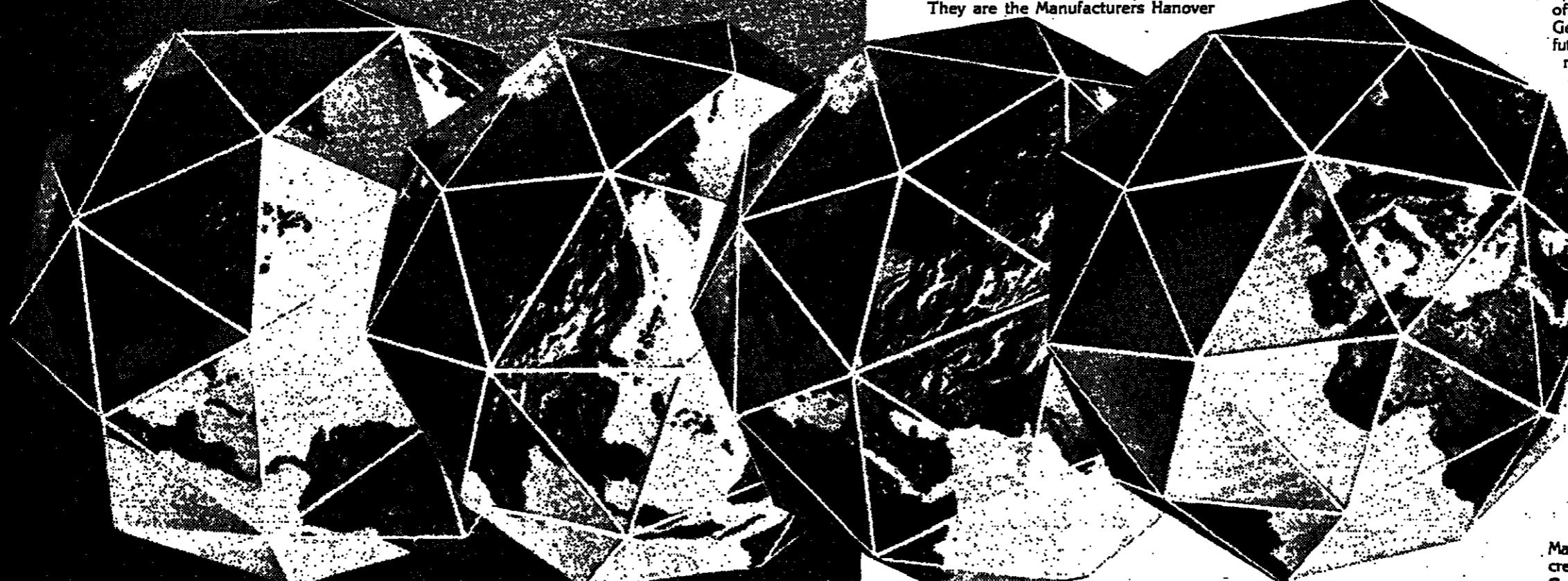
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back to that world where the U.S. for a blessed moment enjoyed a freedom from fear."

The U.S. is passing through a trauma that has taught it how vulnerable it has become to forces beyond its control like Opec, Japanese car makers and foreign bankers who seem to be gobbling up assets all round the country. Whether Reaganism has some of the answers will emerge over the next couple of years, and there is a lot riding on him.

It is probably a good thing that the U.S. has acquired a President with a sense of drama since the task facing him is as much to create a new mood in the country as push through an economic package based on largely untested principles.

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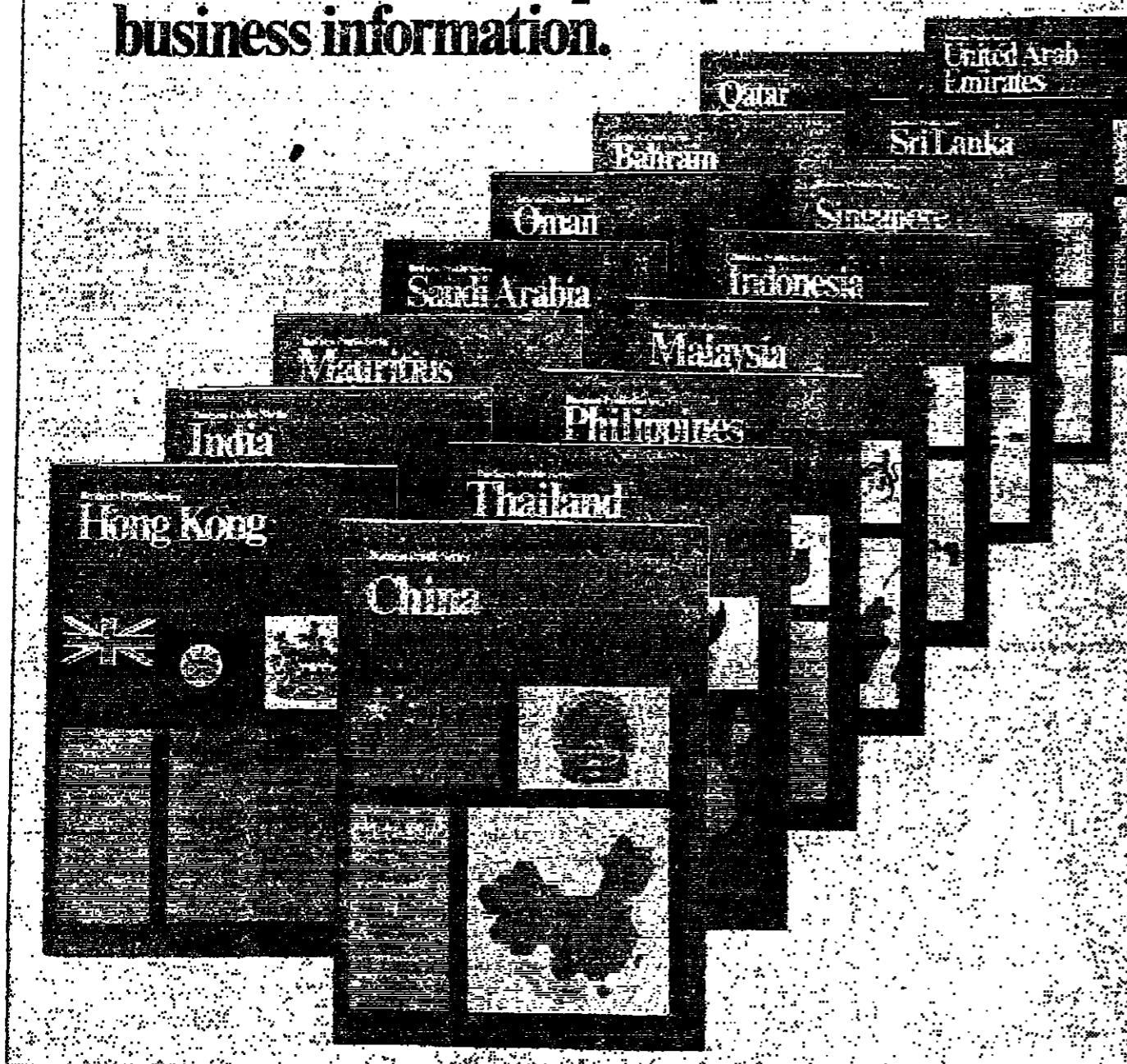
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APRIL 1981

U.S. FINANCE AND INVESTMENT II

Reagan magic has more tests to face

POLITICS

JUREK MARTIN
U.S. Editor

IT IS an open question now whether President Ronald Reagan will be able to continue to work the magic that transformed the political scene in the first three months of his term in office.

That the Congress of the U.S., a source of profound frustration for President Carter for four years, should so blithely accept a radical budget cutting exercise is extraordinary enough in itself. That it should do so for a Republican President while one of its chambers, the House of Representatives, is still controlled by the Democratic Party, ought to have defied belief.

There are three main reasons for what has happened so far—the stature of the President himself, enhanced as it undoubtedly was by the attempt on his life, the nature of the electoral mandate that he won last November, and the state of the Democratic Party.

It is entirely natural for any incoming President to inherit a degree of good will. Given the palpable national unease about the state of the country evident in recent years, both the public and the body politic want the President to succeed, even if the medicines he proposes are not particularly palatable.

When, four years before, President Carter had declared the moral equivalent of war on excess energy consumption, the general tendency was to applaud the courage of his approach; it was only later that the consensus fell apart over how the miracle was to be achieved.

The initial Reagan focus was on the economy and his troops, marshalled by Mr David Stockman, the budget director, entered the fray well prepared. But Mr Stockman's computer printouts of where to cut spending would have been useless without the singular political talents of the chief executive in selling programmes. Mr Reagan himself is not an architect of policy, he is in the current jargon, the supreme communicator, good at translating the complex into homespun terms.

This was never better illustrated when, a month after the assassination attempt, he went up to Capitol Hill, to a predict-

ably rapturous reception, to argue for acceptance of his budget proposals. It was a masterfully timed and masterfully delivered performance; it ended, if by then there was much doubt, such organised祚 as existed.

So far, so good. But cutting spending is but the first of a four-pronged economic strategy, along with substantial tax reduction, firm control over the money supply and a wholesale onslaught on government regulation. It has also proved, somewhat to the surprise of political experts, the most popular element to date.

Some of Mr Reagan's more fervent supporters believe that his electoral mandate last year empowered him to do all the things he wanted. In fact, it appears as though Congress reads his mandate in a more limited way: to get at government spending but not necessarily to permit him to set economic policy management on an irreversible, doctrinaire path from which there is to be but minimal deviation.

It is nonetheless noteworthy that Congress should have departed from form in preferring spending cuts to tax reductions. This reflects a great nervousness, particularly on the part of the Democrats, in being seen to defy the will of the people.

Unpopular

Government and many of its programmes are currently unpopular in the country, more to the point, the balance of political power in the nation has shifted away from the older northern industrialised states, many of whose inhabitants have benefited most from government spending over the years, to the burgeoning Sunbelt region, whose distance from Washington is as much philosophical as geographical.

Thus, in the budget crunch, more than 60 Democrats in the House of Representatives deserted their party leadership and voted for the bipartisan bill the administration supported. Almost all the defectors were from south or west of the Mason-Dixon line; all must be classified as conservative Democrats.

The Democratic Party itself, badly bruised last November through loss, not merely of the presidency but, more important, of control of the Senate, lacks clear direction at present.

It has no titular head; President Carter, whom many Democrats blame for last year's

debacle, has disappeared virtually from sight, leaving no heir apparent. Former Vice President Walter Mondale, for all his personal popularity, lacks a formal platform at present; Senator Edward Kennedy's brand of liberalism was shown out of step with the climate of the times. The party does not have established much of a personal following so far.

Many senior Democrats frankly believe that, rather than develop a coherent alternative to President Reagan's conservatism, the party should allow the President to have his way, convinced that his policies will fail in any case, thus reviving their own party.

This may be a tenable long term strategy, but it does not help much in all the tactical battles that are to be fought on economic and foreign policy. Specifically, it has meant that the leadership in the Congress has been seen to be wanting.

The speaker of the house, the venerable Mr "Tip" O'Neill, seems to have lost his taste for political wars; in the Senate, Mr Robert Byrd's talents were always of a technical rather than an inspirational quality, and without doubt, many democratic senators and congressmen are currently scared that the promised well-financed onslaught of the "new right" conservatives in next year's mid-term elections may succeed and that it would be ill-advised in the intervening period to provide this unscrupulous opposition with too much ammunition.

But all this does not mean that the Reagan Administration is guaranteed plain sailing politically. Perhaps the greatest danger facing the administration is over-confidence. It has already shown tendencies to go too far, too fast; as when, for example, it was so emboldened by its success on the budget that it proposed a wholesale surgery on the social security system.

Although bereft of alternative proposals to restore the system to financial viability, the Democrats were able to seize on the very radical nature of the President's proposals as a point of unity against them.

Similar stirrings are evident on the question of tax reduc-

tion. Ronald Reagan finds himself with his own popularity impaired, the economy improving and his party running both houses of Congress; then it will be legitimate to speculate on radical change in the American political system. Those, however, are very large unanswered questions.

These are clouds on the horizon, not yet overcome. In taking a longer-term view, much depends on the outcome of next year's mid-term elections; the Democrats are vulnerable in 1982 because 21 of the 33 seats to be contested in the Senate are held by them, and re-apportionment threatens some safe districts in the house.

If, 18 months from now, Ronald Reagan finds himself with his own popularity impaired, the economy improving and his party running both houses of Congress, then it will be legitimate to speculate on radical change in the American political system. Those, however, are very large unanswered questions.

Because he believes it important for business and individuals to have that sort of time span in which to make their plans with certainty about taxes.

However, in early June, he made two key concessions to assuage the concerns about budget deficits and to attract conservative Democrats.

• A 25 per cent income tax cut over three years, with an initial reduction this October of 5 per cent, and not 10 per cent as he had first suggested.

• A scaling back of the depreciation improvements for businesses making new capital investment. This would save companies \$123m in tax over the next six years, instead of \$170m in the original plan.

The business community has reacted with some dismay to this, since the Reagan tax plan was already heavily weighted towards individual tax relief and the latest changes only exacerbate that. A spokesman for the U.S. Chamber of Commerce even called it "a break of faith with the business community".

The plan to accelerate depreciation originally would have permitted investment in new vehicles to be written off against tax in three years, equipment over five years, and fixed plant over 10 years. The last category has now been shifted to 15 years.

However, it should not be unwelcome to the investment community, that President Reagan is now supporting a reduction in the top rate on unearned income from 70 per cent to 50. Ironically, Mr Reagan had first rebuffed this suggestion on the grounds that it smacked too much of a help-the-rich measure, and only adopted it after the Democrats suggested it.

Despite these modifications, the Reagan Administration is still prepared for very sizable deficits—\$80bn in the current year and at least \$45bn even under its most optimistic assumptions.

Some Democrats have developed a conspiracy theory that Mr Reagan actually wants the sort of deficits that will make it impossible for Congress not to go on cutting public spending in years to come and thus keep reducing the size of the Federal Government he dislikes.

President's plan to get the country back to work

REGULATIONS

PAUL BETTS

New York Staff

"WE MUST get this country back to work." That was perhaps one of the most familiar refrains in President Ronald Reagan's election campaign. Since he took office at the end of January, he has continued to sing that tune with increasing vigour.

Throughout his campaign and during his first five months in the White House, President Reagan has put at the top of his list of priorities the entire question of the effects of government regulations on industry and the economy. He has made no secret of his distaste for the current climate of regulations besetting the U.S.

Government regulations impose an enormous burden on large and small business in America, discourage productivity, and contribute substantially to our current economic woes. It is my intention to curb the size and influence of the federal establishment."

In his budget address, President Reagan went on to say that the U.S. had experienced a virtual explosion in government regulations during the past decade.

For the new Administration, greatly accelerating the process of deregulation started under President Gerald Ford and continued under President Jimmy Carter is an essential part of the Reagan economic recovery programme.

It is one of the five basic prescriptions, including cutting back individual taxes, reductions in corporate taxes, predictable, steady control of the money supply, restraint in government spending, which forms the basis of the Republican Administration's economic package. So far, the Administration appears to be well advanced—far more than in the other key ingredients of its economic programme—in removing the shackles of U.S. business by deregulating American industry.

Getting to grips

The basis of the Government's new approach is contained in draft legislation seeking to force independent federal agencies to put any proposed new regulations to the test of whether benefits exceed costs. Mr. Reagan has emphasised that he has no intention of dismantling the regulatory agencies, especially those that would appear to have major policy significance or where there is overlapping jurisdiction among agencies. At the same time, the task force is assessing regulations already on the books, especially those that are deemed to be burdensome to the economy or key industrial sectors.

In specific sectors, the

Mr. Murray Weidenbaum, chairman of the council of economic advisers and a leading figure in the Administration's new approach to the question of regulation, recently told Congress that the Government's programme of regulatory relief had already yielded billions of dollars in savings. He said more than 100 separate reform measures had been taken so far and that these were "only scratching the surface."

In his first five months in office, President Reagan has moved on a variety of fronts in implementing his new approach to government regulations. One of his first steps was to set up a task force on regulatory relief under Vice-President Bush.

The main purpose, somewhat delayed by the assassination attempt on President Reagan, is to review major regulatory proposals by executive branch agencies, especially those proposals that would appear to have major policy significance or where there is overlapping jurisdiction among agencies. At the same time, the task force is assessing regulations already on the books, especially those that are deemed to be burdensome to the economy or key industrial sectors.

Administration has already scrapped all existing controls on domestic crude oil and petroleum prices which, under President Carter's schedule, were due to be gradually eliminated over the next eight months. Other proposals in the energy field include the controversial deregulation of domestic gas prices, which is likely to face tough opposition, a cut back in restrictions to make public lands more available to exploration and development, and less rigid environmental constraints on open cast mining.

Moreover, the Administration has frozen more than 100 business regulations promulgated by the Carter administration in its last days.

President Reagan is also proposing to liberalise existing environmental rules by introducing less restrictive regulations on air pollution in new industrial development, waiving certain standards for older, uneconomic plants, and avoiding unnecessary detail in specifications for anti-pollution equipment.

The Administration has also criticised the Federal Communications Commission and the Securities and Exchange Commission for interfering in the past with business.

Administration's approach on regulations but some of the proposals are already facing a storm of opposition.

Many Democrats, environmentalists and several other independent public groups have been deeply disturbed by some of the proposed changes in the regulatory climate, even within certain business sectors. There are divisions. The lobby drivers, for example, who enjoyed decades of price regulations, were deeply opposed to the deregulation of their industry under President Carter.

The bankers are now divided over the abolition of existing barriers preventing inter-state banking with the small banks fearing that they will be at a competitive disadvantage against the large institutions.

Then there are the sceptics. They claim that President Reagan has perhaps underestimated the enormity of the task he has set himself. As one industrialist put it: "Taking on a government bureaucracy is a bit like taking on a stubborn and unmovable prehistoric monster."

Currency left to find its own level

THE DOLLAR

DAVID BUCHAN

ON BOTH sides of the Atlantic there was a fragile hope at the end of May that U.S. interest rates might have peaked and begun at least a temporary descent from the 20 per cent or more level.

But if that brings a halt in the dollar's surge on the foreign exchange markets, that will be an almost incidental side-effect for the Reagan Administration and the Federal Reserve Board, the U.S. Central Bank. They remain far more preoccupied with the domestic nexus of money supply/inflation/internal economic activity/tax policy.

They stayed virtually deaf to the screams of blue murder from many Europeans this spring as the dollar soared, causing all manner of ruction inside the European monetary system and raising the real cost of their dollar-priced oil imports.

The refrain from the Reagan

Administration — echoed with slightly more sympathy from the Fed — was that "we'd like to help, but we've got to control our inflation rate, and if that means high interest rates, so be it. The number one goal of our international economic policy is to get our domestic house in order."

The Reagan Administration has not been disposed philosophically to intervene on the exchanges to brake the dollar's rise. Indeed, it publicly enunciated — through Mr Donald Regan, the Treasury Secretary, and his top monetary specialist, Mr Beryl Sprinkel — a "free market" policy of only coming to the dollar's rescue in time of emergency or unusual activity, not to iron out short term fluctuations.

One example cited was \$78m worth (small by any standards) of dollar purchases on March 30, the day President Reagan was shot.

The aim is to strike a public difference with the Carter Administration's practice of regular intervention during its last two years and to curb what is seen as the penchant in the

stick-in-the-mud pessimists, slow to adjust to the new dawn Reaganomics brings.

If there is a lack of confidence, it is in the Fed, Reagan officials point out not so subtly. The only practical change so far is that the Reagan Administration has not been using the period of dollar strength to build up its chest of reserves, as the Carter officials had done. Should the dollar hit rough water ahead, the Reagan Administration might change its tack. Mr Sprinkel has indicated it might not want to follow a "benign neglect" policy for which the Carter Administration was criticised up to 1978.

The recent interest rate levels have been a clear vote of no-confidence by Wall Street and the financial markets in how economic and monetary policy are being conducted in Washington. One reaction by President Reagan has been simply to pour scorn on Wall Street's competence to judge such things. Mr Regan of the Treasury refuses this to put the blame specifically on the long term bond markets for being

ting budget spending cuts through Congress, but still think that the three-year, 30 per cent across the board cut in income tax rate may be throwing away a golden chance to close substantially the federal budget deficit. If, as now seems likely, Mr Regan scales down his income tax cut a bit, then Fed concern on this score will diminish. So, too, will anxiety on Wall Street, which has mistrusts of both the Central Bank and the Administration.

In fact, inflation in recent months has come down quite a lot, as measured by the consumer price index, the most popular gauge for the politicians and the markets. The factors behind this have been largely out of the hands of the Washington policy-makers — so much that it has been called the luck of the Irish (Reagan and Regan). The current oil glut has had a beneficial effect on prices, and the May Open market decisions should continue this. House prices have been dampened by the high mortgage rates, and food prices have levelled off.

Domestic inflation is an important determinant of the dollar's international value. Trade is another, and here, too, the picture looks quite good. Hopes for a dramatic closing of the U.S. deficit on merchandise trade which has continued since 1978 were briefly fuelled by a fresh performance in March, when the U.S. imported only \$451m more goods than it exported. In April the monthly shortfall bounced back to \$3.5bn, a sevenfold increase from March.

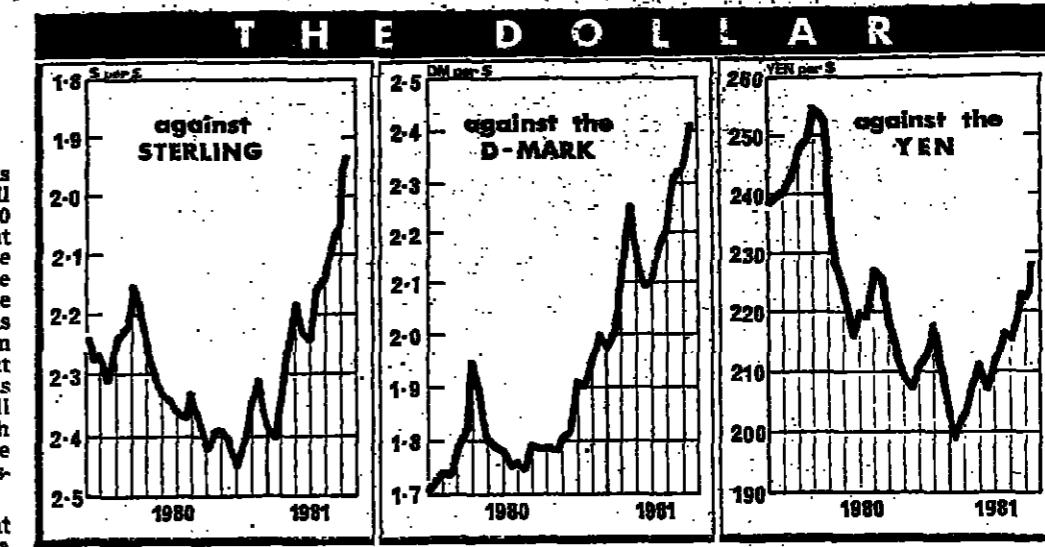
The recent appreciation of

the dollar will undoubtedly hit U.S. exports in coming months. Mr Malcolm Baldrige, the Commerce Secretary, has warned that the U.S. surplus with the rest of the world in manufactured goods has stayed healthy, and officials predict the 1981 overall deficit will still be an improvement on last year's.

But the key to the inflation and trade trends is the course of the economy. A sluggish economy — as the administration originally forecast for the second and third quarters of this year — would dampen

inflation and suck in fewer oil imports. Yet, so far, the economy will not lie down. Real growth in January-March was first put at an annual rate of 6.5 per cent, then re-estimated even higher at 8.4 per cent.

The ominous cancan to this was the upward revision of the gross national product deflator — a good guide to the underlying inflation rate — from 7.8 per cent annual rate in the first 1981 quarter to 10 per cent. No wonder Wall Street doubts the corner on inflation has been turned.



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FIRST CITY NATIONAL BANK OF HOUSTON

March 31

1980

Financial Position (in Thousands)	1981	1980
Total assets	\$ 7,032,105	\$ 6,533,663
Deposits	5,210,380	4,619,869
Loans	3,515,816	2,961,673
Shareholder's equity	346,771	271,957

FIRST CITY BANCORPORATION OF TEXAS, INC.

March 31

1980

Financial Position (in Thousands)	1981	1980
Total assets	\$11,035,204	\$ 9,669,126
Deposits	8,526,474	7,559,846
Loans	5,612,500	4,716,460
Shareholders' equity	599,277	467,779

For the Three Months Ended

March 31

1980

1981	1980
Income before securities transactions	\$31,570,000
Per share	1.09
Net income	.79
Per share	31,269,000
	20,515,000
	.78

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For more information write to:
Mr. David Petersile
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AKRON

First Among America's Cities



This advertisement prepared and placed by the Private Industry Council (PIC) for the City of Akron and Summit and Medina Counties.



Power on the wine: a union member vents his feelings — in this case against the building of a nuclear plant in Tennessee — but for how much longer will the unions survive?

Unions seem powerless to hold grip on workers

This "new industrial relations" with its emphasis upon Japanese-style quality circles, better management-shopfloor communications and willingness to experiment with changes in production systems is seen by its advocates as the new "breeze" which will put an end to declining productivity in U.S. manufacturing.

Whether it will put an end to unions too is a moot point. The

Japan increased its compensation programmes in the textile and coal industries. It is not yet clear whether the administration will, as Mr. Reagan suggested in his campaign, get round to cutting the minimum wage for teenagers in an effort to create lower paying jobs for the young. That minimum is currently \$5.35 an hour.

One of the few points of encouragement for the unions, although it is very much a victory snatched from the all-encompassing sense of adversity, is increasing unity within the ranks of the minor movement, as expressed in the recent decision by the United Autoworkers to realign with the American Federation of Labour-Congress of Industrial Organisations (AFL-CIO) as well as a number of professed union members (autoworkers, machinists, too, and general service workers with the main remaining union).

But there is no sign yet of the minersworkers following suit and the rejoicing of the fold by the liberal autoworkers (membership, 12m) makes it harder to envisage the return to the AFL-CIO. The Teamsters (membership 2.2m) which as ever, embodied in scandal.

From the point of view of organised labour, there is precious little light on the horizon on any of these issues, a situation made worse by the movement's loss of influence in Washington since the election of Mr. Reagan. If Jimmy Carter had won again, the unions had some hope that they might have succeeded in pushing through a federal ban on the ability of states to enact so-called "right to work" laws, which make it much harder for unions to function by outlawing the closed shop and which represent the other block to union gains in the fast-growing South.

Mr. Reagan's victory has also been followed by the expected onslaught on social programmes which the unions hold dear, an attack even extended to some cherished areas such as health care for the president.

All of this is happening at a time when the American labour force is undergoing profound changes in character as a result of the maturing of the post-war baby boom and the radically altered demographics brought on by the migration from the South to the Sunbelt.

Last year, about half of women over age 16 were in the labour force, a figure expected to rise to 57 per cent by 1990. In 1970, the proportion was only 43 per cent.

Services 'rumble towards ruin'

INFRASTRUCTURE

PAUL BETTS

"THE DETERIORATED condition of basic facilities that underpin the economy will prove a critical bottleneck to national economic renewal" during this decade unless we can find ways to finance public works." This is the stark conclusion of a recent report by the Council of State Planning Agencies on the crucial issue of infrastructure, dramatically called America in ruins.

But the outlook on this critical problem, often taken for granted or indeed forgotten, is extremely disturbing. President Reagan has promised America a great economic renewal. His economic programme is designed to set the basis of a broad recovery in U.S. business and industry by encouraging savings and promoting private investment. But the strength and productivity of business and industry also rest on the quality of the country's basic infrastructure: its roads, its airports, its ports, its essential public services.

These public services are now in the words of a bold Time Magazine headline "rumbling toward ruin." Cities like New York have streets riddled with potholes. Mass transit is in a state of complete shambles in most major urban centres. One out of five bridges in the U.S. needs repair. Cargo ships have to wait one month, sometimes more, at the heavily congested coal ports of Hampton Roads or Newport News in Virginia. Miles and miles of highways are in urgent need of overhaul. The railway system is in most parts archaic or non-existent. Against this background, perhaps the most alarming aspect

of President Reagan's economic renewal programme is the apparent absence of a concerted policy on rebuilding and developing the country's infrastructure.

Indeed, the whole thrust of the new Administration's programme is to reduce as much as possible Federal subsidies which have in the past two years accounted for 10-20 per cent of local government revenues.

What all this means is that local governments, municipalities, cities and essential utilities will have to rely in the future much more on their own devices to raise the necessary funds to finance the development and reconstruction of essential public works and services. And this all comes at a time when local authorities are facing severe and increasing financial pressures which, in the case of many U.S. cities, large and small, have forced them into operating deficits.

More increases

It is no mean problem. The combined expenditures of state and local governments in the U.S. account for more than 13 per cent of the country's gross national product. Despite their stringent financial situations, most U.S. cities increased their capital outlays last year by an average of 19.4 per cent. Further increases are planned for this year, despite the cutback in Federal subsidies.

This according to a study on the fiscal condition of U.S. cities prepared for the U.S. Congress by the U.S. Economic Committee, probably reflects a realisation by city officials of the vital role infrastructure plays in the economic development process. But the same report, released last month, warned that "these planned capital expenditure increases may be moderated or

reversed as Federal assistance continues to decline."

In the face of decreasing

Federal aid and the political difficulties of sustaining adequate rate and tax increases, the capital spending plans of major municipalities will inevitably rely increasingly on the capital debt market. But this could not come at a worse time in view of the current state of the U.S. credit markets. U.S. interest rates have never been so volatile. Nor does the market believe they will drift significantly down from their current high levels for at least two years.

The problem is all the more

pronounced for local governments and cities. In any credit crunch, the local government sector tends to be the first victim. Their local statutes often forbid them from borrowing money above certain levels, so they have to face the dilemma of whether to alter the law—and inevitably there is always strong political opposition to changing the statutes—or to sweat out a credit squeeze with obvious consequences to capital expenditure programmes.

Some cities, New York in

particular, have had enormous problems in the debt market. In the case of New York, which was on the verge of bankruptcy six years ago, the city has finally managed to return to the bond market last March with an initial \$75m issue.

New York's return to the bond market marked the climax of a gigantic bail-out

and the need for urgent improvement and development of existing and new infrastructure.

The conditions in the credit markets have also plagued the utilities, forcing many to delay future capital expenditure, including the conversion of oil-fired electricity plants to coal. Many, however, have been forced to turn to the market where yields for long issues have averaged between 15 per cent and as much as 17 per cent.

Mr. Charles Brown, chairman of American Telephone and Telegraph, the country's predominant telephone company and one of the leading participants in the debt market, recently suggested that for long telephone issues, yields would range between 15 per cent and 16 per cent through 1982.

Few alternatives

The latest report on the fiscal condition of U.S. cities to Congress concluded that although there was a danger of too heavy reliance on Federal assistance, for many cities there are few other alternatives. "In the near-term, short of imperilling the health and safety of its residents, cities will have to raise taxes, user charges and fees to compensate for diminished Federal assistance." But the report also claimed that because of the magnitude of the proposed Federal cuts and the stringency with which they will probably be implemented, many promising development projects will be cut back.

It goes on to end with the following apocalyptic note: "The population of many cities will be forced to forego certain services and to pay more for others, and an increasing number of cities will find themselves on the brink of financial collapse."

U.S. FINANCE AND INVESTMENT V

Paul Betts reviews the energy scene and explains the Republican policy to encourage its development

"IT IS OUR great fortune to be one of the richest energy nations in the world. Yet, judging by current economic condition, who would know it?"

With this blunt statement, a group of leading U.S. businessmen and oilmen opened their long and far-reaching report to President Ronald Reagan which was to become the basis of a blueprint for a new Republican energy policy.

The report, known as the "Halboult Report," after the Houston oilman who chaired the group of Republican businessmen, called for a series of major changes in former President Carter's approach to the country's energy problems.

While acknowledging that under President Carter some significant measures were undertaken to reduce the country's dependence on foreign oil, it claimed that the thrust of the Carter energy programme was to impede production and curtail consumption of energy. "The Government has acted on the principle that the way to deal with energy is to do away with it," the Halboult Report said.

"Instead of unleashing the resources of a wealthy nation, we have, in the name of saving energy, for some unspecified future time, tucked energy away like a rare bottle of wine."

The message of the new Republican energy policy was quite a simple one. It was basically that every effort must now be made to encourage as much as possible the development and production of the country's vast potential of natural resources.

"The U.S. has the potential to produce as much oil and gas in the future as we have produced in our history. We have 60 times more coal than oil and 40 times more coal than natural gas. There is more oil in shale in one single area, 25 miles in radius, than has been discovered in the Middle East. And, the United States is the world leader in most energy technology, especially petroleum," the report goes on to say.

It proposed a series of new measures and changes to sustain a much increased programme of investment by oil companies and energy concerns. It called for the elimination of controls on domestic oil and gas prices; for greater accessibility of federal lands for exploration and development; for less stringent environmental constraints; shifting the emphasis of environmental policy on a scientific cost-benefit basis; to ensure that taxes, controls and subsidies allow the best and cheapest to win out in the marketplace.

"The keystone of our energy policy must be the use of the market system to decide who produces what, where and for whom."

Since his inauguration in January, President Reagan has wasted little time in implementing these policies. He has already removed all remaining price controls on domestic oil. He has proposed to do the same with gas prices, although there are increasing signs that gas decontrol could take much longer and face substantial opposition in view of its inflationary consequences.

Mr. James Edward, the Energy Secretary, and Mr. James Watt, the Interior Secretary, have jointly announced a plan to speed the Government's offshore oil and gas leasing programme, especially in the all-important areas of Alaska. Mr. Edwards has also indicated he plans to trim down — indeed, dismantle — altogether if necessary — his own energy department, and significantly, he has also hinted that he intends to phase out as quickly as possible the controversial windfall profit tax on oil revenues which came into effect on March 1, 1980.

On the whole, these measures and proposed new actions have been welcomed, particularly by the energy industry. The windfall profit tax has long been the source of bitter complaints from oil companies. From the beginning, they have regarded it as an excise duty based on wellhead production and not on earnings.

Indeed, the current combination of the windfall profit tax, federal income-tax and State income-taxes plus State severance taxes takes 81 per cent of every incremental dollar of oil producing revenue, leaving the oil company with 19 per cent. This is about double the tax taken in 1974.

Oil companies' record spending plans

For a long time, the oil companies have indicated that public lands hold an estimated 37 per cent of U.S. undiscovered crude oil; 43 per cent of undiscovered natural gas reserves; 40 per cent of proven coal reserves; 80 per cent of recoverable shale oil and 95 per cent of tar sands, another potential energy source. They have particularly been pressing for the opening up of the outer Continental shelf.

And the Government has already announced that despite environmentalist objections, it plans to open up the Georges Banks on the east coast, the California Continental shelf and much greater accessibility to Alaskan offshore areas.

In part in response to the freer, potentially more profitable climate for energy development under the Reagan

Tucked away like a rare bottle of wine

oil companies. Some have even taken to advertising their petrol brands on television again.

At the same time, the oil mix available to oil companies has also changed. Many are having to rely increasingly on high sulphur — so-called "sour" crude. In turn, they are having to spend heavily in upgrading their existing refining facilities. All this is putting the squeeze on some margins and pressuring on capital investment to rely increasingly on high "open market energy." But the change has been so swift and in many respects so unexpected that it has forced many oil companies to revise their longer-term programmes and forecasts.

Oil prices will, inevitably, rise again, but U.S. utilities are slowing down conversion from oil-fired plants to coal and nuclear power's future is presented as a side-effect.

Oversupply hits development of synthetic fuel

The biggest victim of both the Reagan energy programme and the current over-supply in the world oil market is undoubtedly the development of synthetic fuels — or synfuels — which include coal liquefaction, shale oil projects and coal gasification, among other ventures. The government continues to make encouraging noises about the need to develop these alternative fuel sources but it has to all intents become extremely casual in translating these good intentions into practice.

At present there are a host of ambitious projects which seemed doomed to be delayed or slowed down. They include a \$500m shale oil project in Colorado between Exxon and Tosco; a similar \$300m project between Occidental Petroleum and Texaco; another \$300m venture, this time for coal liquefaction, between Ashland Oil and Airco; a coal gasification project put at \$2.5bn involving Conoco, Cities Services and PPG Industries; and many others.

In all, there have been 63 applications for loan guarantees from the synthetic fuel corporation to back these ambitious projects.

Since taking office, President Reagan has deeply shaken the Synthetic Fuel Corporation and the government agency, set up by President Carter, which was to act as an independent corporation to support the development of synthetic fuels in the U.S.

The fact is that the Reagan Administration, consistent with its overall philosophy of as little government intervention as possible, has never really been interested in state sponsorship of a synthetic fuel industry. It has eliminated direct subsidies for synthetic fuels programmes, expressed no objection when a bill was introduced under which money appropriated for the synthetic fuels corporation could be used to finance the country's strategic petroleum reserve, and has reduced the salaries of a number of synthetic fuel corporation officials and delayed naming a new board since the original board resigned after the election.

Cloud over future of nuclear power

Nuclear energy too has gloomy prospects. The Administration has repeatedly stressed the importance of nuclear in its long-term energy programme. It has appointed a new chairman to the U.S. Nuclear Regulatory Commission, Mr. Joseph Hendrie, who is believed to be more sympathetic to the industry than the Carter regulators. But, apart from a series of token gestures, it has done little to boost the industry's expectations.

For two years, since the accident at the Three Mile Island nuclear plant in Harrisburg, Pennsylvania, the nuclear industry has been in a coma in the U.S. The accident shattered public confidence in nuclear power and undermined its role as a viable alternative to oil, gas and coal. Since the accident, no U.S. utility has ordered a nuclear reactor, and scores have cancelled earlier contracts.

With the clean up of the Three Mile Island plant — which is estimated will cost about \$1bn in current dollars — still at a preliminary and uncertain stage, other problems are clouding the future of nuclear energy. Apart from regulatory delays for new licences and continuing fierce opposition from a vociferous anti-nuclear lobby, there is the unresolved problem of the permanent disposal of nuclear waste. More

over, the lower than expected demand for electricity and unclear government policies, the utilities are reconsidering their longer-term capital investment programmes.

Utilities think again about conversion

The utilities are also having second thoughts about their plant conversion programme to coal. Coal, of course, has long been seen as a key to America's future reliance on less and less imported oil. The scramble by major oil companies to add to their existing coal holdings is an eloquent reflection of the importance being given to coal as a side-effect.

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As the Halboult Report put it: "Coal is the most abundant yet least utilised of our domestic energy resources. It represents 72 per cent of our known remaining fossil fuel supplies, but accounts for only 19 per cent of our current energy consumption."

Its development has so far been hampered by a combination of factors. These include poor transport facilities, inadequate port infrastructure, determining the potential for U.S. coal exports, an aching unionism, and some very tough environmental constraints. The Reagan Administration has repeatedly said it will ease some of the regulatory constraints to encourage the development of coal. But regulations are only part of the equation — indeed the smaller part. The coal industry

currently estimates that regulations are about 40 per cent of the reason why coal development is currently being obstructed. The other 60 per cent is made up of basic economics. And those economics involve broad questions as the current state of the utilities, their financial pressures and the general sluggish demand picture for electricity, inadequate transport infrastructure, and various geographical barriers.

Indeed, some gas producing states like Texas and Louisiana have vigorously rejected the idea of conversion to coal since, for them, gas is far cheaper and cleaner to burn than coal, whose high transport costs would make plant conversion to coal "ridiculous," in the words of one Louisiana utility.

So one comes full circle, back to oil and gas. The main thrust of the Reagan energy programme is heavily weighted towards encouraging the development of more domestic oil and gas production. The Administration's first effective measures, including oil decontrol and the speeding up of lease sales in the outer continental shelf, go towards this direction.

Encouraging signs for the Government

To some extent, in broad economic terms, the current energy picture is an encouraging one for the new Government. Oil prices are moderating and with them so will consumer price inflation. Foreign oil imports are also dramatically down. And the oil groups are spending more than they ever have on new exploration and production.

But there is a limit on the potential of domestic oil and gas development. A study by Cornell University recently showed that increased drilling for oil could soon become a losing proposition.

"The result of our analysis indicates that the current trend of increasing conventional exploration effort by the oil industry may not be in the best interest of the nation as a whole," the study claimed.

The main reason is that the oil industry is becoming less energy efficient at finding oil and the day will soon come when "the energy cost of obtaining a barrel of oil is the same as the energy in that barrel."

And some oil industry experts suggest monster discoveries would have to be made to turn the current domestic energy picture around.

Few of them believe that many such oil fields remain to be found in the U.S. unexplored territory. Thus although the Reagan energy programme has won widespread approval, its reliance on new U.S. oil and gas seems to be a little optimistic. In the long run, coal, nuclear power and synthetic fuels will inevitably play a far bigger role. But the current cosy supply and demand situation on the market appears to be blurring the issue. The risk is one of complacency and the cost of complacency could be enormous at some later stage.

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Likewise, the IMM's

highly liquid gold, Swiss Franc, Deutsche Mark, British Pound, Canadian Dollar, Japanese Yen and Mexican Peso futures markets are tightly linked to the gold bullion and interbank foreign exchange markets. Liquidity enables banks, financial institutions, corporations, bullion dealers, and other major participants to place large orders without distorting the market price — an essential requisite for the large-scale hedging, arbitraging and other trading and investment objectives offered by the IMM's financial futures markets.

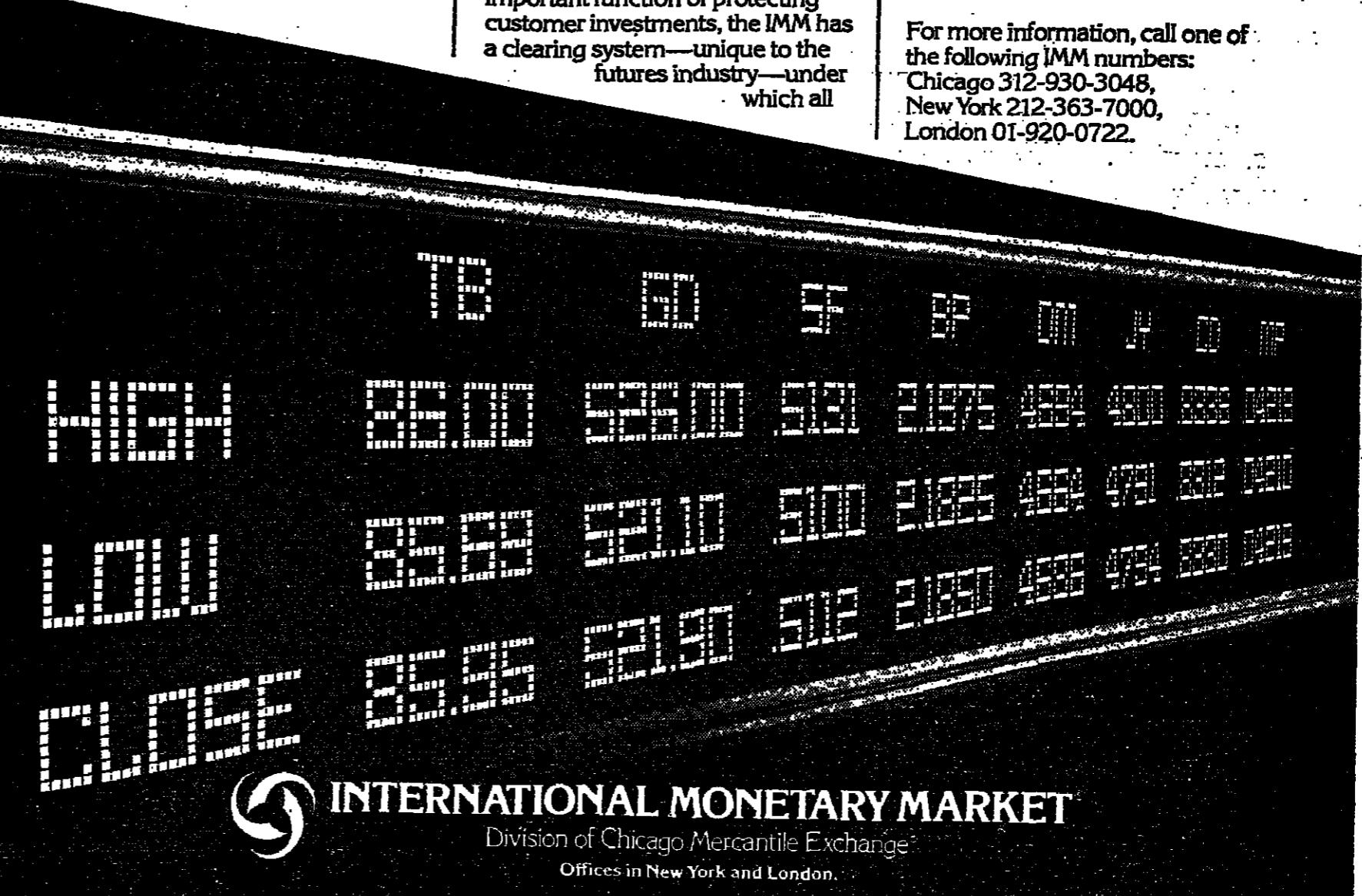
The IMM is the financial futures division of the Chicago Mercantile Exchange, established for the purpose of providing all necessary facilities and safeguards for the exchange of contracts. In the all-important function of protecting customer investments, the IMM has a clearing system — unique to the futures industry — under which all

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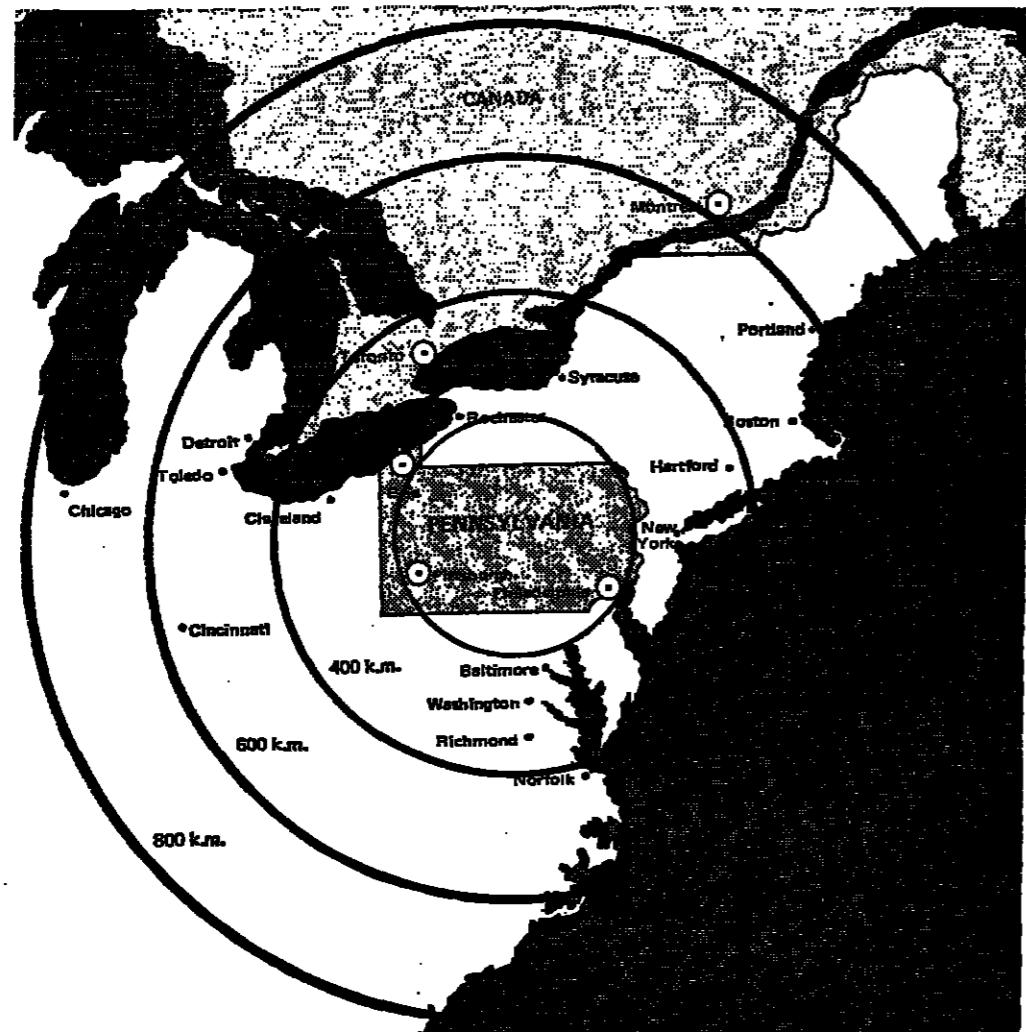
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U.S. FINANCE AND INVESTMENT VI

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U.S. FINANCE AND INVESTMENT VI

On this page and at the foot of page VII, David Lascelles looks at the financial markets, which form one of the key areas of the Reagan economic plan.

Search for fresh confidence

THE REVIVAL of confidence in the U.S. huge financial markets is a key goal of the Reagan economic plan. Yet ironically, worrying even, these markets have been strikingly unenthusiastic about the Administration's ability to achieve what it has set out to do. The bond market hit new lows during the Congressional debate last month over the new budget, and the stock market has essentially been in a holding pattern since last autumn.

The market's concerns focus primarily on doubts that Mr. Reagan will be able to balance his budget before the next election in 1984 produces the usual poll-time relaxation in fiscal discipline. These concerns exist even though there is no shortage of influential economists—mostly in the monetarist school—who say that deficits in themselves need not be inflationary, only the way they are financed.

But pessimism has become a habit on Wall Street after the shocks of the last two or three years which knocked the props under most of its beliefs.

Record high interest rates, lack of precedent, a growing sense of crisis—all advised caution and helped shape new trading patterns.

The private placement market

terms, most of which worked to the disadvantage of borrowers. The problems of raising new equity and debt capital have sorely strained corporate balance sheets.

In the bond markets, average maturities shortened as investors became less willing to commit themselves long-term, and trends towards flexible instruments intensified. In the stock market, the concept of "stockholder" seems to be fading as more and more people move in and out, looking for quick profits, becoming essentially "stock traders." This has led to an explosion in trading volume.

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exceed those of many of the largest banks in the U.S., the commercial paper market, and the commercial banks themselves who have been servicing much of the vastly increased demand for short term funds.

"We're fairly optimistic looking ahead two to three years. It's difficult to argue that stocks are necessarily underpriced, but bonds seem to offer substantial opportunities over that time," said Mrs. Cornelia Small, economist at Scudder Stevens & Clark, one of New York's leading investment management firms.

Wall Street has, however, benefited from a huge inflow of foreign investment thanks to the more favourable view that foreigners seem to take of the U.S.'s financial and economic prospects than Americans themselves. The dollar's strength and high interest rates have added to the allure.

According to the Securities Industry Association, foreign net purchases of equities, Treasury securities and corporate bonds all hit record levels last year, and the continuing appeal of U.S. financial assets so far this year suggests that the trend must go on.

But whatever the impact of the new budget, Wall Street is also disappointed that the Reagan Administration is not taking more direct steps to improve the capital-raising process, like reducing or eliminating the capital gains tax (which was cut under the previous administration from 49 per cent to 23 per cent). The question of double taxation of dividends is also a sore point for which the Reagan plan offers no remedy.

Although Wall Street's demands for relief on this front

have been met, the leadership mantle might be assumed by the old blue-chip industrials on the thesis that Mr. Reagan's industrial revitalisation proposals would be good for "smokestack" stocks. Early in the spring, this boosted the steels, the engineering and manufacturing companies and even the motor companies. But growing worries over Reaganomics prevented this trend from developing into a strong rally.

Even though the market is currently gripped by uncertainty, there is also a strong sense of being at a cross roads. For more than a decade now, there has been a serious erosion of real stock values as prices have failed to keep up with inflation or provide an adequate compensation yield. Corporate assets are now widely viewed as undervalued — "The last bargain around," as Merrill Lynch constantly reminds its thousands of clients.

Mr. Marshall Frost, partner at Stein Roe and Farnham, a large Chicago investment management concern, believes the market will develop broad leadership since the Reagan budget will favour a number of sectors: motors, homes and defence. Lower interest rates will help banks and insurance companies. The oil service sector also looks good, he believes, as do companies that produce equipment that improves productivity in the office and factory.

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U.S. FINANCE AND INVESTMENT VII

The last two years have been rough ones for the financial institutions and when things improve the industry may find its shape has changed radically. David Lascelles reports.

Cyclical low leads to cut in profits

THE LARGEST suppliers of funds to the financial markets, the U.S.'s giant insurance companies, have themselves been under pressure as they grapple with intense competition and the tight regulations that characterise their industry.

With their business at a cyclical low, underwriting profits have been down sharply and overall profitability has only been sustained thanks to the high yields available in the financial markets. But even this is a mixed blessing. It has kept alive underwriting capacity that should by rights have been driven out of business and has preserved competition at a fierce level.

The path to which the industry has come was highlighted by a recent announcement from Aetna, the country's largest non-life insurer, that it would be forced to raise premiums even at the cost of market share to restore healthy operating margins. Mr William Bailey, Aetna's president, said competition had reached a level of "unparalleled intensity". No major company felt able to follow Aetna's move.

But even before the competitive pressures reached their latest pitch, the insurance industry had encountered obstacles which prevented it from sustaining its customary flow of funds to the market.

The virtual collapse of the bond market last year forced portfolio managers to curtail their commitments to long-term fixed income securities for fear of being burnt again. It is

ASSETS \$bn	Total 4bn	Change from 1979 per cent	Time/demand per cent	Foreign per cent	Total O/S \$bn	Change from 1979 per cent	Loan loss prov. \$m	Change from 1979 per cent	Fed. funds borrowed per cent of loans per cent	Net operating income \$m	Change from 1979 per cent	Return on com. assets per cent	Return on equity per cent	Net Leverage	DEPOSITS		LOANS		PERFORMANCE	
															1979	1980	1979	1980		
Citicorp (New York)	114.92	71.771	2	86/14	72	72.269	12	298.0	27	0.4*	11*	507.0	7	0.47	28.7	13.8	2622	1	19.3	8.9
BankAmerica (San Francisco)	111.617	88.426	4	79/21	46	64.693	10	241.5	7	0.3	8	645.0	7	0.63	28.3	17.5	2979	8	21.7	16.6
Chase Manhattan (New York)	76.19	56.846	17	74/26	54	47.267	17	189.5	27	0.3	11	364.7	17	0.49	32	15.8	1728	10	21.1	23.1
Manufacturers Hanover (New York)	55.522	41.745	9	67/33	50	33.044	21	77.8	-27	0.2	7	230.2	9	0.48	29.2	14	1181	10	19.5	8.9
Morgan J. P. (New York)	51.991	35.594	18	70/30	52	26.489	17	42.1	41	0.1	17	267.7	28	0.77	23.2	17.8	995	18	36.9	12.8
Continental Illinois (Chicago)	42.089	27.314	14	81/19	50	27.367	16	96.0	37	0.2	387	224.1	15	0.57	27.4	15.5	838	24	26.8	10.6
Chemical New York	41.342	30.967	4	68/32	43	23.852	10	63.0	5	0.2	12	175.2	23	0.44	33.8	14.7	1018	19	17.2	10.9
Bankers Trust New York	34.282	23.816	6	68/32	48	17.581	9	90.0	89	0.4	17	214.0	87	0.64	24.9	22.3	764	26	25	25.1
Western Bancorp. (Los Angeles)	32.11	24.864	5	68/35	9	18.549	6	113.4	11	0.5	11	233.4	9	0.78	23	17.9	1300	10	18	25.1
First Chicago	28.699	21.361	1	83/17	55	17.308	8	112.0	33	0.6	18	66.5	-42	0.23	23.9	5.5	437	-6	15.2	-4.2

* Loans on net unearned income only. † Includes other funds purchased and/or other funds sold.

Operating
income
from
percentage
of growth
1979
net int.
per cent
income
per cent

Source: Business Week

A storm of change

AMERICA'S FINANCIAL institutions—its banks, investment houses, insurance companies and so on—have been fighting their way through turbulent seas in the last couple of years, buffeted by high interest rates and stormy markets.

For many, it has been a journey through uncharted waters in which the old rules and expectations no longer apply, and many have suffered badly. For others, like Wall Street's brokers, it has been an exhilarating time that has offered unprecedented business opportunities—and profits.

But and when the heavy seas subside, the financial in-

dustry may also find that it has gone through a storm of change. By the middle of this decade it is likely to be a very different industry from the one it was in the mid-1970s.

Laws governing the financial and banking industries are already being strongly challenged and may well be drastically reshaped in the years to come to meet the new realities. New alliances are being forged between companies who previously scarcely identified their common interests at all—the American Express-Shearson merger is a good example.

Novelties like the money market mutual funds may well be here to stay.

Brokers on the crest of a wave

IT IS HARD to believe that only five years ago Wall Street was going through a major crisis which wiped out nearly half its firms and led to the greatest consolidation it had ever seen.

Today, Wall Street's broking houses are riding on the crest of a wave and seem strategically placed to benefit from the major realignment of the financial services industry which many people believe is on the way.

Few and far between were the firms that did not increase their profits last year by 50 per cent, many doubled them.

Merrill Lynch, the giant of the industry, was up 70 per cent, First Boston 95 per cent, E. F. Hutton 120 per cent, and Dean Witter Reynolds more than 300 per cent.

Record trading on the stock exchanges had a lot to do with it, as the six month-long "Reagan Rally" produced the best bull market since 1973. This sparked a huge increase in share turnover and lured the small investor back into the market for the first time since the early 1970s. Retail brokers like Merrill, Shearson, Paine Webber and Bache all benefited from this development.

There was also heavy trading on the bond markets, though more as investors scrambled to minimise losses than cash in on their gains. The commodity markets, particularly precious metals, were very active too.

However, it was also evident that Wall Street firms owe an increasing share of their profits to investment banking in its strictest sense, mergers and acquisitions and so forth. The unprecedented takeover wave in the last 12 months which has made \$500m deals seem commonplace—and the steady realignment of corporate America have fostered a brisk market in corporate engineering.

Within that trend there has also been a growing interest in divestiture, as large corporations seek to hive off businesses which do not suit them in the operating climate.

As one investment banker said with a smile: "We earned our fees in the 1960s and 70s

WALL STREET

American Express and Shearson, which is the more significant.

The Bache-Pru deal, which links Wall Street's sixth largest broking house with the U.S.'s largest insurance company, was primarily a defensive manoeuvre by Bache to fend off the unwelcome advances of a Canadian suitor.

But it showed the possibilities for linking up different parts of the financial services industry, and is said to have been the inspiration for the Amex-Shearson deal which came out a few days later.

Like few deals before, Amex Shearson fired Wall Street's imagination with possibilities and triggered strong buying of broking house shares in the expectation of more mergers.

INSURANCE

rare now that insurance companies invest in bonds of more than 15 years' maturity, though for tactical reasons they may go longer. Because of the short reduction in borrowing activity, this has not yet had a major impact on the market—but it will when corporate names come back in large numbers.

Life insurers have also been less willing or able to supply funds to the private placements market. This is partly because of the same fears that have changed their strategy in the bond market. But liquidity has also been squeezed by the high volume of borrowing against life insurance policies.

State laws typically limit the maximum interest chargeable on this borrowing to 8 per cent—less for old policies, making this a bargain source of funds.

Borrowing against policies went up 20 per cent last year to \$42bn. The life insurance industry is trying to get this legislation changed. More individuals are coming to the view that life insurance is not an attractive proposition at times of high inflation.

For similar reasons, insurance companies now prefer to keep a larger proportion of their assets in liquid form; they invest in institutional money market funds or in the money market, directly reducing the volume of funds available for bonds, mortgages and corporate lending—once the staples of their business.

One of the few areas in which the insurance industry has increased its long-term investments is real estate, particularly large office buildings. Metropolitan Life recently bought the Pan Am building in New York for \$400m, a high price that reflected the investment appeal of such property.

However, as the Pru-Bache deal showed, the staid world of insurance may also be looking for pastures new. Not that Bache will make much difference to the Pru's earnings, but it makes a change from collecting premiums and putting them straight into treasury bonds.

A victim of high rates

HOUSING FINANCE, the largest single finance market in the U.S., has been one of the most conspicuous victims of high interest rates. Mortgages, which were below 10 per cent two years ago, have been in the mid-teens for most of the past 12 months. This has had serious repercussions for both borrowers and lenders, and has brought about drastic changes in the \$500bn market itself.

Not surprisingly, house sales have ground to a virtual standstill, causing considerable social disruption and depressing a big segment of the economy.

More critical, though, is its impact on savings and loan institutions (S and Ls) which perform the role of building societies in the U.S.

Most American mortgages are of the fixed rate kind: interest on the loan remains unchanged throughout its life, which can be as much as 30 years. Yet the S and Ls fund these loans largely with short-term deposits.

This presented no problem so long as rates remained low. Recently, however, the S and Ls cost of raising deposits has soared, and has in many cases exceeded the yield being obtained from mortgages.

According to the Federal

HOUSING FINANCE

Loan Bank Board, just over half of outstanding mortgages yield 9.5 per cent or less, but the cost of marginal funds in the first quarter of this year was around 14 per cent.

Although the S and Ls industry managed to keep its head just above water last year (its return on assets was a mere 0.1 per cent), it is expected to run up huge losses this year, to the point where its capital base will start to erode.

Banking authorities at both

Tougher times in a brave new world

ON THE FACE of it, the U.S. banking industry might have been expected to have been a prime beneficiary from the financial upheavals of the last two years. The collapse of the bond market and the strong corporate thirst for funds has produced a surge in the commercial and industrial lending business, the banks' bread and butter.

But banking executives at the country's biggest banks are almost all unhappy about the state of their industry. They feel hemmed in by archaic legal constraints, bounded by unfair competition, and exhausted by the volatility of the market.

Describing his industry as "handcuffed," Mr Harry Taylor, Vice-Chairman of Manufacturers Hanover told a recent conference in New York that "commercial banks have found that it's a lot tougher making a living in this brave new world."

Earnings have been highly volatile, and have depended as

often as not on freakish trading profits or a bank's vulnerability to irritations like state laws limiting the amount of interest that can be charged on credit card balances.

In the first quarter was 2.5 per cent—down from 2.75 per cent last year, and 2.86 per cent in the year before. By contrast the smaller banks in the regions had little trouble obtaining a

spread of 4 per cent or more—partly because of their freer access to cheap depositor funds.

Competition from other sources of short term funds like commercial paper is also forcing large banks to undercut their own prime rates.

The large banks' funding

problem has been made particularly acute by competition from the money market mutual funds which have drained an estimated \$50bn out of the banking system.

According to Mr George Salem, banking analyst at the Wall Street broking firm of Bache, the net interest rate margin at the six largest banks in New York and Chicago in

the first quarter was 2.5 per cent—down from 2.75 per cent last year, and 2.86 per cent in the year before. By contrast the smaller banks in the regions had little trouble obtaining a

spread of 4 per cent or more—partly because of their freer access to cheap depositor funds.

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Meanwhile, U.S. banks face increased competition on their home territory from foreign banks, notably the Japanese.

Foreign banks are now fully subject to U.S. banking laws—which they were not until last year—but they continue to increase their market share.

B

U.S. FINANCE AND INVESTMENT VIII

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ONE OF the more curious by-products of Jimmy Carter's years in the White House was the emergence of a national debate about industrial policy.

It can fairly be described as by-product, because Mr Carter certainly did not enter office intent upon creating anything remotely describable as an industrial policy. Like most presidents before him, he was concerned with macroeconomic management and prepared to devote time specifically to industrial matters only when there was a stink, such as Chrysler, or, for an earlier administration, Lockheed.

But by the time Mr Carter was preparing the last phase of his campaign for re-election, the issue of industrial policy had shambled into centre stage. The U.S. news magazines had picked up the theme of "the re-industrialisation of America," and soon even television commentators were having to explain the significance of things like plant depreciation.

By the time it was launched, in August last year, the Carter policy had three main planks: cut business taxes and encourage capital formation by changing depreciation schedules; reduce the impact of regulation upon American business; and wherever possible encourage a tripartite approach to problems involving management, labour and government. Mr Carter even planned to form a kind of central national economic and industrial council on the European model, with Mr Irving Shapiro, then chairman of Dupont, and Mr Lane Kirkland, president of the AFL-CIO, as leading lights.

All of this was viewed at the time as a rough bit of engineering, designed to bolster support from Labour while stemming the flow of the business vote (more a matter of influence than direct ballot power) to Mr. Reagan.

But the untidy branches of the Carter industrial policy did have some roots. Mr Carter was from day one an avid deregulator of industry. He also did much to hold the line

against protectionism and although the tripartite was largely a piece of window-dressing, it stemmed from some solid background work in organising a cease-fire between Washington and the steel industry.

The other proof that the approach had roots is the fact that the branches have started to show blossom pretty early in the life of the new Administration. The 10-5-3 plan on depreciation schedules is a straight lift from the Carter plan, for example, and the commission on deregulation run by Vice-President Bush has so far done nothing which Mr Carter might not have done had he stayed in office.

Momentum

The biggest difference is the greater momentum behind the Reagan team's attack, the absence of resistance in Congress (for example to the recently passed stretch-out on the period within which steelmakers must meet certain clean-air standards) and, of course, the fact that the Reagan initiative is founded in a fundamentally different macroeconomic theory.

Mr Reagan also has more uniformly-minded group of people implementing his policies — a weakness of leadership which bedevilled most of Mr. Carter's efforts.

Since Mr Reagan came in, however, talk of industrial policy has again gone out of fashion, as has talk of energy policy or anything else which gives the appearance of an interventionist approach.

But just as Mr Carter's Democratic politics encompassed a good deal of pro-business, anti-regulation thinking, so too will Mr Reagan show an interventionist streak when necessary.

The gentle accidence to an albeit moderately protectionist position on Japanese car imports is one recent example of this. The now a-brewing plans to provide some kind of guarantees or credit backing for the beleaguered savings and loans associations is another.

More evidence of the essen-

tially bipartisan approach to industry is the fact that all of the pro-business measures now meander through Congress, such as easing of the foreign bribery laws, proposed rectification of the position which means Americans working abroad are taxed twice, or the willingness to allow American companies to work together in the hunt for exports without risk of anti-trust infringement were all working their way to the top of the pot under the previous administration.

The clear differences, such as they have been, are at the fringes. Mr Reagan has, for example, axed the Economic Development Administration and its regional commission, which were responsible for creating jobs in depressed areas, but this was a very small programme.

On the other end of the spectrum, Mr Reagan is also willing to economise by sharply cutting the funds of the U.S. Export-Import Bank, something which will hurt U.S. exporters of heavy capital goods (such as aircraft and power stations).

He would probably have done neither of these things but for the need to save money everywhere possible to fulfil his macroeconomic designs on the supply side.

Even on taxation, it is noteworthy that Mr. Carter's pre-election tax plan for 1981 was more pro-business directly than Mr. Reagan's plan. Over 60 per cent of the Carter tax cuts were directed at business. In the Reagan scheme, business is designed to get 28 per cent of the cake this year and 18 per cent next, although these figures will be somewhat different in practice because of their amendment in Congress.

So much for the politics of industry.

The fundamental reason, of course, why all these rather disparate issues have become talking points is because of a loss of confidence about the essence of American industry. Foreign cars now account for more than one in four sales in the U.S.; foreigners supply anywhere between 16 and 18 per cent of the country's steel; the European Airbus has become, behind Boeing, the second force in the world airliner industry; the Japanese sell more small photocopiers than any American company; TRW of Cleveland decided it could no longer compete in computers without access to Japanese technology in its home market; and so on.

The U.S. economy also has other things going for it: a large natural resources base; a pre-eminent food production industry; a skilled labour force which has accepted a real drop in wages for two successive years, avoiding any wage pushing inflation; and capital markets which for all their recent fevers are the most flexible in the world.

For the moment, it is hardly surprising that American industrialists are worried. High interest rates are still squeezing them out of the bond markets and the stock market, although close to its highest levels for seven years, is valuing many companies at far less than their real values and is afraid that inflation may now be locked into the system in the low double digits.

This figure has now been well digested in the Washington political gut and their recipe for dealing with the problems is as follows: shorten depreciation schedules to reduce paper profits and therefore lower business taxes; cut inflation through tight control of money and credit and stimulate savings and thereby the resources available for capital investment (for example through the stock and credit markets) by lower personal taxes.

Also, the administration will maintain or accelerate the pace of deregulation, whether that means not telling the auto industry whether to fit air-bags into cars as an alternative to seat belts or whether it means pressing ahead, as the Administration is doing, with the more broadly-based deregulation of the domestic airline industry, a programme which although it has wide industry support, has greatly compounded the financial difficulties of many airlines in the last two years.

The goal is the Holy Grail of non-inflationary or low-inflationary growth, during which it is felt that American business will again find its feet, increase productivity and restore its authority in the world.

This over-simplified picture, however, is going to be hard to achieve. Moreover, it starts from a misrepresentation of what is happening to the U.S. industrial economy, whose most notable feature in the last seven years has been its strength, not its weakness.

Economic growth in the first quarter of this year at 8.4 per cent was the strongest in nearly three years, in spite of almost

President Carter's policy for industry, launched in August last year, is beginning to show fruit. The Reagan team, despite its radically different economic beliefs, also accepts the need for deregulation of industry. But the new President, as Ian Hargreaves reports, is not without an interventionist streak.

Setting to work with a will

Gov. George Gwin
Kings of the road: but the haulage sector is suffering from patchy earnings.

Power utilities

THE INDUSTRY has been struggling against three main cutters: soaring fuel costs, an unprecedented drop in demand (down 5.4 per cent in the U.S. last year) and the structural changes brought about by deregulation of prices and route rights.

This has dragged many of the big names (Pan Am, TWA, Eastern, United, American and others) into heavy losses, whereas a number of very small, non-named carriers with lower costs have experienced rapid growth and reasonable profits.

Lately, lower oil prices have brought some relief to the carriers, but a shake-down is still in progress with Texas trying to buy Continental, Pan Am still trying to digest National and Republic still trying to make sense of its component parts, the former North Central and Southern, which merged in 1978.

Freight business has been helped by recent buoyancy in the economy, but price competition remains fierce.

Aerospace

THE MAJOR beneficiary of the defence spending boom, which does not really get under way until 1982, is the aerospace industry. The Pentagon will hardly obscure the deep problems which still exist for McDonnell Douglas and Lockheed in the civil sphere. Boeing goes from strength to strength.

The military aircraft builders like General Dynamics, Grumman and Hughes will enjoy the spending spree, so too will component suppliers like Bendix, the defense electronics companies, the missile builders (Martin Marietta, et al). Defence is a major positive factor for the economy in 1982-83.

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EAB
European American Bank

U.S. FINANCE AND INVESTMENT IX



The aerospace industry will be the main beneficiary of the defence spending boom when it gets underway next year, but in the civil field Boeing is going from strength to strength. Here, the Italian-made tail assembly of a Boeing 767 stands in front of a Heavylift Cargo Airlines' Shorts Belfast aircraft at Everett Field, Seattle. Heavylift is flying tail assemblies for the 767 from the Aeritalia factory at Naples to the Boeing plant near Seattle on the U.S. West Coast.

Glyn Garth

Steel

STEEL SURPRISED itself with the strength of demand in the past six months, but is nervous that high interest rates could produce another setback. A trigger price system which stems (at least until the April import figures) to have worked, has encouraged higher prices, and growth has been better than expected, based upon an industry now operating at about 87 per cent of capacity.

The industry has also started to cash in on its huge coal reserves by making sales of assets, mainly to oil companies. The industry still has a number of weaker members (such as Wheeling, Pittsburgh) and plenty of obsolete equipment.

Electrical equipment

THIS IS a difficult industry about which to generalise, but an electrical equipment company with a stake in most parts of the business, General Electric, has been struggling to make earnings grow in line with inflation. There has been some surprising strength, however, in areas such as TV sets (helped by the cable boom) and many companies have an interest in the defence sector.

The heavy electrical equipment sector, such as Power Generations, has suffered from weak foreign demand and the problems at home being experienced by utilities.

Road haulage

THE SECTOR is subject to extensive operational deregulation. It has had patchy earnings since, perhaps in part because in-house trucking operations of the big companies now have more freedom to take back loads. Roadway Express and Overnite Transportation are two of the stronger companies in terms of profits.

Tyre and rubber

IF ANYTHING, the tyre industry was hit harder than the auto assemblies because of a lack of radial, tyre capacity when the market moved that way. But action taken has been prompt and radical, leading to a reshaping and at least partial financial recovery by companies like Firestone and Uniroyal, although some smaller manufacturers have gone out of business.

Goodyear, the only U.S. tyre maker with significant European business today, remains a powerful, multinational competitor, whereas others have sought diversification — notably Goodrich. Firestone may be preparing to form a joint venture with Bridgestone of Japan.

Other foreign manufacturers, especially Michelin of France, have gone from strength to strength in the U.S. There is no sign of a recovery in industry shipments, however, which last year reached 107m units, down from 122m the year before.

Shipping and shipbuilding

THIS HAS been a very weak area for years, with shipyard merchant orders at near record lows. But the increase in defence spending and resultant naval programmes' promise some relief.

Seafarers' Lines was a celebrated bankrupt in the shipbuilding field, but others have either shaken themselves back into shape (for example, Götaverf Larsen, are trying to do so (Seacontainers) or are part of big groups (Sealand, which is part of R. J. Reynolds) and doing well.

Broadcasting

CABLE TV is one of the fastest growing industrial or commercial enterprises in the U.S., thanks to the growth of pay television and special programming. Numerous mergers are in the pipeline or have taken place, with newspaper chains, financial services companies and electrical companies among the buyers.

The conventional broadcasters, such as ABC, NBC and CBS, are barred from participation in this craze and their earnings, dimmed by weak advertising trends, have not been too bright.

Building

BUILDING HAS been, with motors, the hardest hit sector of the economy during the interest rates blitz. Housing starts totalled 1.3m last year, against a good year of 2m units. So far this year there is no sign of improvement.

There is also an excess of retailing capacity in the country generally (although this is different according to region). The office market is booming, however, in certain big city centres.

There is some hope that the Reagan depreciation proposals will increase business investment in new buildings.

Electronics

CONDITIONS vary enormously from place to place, affecting an industry of predominantly small companies in widely differing ways. A big cement producer like Lone Star had lower profits last year and cannot expect to do much better this year.

Textiles

TEXTILES IS a long-depressed sector which was brightened up recently by a couple of take-over manoeuvres involving Cannon Mills and Fieldcrest Mills. Modernisation, more automation and some lessening in imports competition has created some underlying improvement in the industry, but demand remains patchy, as do profits.

Motor industry

DETROIT lost over \$6bn last year and will probably be collectively in the red again this year as car sales of domestic products continue to languish at a flat 7m annual rate compared with a good year of 9m. Imports are holding a record 27 per cent of the market.

Detroit, however, is now more than half-way through its vast \$40bn re-tooling programme to produce fuel-efficient cars, although the strain involved has resulted in the Government rescue of Chrysler and the rescue by Republic of American Motors.

In trucks, White Motor has gone bankrupt, with Volvo negotiating to take over its truck business. Daimler-Benz has bought the truck business of Consolidated Freightways, joining Renault and MAN in contention in the U.S. truck scene.

Other newcomers to U.S. manufacturing are Nissan, which is building a light truck plant in Tennessee, and Honda, which has almost completed construction of a car plant in Ohio. The components suppliers have also been acquired, although several of the leading ones (Rockwell, Eaton and TRW, for example) have big and profitable interests outside the field.

Distilling

THIS IS another stagnant market where the leading companies manage quite nicely. A major trend is the growth of vodka consumption at the expense of whisky and a rapid increase (though not a distilled product of course) in wine sales. Brown-Forman, Heublein, and Seagram are doing well. Seagram also has about \$4bn to spend on acquisitions, but a number of weaker competitors are struggling.



Commuters wait for a Burlington Northern R.R. train at Naperville, Illinois. Rail stocks have performed strongly in the past year.

Railways

RAILWAYS HAVE benefited competitively from higher fuel costs for lorries and will soon start to enjoy benefits from partial deregulation of their own industry, with more freedom to change prices and get out of loss-making areas. Traffic, always tied very closely to economic growth, has also been better than forecast. Because many railways also have extensive natural resources interests, rail stocks have frequently been strong performers in the last year.

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LAST YEAR'S export boom in chemicals has suffered both from weaker European economies and a stronger dollar, but the basic chemical producers such as semiconductors, where supply exceeds demand and prices have gone down sharply as a result. But unit sales are still growing, defence will help by next year and there is a tremendous vigour among new entrants.

The semiconductor companies' earnings (Texas Instruments, Intel, National Semiconductor, etc.) were down sharply in the first quarter for the most part.

In computers, the picture is generally one of steady but unspectacular progress. IBM came through last year's tricky economic waters with an 18 per cent profit increase and smaller word processing companies like Wang did even better.

In the office equipment sector, pitched battle is in progress in the small copier field with Japanese and their various U.S. partners heavily engaged. Savin is swapping Japanese Ricoh for Italian Olivetti, however.

A longer-range issue involves positioning for the office of the future battle (see telecommunications).

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Tobacco

UNIT SALES OF tobacco are stagnant or declining in the U.S., but the industry has enjoyed big gains in productivity and reasonable pricing to keep things buoyant. A good old fashioned marketing scrap is going on at the fast growing low-tax end of the market, but Philip Morris and Reynolds remain on top.

MOTOR INDUSTRY

A WIDE range of machinery products bespeaks a wide range of conditions. Many companies have strong ties to the energy industry, selling pumps, compressors and the like and are doing very well. Energy is also a plus for the engine manufacturers, who are, on the other hand, still coping with weak truck business. In machine tools, the rate of new orders peaked in March 1980, but a huge order book has kept the major companies fairly cheerful.

There is longer-range optimism about the benefits to the sector both of pressure to improve productivity, automation (several companies are heavily involved in robotics) and through the increased investment by industry in tools from better depreciation terms.

The farm machinery business, however, is back in the doldrums (apart from a slight hint of an improvement in tractor sales in April).

Construction machinery is

even worse placed and a number of weaker competitors are

struggling.

INTERESTED IN U.S. EQUITIES?

Aluminium

DEMAND FOR aluminium has been patchy of late and attempts to push through higher prices not altogether successful. The industry, however, has had great success in taking a big share of the can market, although it has been disappointed not to get more business from Detroit.

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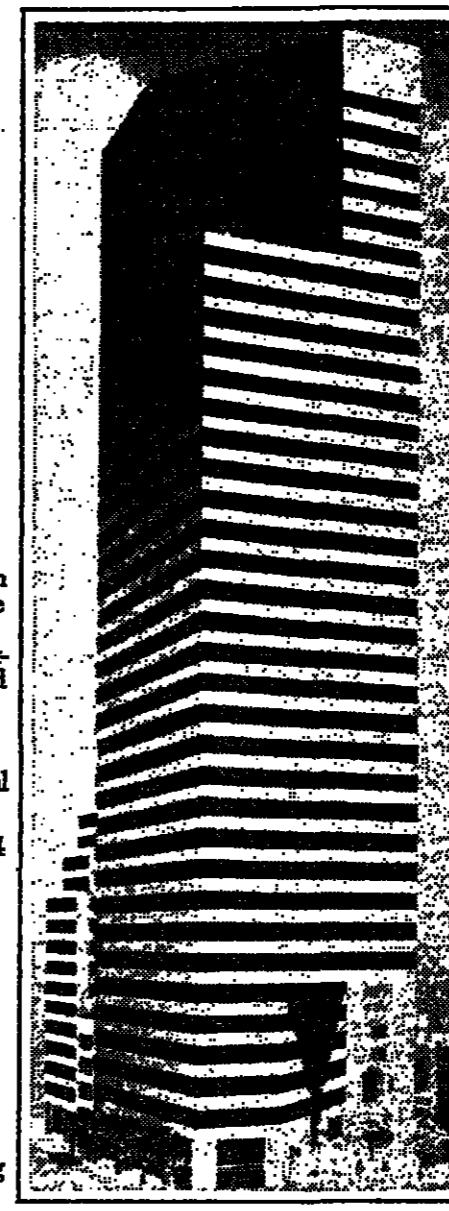
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ESG

535 MADISON AVENUE

A Park Tower Development/Architect Edward Larrabee Barnes

PACIFIC POWER AND LIGHT, which supplies electricity, mines coal and is in the telecommunications business, provides an excellent record in terms of total return. In 1980, for example, the company's cash dividend on its common shares plus the market price appreciation for those same shares provided an overall return of 28%, compared with 6% for 105 leading U.S. electric utilities as a group.

Consider the long-term record for these New York Stock Exchange listed shares. Duff & Phelps, an independent research firm in the U.S., reports that \$100, if invested in Pacific Power common at the end of 1969, would have been worth \$265, including accumulated dividends, at the close of 1980. That increase compares quite favorably with the \$181 average for the group of electric utilities studied. Indeed, Pacific Power's total return also exceeded Standard & Poor's index of 400 industrial companies whose \$100 would have grown to \$218 during the same period.

PACIFIC POWER credits its performance to the diversification of its operations. Serving 644,000 electric customers in parts of six western states, Pacific Power supplies power to a widely diversified industrial, agricultural and commercial economy in two regions, the Pacific Northwest and the Northern Rockies. Pacific Power generates power from a mix of hydroelectric and coal-fired steam-electric plants; the latter are located adjacent to coal reserves owned or controlled by Pacific Power; thus, such proximity assures an optimum utilization of those resources.

NERCO, a subsidiary of Pacific Power, manages reserves of more than 1.3 billion tons of surface-mined coal; these reserves are concentrated in Montana and Wyoming. Production came to 14.6 million tons in 1980; that output assures NERCO of being among the top ten U.S. producers once again. NERCO production in 1981 is scheduled to reach 20 million tons.

In addition to supplying Pacific Power's generating plants, NERCO sells coal to major utilities serving Chicago, Detroit and Houston. In recent months, NERCO extended its scope even further beyond its mountain states base with the acquisition of a second mine in Alabama and its first mine in Indiana.

PP&L's other interests include an 80% holding in Telephone Utilities, Inc., which has operating systems serving 205,000 telephones in parts of seven states, and wholly-owned Alascom, Inc., which provides vital long-lines telecommunications within the sparsely-settled State of Alaska.

In the first three months of this year, Pacific Power earned a part \$48.2 million, or 89 cents a share, on revenues totaling \$310.9 million.

Traded on the New York Stock Exchange under the symbol PPW, the company's common presently carries a quarterly dividend of 51 cents a share.

Investor inquiries are welcome. Contact:

John H. Geiger

Pacific Power & Light Company - Dept. K

920 S. W. Sixth Avenue

Portland, Oregon 97204

Telex No. 910-464-1594

U.S. FINANCE AND INVESTMENT X

David Buchan looks at the American regions and examines the consequences of the population drift from the Frostbelt to the Sunbelt

Pace of shift causes concern

LIFE IMITATES art, or at least the movies, and Americans are riding off into the sunset in ever greater numbers. The vogue talking point of the 1970s was the shift of individuals and industry from the North East and Midwest Frostbelt to the Sunbelt of the South and West, in search of warmth, fewer trade unions and more energy. The 1980 national census confirms the talk.

The 25 cities that grew fastest in the 1970s were all in the Sunbelt, 10 of them in Florida and five in Texas. The biggest gainer in population was the Houston metropolitan area (plus 900,000), and the biggest loser the New York area (minus 833,000).

The decennial census is the basis for calculating political power (the number of congressmen a State, area or city has in the U.S. House of Representatives) and Federal aid. Thus, last year's people count was doubly bad news for the seven of the 39 biggest cities which actually lost population between 1970-1980. All in the Frostbelt, they were New York, Philadelphia, St Louis, Pittsburgh, Cleveland, Milwaukee, and Buffalo.

The pace of these shifts is cause for concern for everyone. Admittedly, some of the Sunbelt areas which have shown the biggest population increases (the number of people in Nevada rose 64 per cent in the 1970s) had relatively few inhabitants to begin with.

Faster growth

A second distinctive phenomenon of the 1970s, too, helped soften or spread the impact of the population changes. This was that, for the first time since 1920, rural areas grew faster than cities or suburbs nationally. The overall growth for the nation was 10.8 per cent—9.1 per cent in metropolitan areas and 15.4 per cent outside them.

This did not mean people were going back to farming. On the contrary, the agricultural work force continued to fall. Rather, business has tended to locate in suburbs or the countryside, not city centres, and as this has happened individuals have found it pleasanter and often easier to commute along increasingly good roads from homes in the country. In addition, there are more retired people who want to live in the

country. However, it is not only the Frostbelt politicians who are anxious about the south and westward drift and denuding of the old industrial cities and areas. Some of the more thoughtful Sunbelters, like Governor Richard Lamm of Colorado, worry about what they are gaining. They have seen "boom and bust" developments of their region before, only it is now coal, oil, shale and uranium, instead of gold and, above all, they wonder whether the West has enough water to sustain many more people and industries.

Ronald Reagan rode the "Sagebrush Rebellion"—the quest by Westerners to take over from the Federal Government control of the forests, energy and minerals in the West—into the White House. The President dresses (off duty) like a Westerner and behaves like one, and his philosophy of government—the less better—is very Western. But one day this could backfire, if Westerners find new developments takes all their water.

No government could, even if it wanted to, stem the flow of people and resources to the Sunbelt completely. Although the Frostbelt has recently seen some surprising areas of growth (for instance microelectronics in New England), the general trend of the 1970s seems likely to continue this decade. Population and employment are expected to grow faster in the South and West, thus providing industries with market and labour force. Sunbelt wages are likely to rise less fast (and from a lower level) than elsewhere, partly because union organisers have still made few inroads. But that may attract more industry, too.

But the speed and magnitude of the shift to the South and West are not necessarily pre-ordained. In January a presidential commission recommended that the Federal Government could, and should, do nothing to influence this trend. This raised a lot of hackles, including those of Jimmy Carter who, just before he left office, publicly disavowed this recommendation of the commission that he had earlier named.

In fact the laissez-faire approach is right in tune with Mr Reagan's views. Indeed he Reagan Administration's

has been accused by congressmen from the Midwest and North East of adopting policies which favour the Sunbelt.

The Reagan Administration has stoutly maintained its economic programme is neutral as between regions of the country. It argues that while its social service cutbacks hit the North East and Midwest hardest, its planned tax breaks for business will if anything speed up the shift south and west. The Administration is asking Congress to accelerate the timetable over which companies can write off against their taxable income new investment. The basic plan is to allow depreciation of fixed plant over 10 years, equipment five, and vehicles three years.

The complaint is that this gives companies every incentive to build new plants and not to rehabilitate old ones—unlike the tax plan proposed by former President Carter last September which would have targeted some tax breaks to specially depressed areas, mostly in the frostbelt of course.

The historic role of the Federal Government has been as equaliser between the states, assuring citizens that no matter how poorly endowed their region, they would get certain common standards of care and service. But President Reagan wants to hand back responsibility, and in some measure money, to the states. His new federalism "may, again, operate to the detriment of the frostbelt states with fewer resources to fall back on and more social problems.

With obvious exceptions like Alaska, which instead of collecting income taxes is now paying its citizens oil "dividends" the states are generally in worse shape than a couple of years ago to take on fresh burdens.

Though Mr. Reagan has promised to start turning federal tax sources to the states one day, his immediate move has been to propose a 25 per cent cut in federal aid to states, counties and cities in the 1982 budget. At the same time he has promised to try to consolidate some 500 categorical programmes that make up nearly \$90bn in Federal aid (the level in 1978-80).

For Mr. Reagan this kills two birds, cutting the federal role and budget together. State governors, too, have long fumed against the endless strings which Washington has tied to its aid.

But they now stand a good chance of getting the worst of both worlds: A 25 per cent cut which was more than they bargained for, and no increase in flexibility on the use of the money, because Congress wants to keep the strings attached.

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The Sunbelt states have continued to attract industry and people at an extraordinary rate. Indeed, for the first time in the history of the U.S. the majority of the country's population now resides or is employed in the South or the West. And according to the Texas Commerce Bank's economics department, the 1980s promise to bring additional economic gains to the Sunbelt.

Being recently industrialised, the Sunbelt is where the most efficient and modern plants in many industries are

Area of booming business

THE SUNBELT—that long which stretches from Southern California to Florida—is atypical of the conventional picture of the current state of the U.S. economy as a whole. While many parts of the country, in particular the traditional industrial centres like Detroit and Pittsburgh, have been struggling in the face of acute economic and financial pressures, business and economic growth has been booming in several parts of the Sunbelt.

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Initially, the impact of a dramatic cut in taxation was softened because the state Government, which was carrying a huge surplus at the time of the ballot (one reason for the overwhelming vote in favour of the proposition), has used its excess funds to bail out local governments which would otherwise have been forced to cut services. This year, however, those service cuts in education, libraries and other publicly funded amenities have started to be felt.

Likewise, the strain has started to tell at the political level, with much talk in Sacramento, the state capital, of fiscal crisis. According to Mr Eric Thor, senior economist with the Bank of America, however, this year's \$24.5bn state budget amounts less to a crisis than a 10 per cent cut in state Government purchasing power.

But there is no doubt that some of the effects desired have been achieved. The number of Government employees per 1,000 population, according to a

located. Suppliers of intermediate goods to these new facilities as well as consumers of their output will be drawn to the Sunbelt in increasing numbers," the report notes.

In Texas, and the city of Houston, growth during the past decade has been exceptional even on the standards of the Sunbelt. The state's favourable investment climate which has drawn a growing number of manufacturers, its position as the leading oil gas producing state, coupled with the size and strategic location of Texas have ensured the continuing economic buoyancy of the Sunbelt's largest state.

But this impressive record, which among other things has seen the population of Texas increase by more than 2m in barely 10 years, is not only based on the state's rich energy resources. Indeed, Houston has now become the so-called "energy capital of the world" with 34 of the country's 35 major oil companies with headquarters or important divisions in the Texas Gulf Coast city. The state's high productivity and favourable labour relations have led to the development of a strong electronics and manufacturing industry alongside the state's more traditional role as a major technological centre for the international oil industry.

In many respects, Houston is an international city before being an American one. Any traveller arriving at the city's international airport is likely to hear French and Japanese spoken before he hears a Texas accent. The fact is that Houston and the whole Texas Gulf Coast area for that matter has become one of the prime targets of foreign investment in the U.S.

The construction and real estate market is, along with Los Angeles and New York, among the strongest in the U.S. Much of the city's newest property is in the hands of European investors, including large pension funds, banks and other institutions.

But if Houston and Texas in general have enjoyed a remarkable phase of expansion and development, growth has also caused the Florida Peninsula rapidly to become a major financial centre. Together with the expanding role of banking in Florida, the state has continued to thrive on tourism and as the haven for the retired in America.

In turn this has helped the strength of the local service industry, manufacturing and foreign investment.

Louisiana too has enjoyed something of a revival in recent years as a result of the boom in oil and gas exploration and development in the Gulf of Mexico. Drilling for oil and gas is now at an all time high and with the recent decontrol of domestic oil prices and the Reagan Administration's push for stepped-up domestic energy development, Louisiana, like Texas, should continue to enjoy notable growth in the 1980s.

Nonetheless, economists warn that though the economies of the Sunbelt states—especially Texas—are expected to continue to outperform the U.S. average, there could be a pause of sorts in the exceptional growth rates of the last decade. This will reflect the general outlook of the U.S. economy as a whole and the fact that the Sunbelt cannot be viewed entirely out of the context of the national economy.

Cuts start to tell

CALIFORNIA HAS long promoted itself as the home of tomorrow's technology and to-morrow's lifestyle, but in the past couple of years the nation's most economically potent state has also become the proving ground for an experiment in economics and fiscal policy.

With the passage of the famous Proposition 13 ballot in July 1978, Californians cut their property taxes in half and set the stage for a period of decline in the level of government in the state, a form of "supply-side" economics of the type now being tested at the national level by President Reagan who, it is no coincidence, a former governor of California.

Three years down the road, Proposition 13 is still the source of heated debate in California and its impact upon the investment climate promises to be more significant in the next three years than in the past three years.

Initially, the impact of a

price rise, to make the median priced family house in California now almost \$160,000, against a national median of under \$70,000. The situation is not so bad in the commercial and industrial sphere, although there is a critical shortage of space in major centres such as San Francisco and Los Angeles.

Other areas of anxiety are in water and power supply, where a decade of restrictive planning decisions has threatened to make California, the first state in the union to face an actual energy crunch.

These are the kind of problems which the governors of Michigan or Ohio would love to be dealing with, rather than the difficulties of an eroding economic base. For California, the question is how to deal with common needs in infrastructure with a declining common purse.

The answer is in a world of Reaganomics is to let the private sector do the job. That is, the challenge to state business in the 1980s.

Security Pacific Bank study, has declined from a peak of almost 65 in 1977 to about 62 now, still above the national average of 59 but getting closer. The overall level of taxes in the state fell from 27 per cent above the national average in 1977 to only 1 per cent above that norm in 1978-79.

According to the State Government, the effect of Proposition 13 has been to raise California's ranking as an attractive

place for investment from

45 out of 50 states to 30, using as the basis for assessment the criteria adopted in a nationwide

study by Alexander Grant, the accounting firm.

Last year, Governor Jerry Brown, as part of a sustained

campaign in the last year to

improve his standing in the

business community, also an-

nounced a \$2.6m programme to

aid small, innovative com-

panies of the kind the state has

traditionally nurtured.

It is still probably too early

to say whether Proposition 13

has had an impact upon invest-

ment in the state, partly be-

cause the state, partly because

the 1970s a hectic pace of

growth in spite of its taxation

burden.

But economists have little

doubt that California is posi-

tioned to grow at well above the

national average in the 1980s.

Its three main industries—agri-

culture, electronics and defence

are for different reasons all

boom sectors. Even entertain-

ment, with its Hollywood base,

is enjoying a renaissance be-

cause of the mushrooming of

pay television. International

trade, primarily with the

Remarkable buoyancy

NEW YORK
DAVID LASCELLES

THE RECENT return of New York, America's largest city, to the bond markets after six years of near bankruptcy was a historic moment: it showed that a combination of toughness and determination at City Hall, and a helping hand from Washington could overcome the worst financial disaster that any U.S. city has yet encountered.

In many respects, the celebrated record, which among other things has seen the population of Texas increase by more than 2m in barely 10 years, is not only based on the state's rich energy resources. Indeed, Houston has now become the so-called "energy capital of the world" with 34 of the country's 35 major oil companies with headquarters or important divisions in the Texas Gulf Coast city. The state's high productivity and favourable labour relations have led to the development of a strong electronics and manufacturing industry alongside the state's more traditional role as a major technological centre for the international oil industry.

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For this, New York can thank the huge growth in service industries: tourism, financial services and commerce, which have in turn sparked off a boom in construction of hotels and office buildings on an unprecedented scale.

In a recent study of New York's economy, the Federal Reserve Bank of New York took a highly cautious view of the outlook. Its author, Ron Stein, agreed that there had been evidence of an improvement, and that some sectors of the city's economy had done better than the national average. But he singled out several reasons why longer-term prospects remain clouded: the acceleration in wage costs which is threatening the city's competitive position, the very high level of local energy costs (more than twice the national average) and the poor state of the city's infrastructure.

"Complacency based on misplaced optimism would be a serious mistake at this critical point," he concluded.

U.S. Mid-Year Investment Outlook

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Bache analysts take a hard look at all the major factors which traditionally influence U.S. financial markets—plus a few new ones. They draw general conclusions on equity and fixed-income markets and then make specific buy recommendations, both in major industry groups and individual issues.

In turn this has helped the strength of the local service industry, manufacturing and foreign investment.

Louisiana too has enjoyed something of a revival in recent years as a result of the boom in oil and gas exploration and development in the Gulf of Mexico. Drilling for oil and gas is now at an all time high and with the recent decontrol of domestic oil prices and the Reagan Administration's push for stepped-up domestic energy development, Louisiana, like Texas, should continue to enjoy notable growth in the 1980s.

Nonetheless, economists warn that though the economies of the Sun

U.S. FINANCE AND INVESTMENT XI

Investors not deterred by fluctuating interest rates

FOREIGN INVESTMENT

IAN HARGREAVES

ZIGZAGGING INTEREST rates and unstable foreign exchange parities have done nothing in the last couple of years to slowdown the pace of foreign investment in the U.S. New records were set last year for foreign activity in the U.S. financial markets, there is a continuing boom in foreign purchases of property and no shortage of more general acquisitions and expansions by foreign companies in the U.S.

Activity in the financial markets is well documented and not too difficult to explain. With dollar markets at home, foreign investors bought \$75bn-worth of U.S. equities, a 72 per cent increase on the year before. Net purchases (arrived at after deducting sales of equities by foreigners) were \$52bn, above the 1978 peak of \$47bn.

The pace of growth of foreign activity in the stock market, needless to say, was a good deal greater than the growth of volume in the markets overall—reflecting favourable dollar exchange rates for most European countries.

The UK was by far the largest single net investor, with portfolio managers enjoying increased freedom after the scrapping of exchange controls in late 1979. UK net investment in stocks was \$2.5bn, up from \$964m, according to figures from the Securities Industry Association (SIA). Gross activity rose from \$6.9bn to \$12.4bn.

Swiss investors, the biggest in gross terms but net sellers for the past few years, turned depressive again in 1980, with net purchases of \$307m on gross of \$12.45bn. Dutch and other Low Country investors were marginally net sellers, whereas France (net purchases of \$479m, up from \$123m) and West Germany (net purchases of \$185m compared with net sales of \$221m in 1979) increased their commitments in the U.S. Japanese investors were net sellers in 1980 and are fairly small, although growing in terms of the overall picture.

The German and Japanese examples illustrate the point that investment trends, once they gain momentum, are not

easily arrested by currency fluctuations, a point which is of interest in the context of the recent very sharp appreciation of the dollar against the French franc and the D-Mark.

Although European currencies may be weakening, the high interest rates which have driven the dollar to such peaks remain an attractive feature for investments in short-term U.S. Government securities. Foreign net purchases of U.S. Treasury notes and bonds in 1980 increased by 80 per cent to \$4.5bn, increasing total foreign holdings by 11 per cent to almost \$51bn. Even the U.S. corporate bond market, a graveyard for large parts of 1980, attracted increased foreign activity, up 38 per cent in 1980 to \$8.2bn gross purchases and \$2.5bn net.

One other interesting point to emerge from the SIA figures is a sharp increase in OPEC country investment in the U.S. equity markets—a development long anticipated although the scale of involvement remains small by European standards.

Bahrain, Iran, Iraq, Kuwait, Oman, Saudi Arabia and the United Arab Emirates together made net purchases of \$1.1bn last year, up from \$658m. This represented a move, evident in Arab investment activities in Europe, towards more risk-oriented activities, although this group of countries continued to be a very large factor in the risk-free U.S. Treasury note and bond market, too, with holdings of \$15.86bn in 1980, almost double the 1979 level and very nearly as large as the whole of Europe combined.

Soaring rents

The other rapidly growing area of involvement in the U.S. economy by the private investor and the institutions is in property, where soaring office rents in major urban centres (notably New York, Washington, Miami, Houston, San Francisco and Los Angeles) have greatly improved yields.

There is a shortage of up-to-date statistics in this area, but the fact that a number of the bidders for the \$1.6bn New York World Trade Centre are foreign illustrates the point. Sir Giorgio Laurenti, who runs Overseas Trust Investment Capital, one of numerous property advisory services which have sprung up to meet

the needs of foreign investors, says there is a huge market for channelling funds of even quite small European investors into shopping centres, condominiums and office block developments.

Investment in farmland has also been much talked about, although it is less popular with some investors because of strict public disclosure requirements. There was also a political hue and cry last year about the alleged loss of the American homeland to foreign business types, but closer investigation showed that by the end of last year foreigners owned just 0.6 per cent of 7.8m acres of U.S. farmland. That comforting figure does conceal, however, a fairly sharp growth trend, with a 2.2m rise in acreage since the report a year earlier. The Department cautions, though, that the increase partly reflects late reporting of earlier transactions rather than such a massive increase in purchases in 1980.

The row over farmland is typical of the kind of sectoral squabble which occasionally occurs over the subject of foreign investment in a country which in general offers fewer restrictions to foreign participation than any other. Shortly after Midland Bank announced its partial bid for Crocker Bank of California last year there was a resurgence of Congressional calls for a moratorium on foreign bank takeovers from the "small is beautiful" bank lobby in Congress.

For the most part, however, Governments at both State and the Federal level are keen to encourage foreign investment, especially when it creates jobs and diversity in local economies.

The Commerce Department has not yet published its 1980 figures for foreign investment but it is expected that the pace of growth, which produced a 23 per cent overall increase in 1979, will have been maintained. The total direct investment position for that year was \$52.3bn.

The Commerce Department has, however, started to do more analysis of foreign-owned business development in the U.S. and a report published earlier this year said that foreigners acquired 792 businesses in the U.S. at a cost of \$1.5bn in 1979, the highlight being the Shell Oil-Belridge Oil deal.

CONTINUED ON

NEXT PAGE

Property offers hedge against inflation

REAL ESTATE

IAN HARGREAVES

THE NUMBER of nail-bitering may be increasing, but so far there is no evidence to suggest that the remarkable boom in the U.S. commercial and industrial property markets in the past three years is about to come to an end.

Everyone, it seems, is grabbing a slice of the action. According to Mr. William Ehrenburg, president of Brooks Harvey, the real estate subsidiary of Morgan Stanley, U.S. pension funds will increase their real estate investments from less than 2 per cent of assets today to as much as 15 per cent by the end of the 1980s.

Life insurance companies are pouring \$2.5bn a year into property and foreign pension funds are estimated to be spending another \$1bn a year, with another \$1bn coming from smaller investors and partnerships.

The prize which has attracted the rush is an investment deemed to be working, unlike stocks and bonds, as an effective long-term hedge against inflation. Changes in U.S. law which allowed pension funds to join in the action also helped the stampede.

In every major city in the U.S. the boom is a major talking point. Office rents in midtown Manhattan have hit almost \$60 per square foot, the vacancy rate in San Francisco is under 1 per cent, rents have gone up by 85 per cent in downtown Washington DC, not long ago a real estate wasteland.

Even the world trade towers, owned by the Port Authority of New York and New Jersey and the biggest buildings in New York, a pair of white elephants for most of their decade-long history, have suddenly become hot property and the authorities are considering whether to sell them for \$1.6bn. There is no shortage of interested parties, among them some foreign investors.

Landauer Associates, which is advising the port authority on the World Trade Centre deal, also last year sold the Pan American building on Park Avenue for \$400m and has

recently taken the General Motors Tower on to its books. For a company like GM, cash in hand and a lease-back of space seems a good deal in today's conditions.

For the foreign investor and the huge raft of advisory services which has floated to the surface to guide him through the market, the attraction is a series of basic yields considered high by European standards. On an all-cash basis, leased at current market rentals, returns for prime properties are averaging about 8 per cent for offices and prime retailing sites and about 9 per cent for industrial properties.

The trick in many deals, however, is the factor in assumptions about rent increases which become possible as leases expire, creating in the case of the World Trade Centre, for example, a discounted internal rate of return of 13 per cent.

The current average rent in the 9.5m sq ft of office space is about \$12 a square foot, compared with a going market rate of \$28 a square foot.

How long?

The question which always arises with real estate, though, is how long can it last? Some American financial institutions have not long overcome the financial problems which they took on board after the property crash which followed the 1973-1974 recession, a debacle which had a serious impact upon cities like Atlanta in the now-booming south.

That created a wariness about vast speculative projects which take time to disappear, although as the returns from property projects improve, disappear it does. Real estate people talk this time around of protecting themselves by choosing larger, more solid partners, but if demand were to collapse, there would be doubt be the usual crop of casualties.

It is certainly arguable in some markets that overbuilding has started to occur. In downtown Manhattan, for example, where the World Trade Centre is, an extra 10m to 15m sq ft of space will come on stream in the next five years. Traditionally, the U.S. property market, because of more lax planning rules and a greater availability of land, does not appear to have created significant problems. Indeed a

recent study by Price Waterhouse, the accountants, claimed that various deductions, credits and accounting methods "can significantly reduce or even eliminate U.S. tax on the annual operating income from the property."

The one area where there is not much mileage for the outside investor is in residential housing, except for in certain very specialised markets, such as Manhattan, where the day of the million dollar apartment is well-established and the \$2m apartment not far off.

Although home ownership is increasingly recognised as a desirable inflation hedge by Americans, the labyrinth of financing problems in a country where the mortgage lending industry is only just adapting (or being allowed to adapt) to an inflationary world, is formidable and complex.

Most major cities also still create problems for the apartment block landlord with rent controls and, at least in the opinion of some experts, the basic American suburban home is not likely to enjoy anything like the rate of appreciation seen for office space and that is not to mention the substantial parts of the Northern U.S. where migration and a deteriorating economic base has created a surplus of homes and held down or even reduced prices.

John Gammie
The World Trade Centre dominates the Manhattan skyline. The twin towers may soon be on the market for \$1.6bn

Franciscos and Manhattans has created greater volatility in the property business cycle.

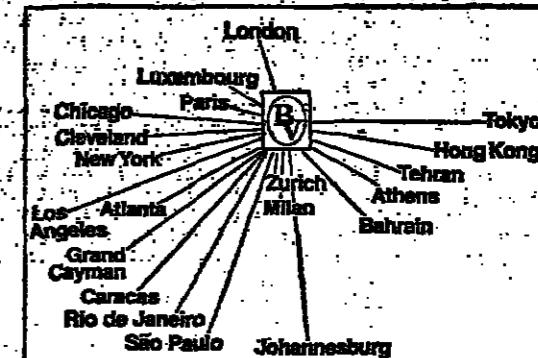
None of this, however, is preventing the big institutions from wading in deep. The trend is for these institutions to take equity stakes in the buildings they are funding to share in the advantage of the capital appreciation of the asset, which is the primary attraction of the sector.

On the cash-flow-side, efforts are also increasing by developers and landlords to negotiate leases which offer more frequent reviews, inflation-indexed components and other benefits for the investor. Likewise, the days of leases which include the price of all utilities are disappearing.

For the smaller investor, American or foreign, there is a host of tempting projects, ranging from straightforward land speculation deals, packaged by companies which buy parcels of land in an area of a city like, say, Houston, in the hope that the land will find itself in the path of development.

Ranch properties and farmland are also popular with some strict disclosure requirements on farmland deals which put off some buyers.

A series of new tax laws on foreign real estate holders which became effective last year does not appear to have created significant problems. Indeed a

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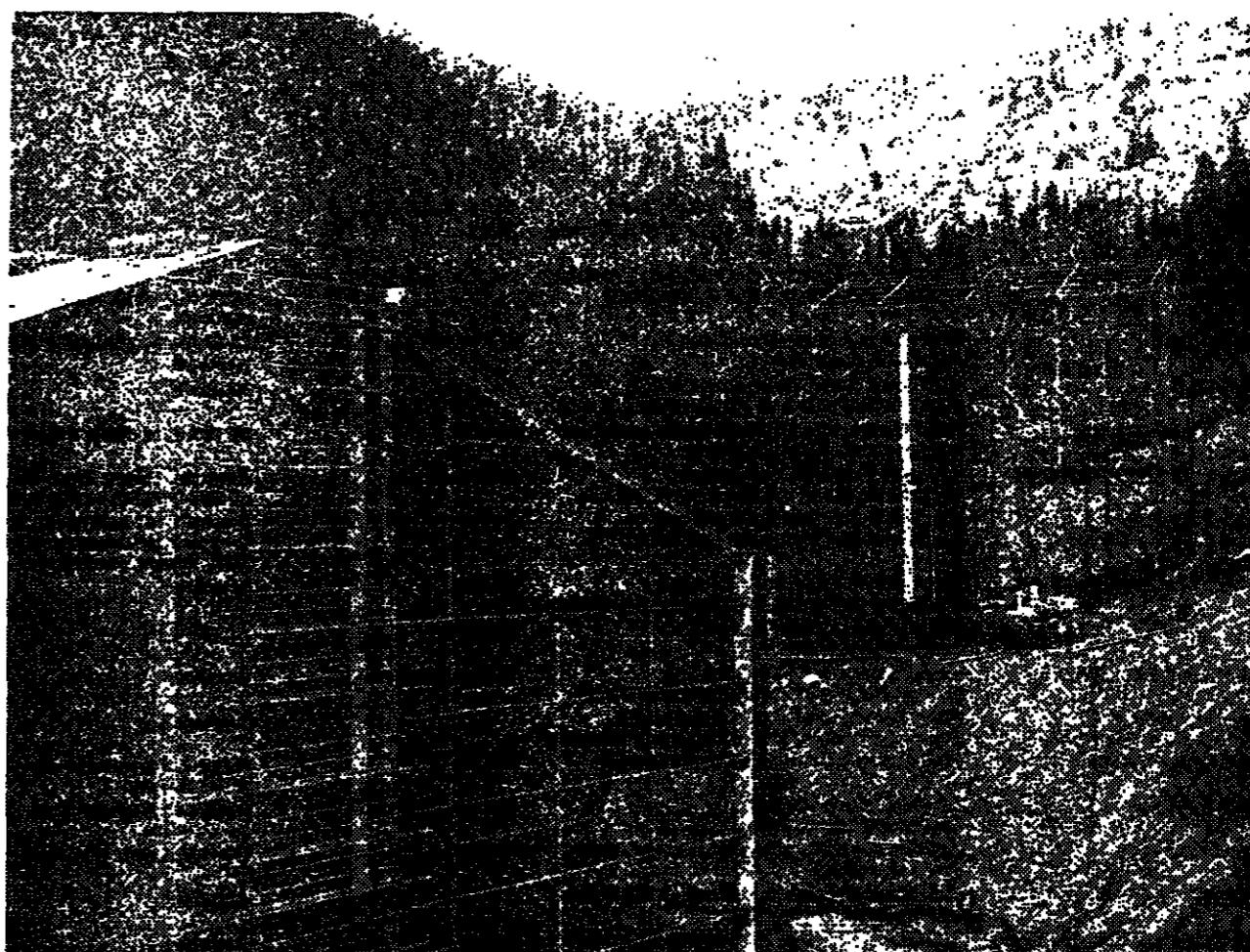
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U.S. FINANCE AND INVESTMENT XII

Geoffrey Owen examines the advantages and the drawbacks of establishing a presence in the United States

A fashion that could be pushed too far

MAKING ACQUISITIONS in the U.S. has become for European companies the fashionable thing to do. As with most fashions, there is a danger that this one will be pushed too far. The U.S. is certainly an attractive market, but by no means an easy one: some of the newcomers may be under-estimating the difficulties. There is a tempting notion that by investing in the U.S. European companies can escape from, or at least minimise, the difficulties they face at home; the consequence, if they are not careful, will be to lose out at both ends.

The motives for going to the U.S. are various. For some there is a straightforward fear of socialism, a belief that only in the U.S. is capitalism alive and well; the plethora of regulations which restrict the freedom of American companies is conveniently glossed over. There is an impression that trade unions in the U.S. are either less powerful or less obstructive than in Europe, a view that might be questioned by executives at International Harvester, which took on its union in a long and costly strike, and paid heavily for it.

A more valid argument is

that the U.S. provides a large, homogeneous, tariff-free market—exactly the kind of market which the European Community was supposed to have become; unfortunately nationalism, notably in the form of non-tariff barriers to trade, has so far prevented the EEC from realising its full potential.

Most European manufacturers are dependent to a greater or lesser degree on exports—because their home market is not big enough to permit the necessary economies of scale. In a world of fluctuating exchange rates and political instability the risks of over-reliance on exports appear to have increased in the last few years—hence the appeal of a U.S. business which does not need to sell outside its home territory.

The appeal is understandable, but the U.S. is well equipped with strong, well-managed indigenous companies. The foreign investor has to ask himself what he is bringing to the U.S. which will enable him to survive and prosper in a highly competitive environment.

The rush of European companies to the U.S. over the last few years is somewhat reminiscent of the period just before and after the UK's accession to the EEC, when many British companies were making acquisitions on the Continent. The idea was that, having traditionally neglected the Continent in favour of Commonwealth and other markets, they should make up for lost time by buying an established business which would constitute the base for expansion in the EEC.

In their haste to get established some companies chose unwisely and their acquisitions subsequently had to be closed or sold off. The difference between British and Continental markets and business practices were not taken sufficiently into account. Of course some of the investments made in the late 1960s and early 1970s have paid off well.

The same point can be made about the wave of American companies which made acquisitions in Europe during the same period, again to take advantage of the expansion of the Common Market. A good many of these investments proved unsuccessful; in the last few years there has been a number of well-publicised divestments of European subsidiaries by American parent companies, prompting much comment about a "retreat to the U.S."

The retreat has sometimes been explained by reference to precisely those factors which are now said to be causing European companies to invest in the U.S.—the advance of the welfare state, over-strong unions, too much socialism and so on. Yet the main reason for the divestments has been either that the acquisition was not a very good one in the first place or that the Americans have not been very clever at managing their European subsidiaries; moving into Europe was not as easy as they had imagined.

These American companies which invested wisely, whether through acquisition or by putting up their own plants, have done extremely well; there is no evidence that companies like IBM or Caterpillar are withdrawing to the last bastion of capitalism. For the well-run company with good products and effective marketing, Western Europe still provides plenty of scope for profitable

growth.

Indeed in manufacturing industry the problems and opportunities are remarkably similar on both sides of the Atlantic. Industry in Western Europe and the U.S. is faced with the urgent need to make a big push forward in productivity, involving drastic changes in products, manufacturing processes and working practices. This readjustment, brought on in part by competition from Japan and the newly industrialising countries, poses a formidable challenge to management.

There are no grounds for supposing that the Americans are necessarily better equipped than the Europeans to meet the challenge; indeed in one important aspect of the readjustment—the development of a more "participative" relationship between labour and management—several European countries are well ahead of the U.S.

The euphoria about the joys of doing business in the U.S. needs to be qualified; it is not as easy as all that. Like the Americans who invested in Europe over the past two decades, the survivors will be those whose products and management skills give them

an edge over the local competition.

For the research-intensive company, investing in the U.S. has the special merit of enabling it to exploit the results of its research over a wider field; there is the further advantage of gaining direct access to American technology which can be applied in other parts of the business.

There are strong arguments for a U.S.-based business which is complementary to the home base, so that the two operations mutually reinforce each other. Some companies in their enthusiasm for expanding in the U.S. may be in danger of neglecting the health of their traditional activities.

The U.S. is a tough and sophisticated market—and it is very different from Europe and Japan. The newcomer should be wary about imposing his own management style on the American subsidiary—although some Japanese companies have apparently succeeded in blending the best of two cultures. The rewards from investing in the U.S. can be impressive, but the learning process is sometimes long and costly.

Undeterred

CONTINUED FROM PREVIOUS PAGE

U.S. companies for their production bases. Two-thirds of the 213 Japanese projects identified in the study were new investments.

Probably the biggest single Japanese investment is Alumax—a joint venture between Amax, Mitsui and Nippon Steel to make aluminium—which has 50 plants. Some other recent expansions of newcomers are Suntory, which has bought out Peppermint, a substantial soft drinks company, the motor plant investments of Honda and Nissan plus the possible Ford-Toyota joint venture, Fujitsu's link with TRW to market computers, plus its own purchase of a stake in Andahl, a small computer company.

There are even some areas, such as cement (Heidelberg-Zement took over Atlas, part of U.S. Steel), where U.S. government policy seems to encourage foreign investment in so far that anti-trust law has discouraged further consolidation by the big U.S. companies.

In some areas Americans are surprised by the optimism of the Europeans in their U.S. ventures. This is true of business, for example, long a poor area for domestic manufacturers, or even of food retailing, which is now estimated to be 10 per cent European-controlled, despite chronically low returns and overcapacity.

But the attractions remain persuasive: a huge market, a fundamentally unrivalled economy and a wide degree of freedom. The foreign investment boom is unlikely to slow down.

The foreign takeovers spree—some examples

FOREIGN INVESTOR	U.S. COMPANY	TERMS OF DEAL	STATUS OF DEAL	Canadian Pacific Enterprises holding and investment company	Hobart Corporation	\$380m	Bid ongoing
UK	Zale Corporation's Footwear Group	\$100m	Acquired	Dominion Bridge Company	Koehring Company (construction machinery manufacturing)	\$167m	Acquired
Butler Shoe division of Sears Holding	Digital Micro Systems (manufacturer of desk top computers)	\$2.3m	Acquired 60 per cent	Trizec Corporation (real estate holding and management)	Ernest W. Hahn, Incorporated (California shopping centre developer)	\$321m	Acquired
Extel	Liggett Group (maker of Spirits, Wines, soft drinks, cigarettes, tobacco, sporting goods)	\$570m	Acquired	Steinberg, Incorporated	Smitty's Super Value, Incorporated (retail chain)	\$149m	Acquired
Grand Metropolitan	Spindletop Electrical Distribution company	\$2m	Acquired	CanWest Capital Corporation	Aristar, Incorporated (Florida insurance company)	\$130m	Acquired
Thomas Tilling (industrial holding company)	U.S. Supply Company (manufacturer of plumbing and heating equipment)	\$17.4m	Acquired	Dome Petroleum	Ferguson Oil and Gas Company	\$64m	Acquired
Thomas Tilling (industrial holding company)	Hinkley and Sevenoaks Brickworks (two privately owned sand quarrying companies)	\$25m	Acquired	Royal Trustco	Community Bank of Pinellas Florida	\$26.2m	Acquired
Thomas Tilling (industrial holding company)	Bourne Medical Systems, Incorporated	\$8.5m	Agreement in principle	FRANCE	Peugeot	Chrysler Corporation	Joint venture for the mutual development of a subcompact car in the U.S.
Thomas Tilling (industrial holding company)	Electrical Supplies Distributing Company	\$20m	Proposed acquisition	Banque Nationale de Paris	Bank of the West, San Francisco	\$62m	Acquired
Midland Bank	Crocker National Corporation	\$330m for 57% ownership	Pending Federal Reserve approval	Renault	AMC	increased stake from 5% to 45% at cost of \$200m	10 per cent stake
Baileys Bank	Aetna Business Credit, Incorporated	\$165m	Acquired	Cii-Honeywell Bull (computer group)	Amdahl Computer Systems	\$97m	Acquired
Cavenham (foods manufacturer and retailer)	Diamond International (packaging materials)	\$105m	24 per cent acquired	Pernod Ricard	Austin Nichol and Company, subsidiary of Liggett Group	terms not disclosed	Acquired
Imperial Group (manufacturer of cigarettes and other diversified products)	Howard Johnson	\$630m	Acquired	Perrier	Poland Spring Water	\$245m approximate	Acquired
Lex Services Group (diversified)	Schweber Electronic Corporation (electronic components and distribution concern)	\$48.75m	Proposed acquisition	THE NETHERLANDS	Vickers Petroleum	Acquired	Acquired
GEC	Picker (subsidiary RCA corporation) (\$500m in annual sales)	Est. \$150m	Acquired	AMEV (insurance group)	Interfinancial Incorporated, of Atlanta (insurance, consumer credit, property management)	\$134m	Acquired
Standard Oil of Ohio (in which British Petroleum owns controlling interest)	Kennecott Corporation	\$1.77bn	Acquisition subject to FTC ruling	Koninklijke Bijenkorf Beheer (KBB) (retail chain)	Mack Stores	\$14.25/share	Acquired
Consolidated Gold Fields	Newmont Mining	\$108m	81 per cent of stock acquired	HONG KONG	Seatrail Lines	\$7m cash	74 per cent interest in Pacific Containerships
Consolidated Gold Fields	1. Skytop Brewster Company (drilling and well servicing rigs)	\$62.3m	Acquired	CY Tung Groups and Dodwell Shipping Company	Privately owned coal company	\$152m	Proposed acquisition
United Biscuits (Holdings)	2. King Oil Tools, Incorporated (oil field equipment)			BERMUDA AND SOUTH AFRICA			
Northern Foods	3. Seal and Service, Incorporated (seals for the oil and petrochemical industry)			Minerals and Resources Company (MINORCO) (closely associated with Anglo American Corporation)			
Guardian Royal Exchange Assurance	Ready Crust division of Ward Foods	\$3.7m (approx.)	Acquired	ITALY	Sevin (copper merchandiser)	Joint venture to swap Sevin's U.S. operations for \$63.4m of Sevin's stock giving Olivetti 30% holding in Sevin	Agreed in principle
Barclays Bank	Bluebird, Incorporated (ham producer and processor)	\$72m	Acquired	Olivetti	Data Terminal Systems (manufacturer of electronic cash registers)	\$9.5m	Acquired 700,000 shares
Laird Group	Midwestern Fidelity Corporation (property-casualty insurance holding company)	\$45.9m (estimate)	Acquired 93.4 per cent stake. Offered to buy remaining 6.6 per cent.	WEST GERMANY	Ashland Coal (subsidiary Ashland Oil)	25% stake for \$102.5m	Proposed
Northern Engineering Industries	138 consumer finance offices of Beneficial Corporation	\$190m (approx.)	Definitive agreement for purchase	Saarbergerwerke (coal mining concern)	Bantam Books (annual sales \$100m)	terms not disclosed	Acquired
Hegworth Ceramic Holdings	New York Twist Drill Corporation (industrial drills and small cutting tools)	\$52.5m	Acquired	Bertelsmann (publishing concern)	Great Atlantic and Pacific Tea Company (A and P)	50.5 per cent stake	Acquired
Sedgwick Group	Exel Corporation (teleprinters and other communications equipment)	\$21.2m (approx.)	64 per cent stake acquired	Tengelmann	Lockheed Greene (engineering concern)	\$26m	Acquired
Stewart Wrightson Holdings	Western Plastics Corporation (plastic pipe and related products)	\$29.8m	Acquired more than 99 per cent of outstanding common stock	Philip Holmans (construction group)	Stanley Works' power tool division (annual sales \$15m)	terms not disclosed	Acquired
GEC	Alexander and Alexander Services Incorporated (insurance broking)	terms not disclosed	Agreed in principle to merge. Completion expected by January 1982. (Joint venture.)	Robert Bosch (manufacturer of electrical goods and automotive equipment)	U.S. Steel's Atlas Cement division	Acquired	Acquired
Hawker Siddeley Group	Calvert Fire Insurance Company (property and casualty insurance company)	\$6.55m	Acquired	Heidelberg Zement	Freightliners (subsidiary Consolidated Freightways)	terms not disclosed	Acquired
Heron International	Scriptomatic, Incorporated (office equipment)	\$26.8m	Acquired	Daimler Benz	G. D. Searle and Company (domestic and international diagnostics products business) (annual sales \$100m)	Acquired	Acquired
Charterhouse Group	Fasco Industries, Incorporated (fractional horsepower electric motors)	\$100m (approx.)	Acquired	Siemens (electrical engineering group)	Terex division of General Motors (producer of tractors and related equipment)	terms not disclosed	Acquired
Tunnel Holdings	Pima Savings and Loan Association			IBH Holding	Connelly Skis, Incorporated	terms not disclosed	Acquired
Thomas Tilling	Tucson, Arizona (house mortgage company)			Thyssen	Motorola, Incorporated. Television set manufacturing division	\$108m	Acquired
Hansons Trust	PRF Corporation (home furnishings)	\$30.5m	Signed agreement to sell most of its assets.	JAPAN	Pepcom (East coast soft drink company)	\$100m	Acquired
Brent Chemicals International	Alcolac, Incorporated (specialty chemicals)	\$23.7m (approx.)	50.25 per cent holding	Toyota	Ford	50/50 joint venture to produce Toyota vehicles in U.S.	Under consideration
The Burmah Oil Company	Hudson River Aggregates Incorporated (rock quarries)	\$14.8m	Certain assets acquired	Fujitsu	joint venture to market Fujitsu information processing products in the U.S.	\$16.5m	Bid
SWEDEN	McDonough Company (shoes, hand tools and building materials)	\$152.4m (approx.)	Acquired	Nippon Kogaku (camera manufacturer)	Ehrenreich Photo Optical (camera distribution company)	terms not disclosed	Acquired
ASAB (sub. Electrolux)	Straten Chemicals (cut-based chemicals systems division)	terms not disclosed	Joint venture to build plant to produce airplanes	Okazaki Manufacturing Company	Art Industries, Incorporated (manufacturer of electrical heating elements)	terms not disclosed	Acquired
Kema Nobel Group	Bray Oil Company, Incorporated and Bray Processing (specialised and synthetic lubricants and feed stocks)	terms not disclosed	Agreement in principle	Toyo Soda Manufacturing Company	AZS Corporation (chemical manufacturing front)	\$12m	Acquired
Volvo	Rollins Building Services (subsidiary Rollins Group) (annual sales \$19.35m)	terms not disclosed	Acquired	Tai Po Paper Manufacturing Company	California Wood Fiber Corporation	terms not disclosed	Acquired 50 per cent
Saab Scania	Union Carbide's nine Ferro-alloy plants and part of its metals business	\$100m est.	Pending	Murata Manufacturing Company	Erie Technological Products Incorporated (ceramic capacitors)	terms not disclosed	Acquired
SWITZERLAND	UA-Columbia Cablevision	\$215m	Offered	Kyoto Ceramic Company (ceramic products for electronics industry)	Infinity Systems, Incorporated (stereo speaker manufacturers)	terms not disclosed	Acquired 50 per cent
Swiss Reinsurance Company	Litton Industries' publishing group (revised \$89.3m)	terms not disclosed	Acquired	Ashai Glass Company	West Virginia Flat Glass Incorporated	terms not disclosed	Acquired 50 per cent
Zurich Insurance Company	Certain of Davis Oil Company's oil and gas properties	\$600m	Acquired	Kobe Steel	Harslebeger (construction equipment manufacturer)	terms not disclosed	Acquired
CANADA	ITT's Rayonier (Canadian division)	\$265m	Offered	Nippon Steel Corporation	Armco, Incorporated	terms not disclosed	Acquired
Consolidum led by: Shieldings Investments of Canada Elken-Spigerverket of Norway				Mitsubishi Corporation	Kennecott Corporation	terms not disclosed	Signed agreement
Rogers Telecommunications							
United Artists Theatre Circuit							
International Thompson Organization (publishing group)							
Hiram Walker (distillers)							
British Columbia Forest Products							
Doman Industries and Whonnock Industries							

J. P. Morgan

Max Wilkinson reports on the NEB's make-or-break strategy to secure a stronger British position in the electronic information systems market

The fight to get Britain into the ring

THE SUCCESS or failure of the National Enterprise Board's grand strategy to bounce Britain into the international market for electronic information systems is likely to emerge with remarkable clarity within the next few months.

The strategy was conceived two-and-a-half years ago under the last Labour Government at a £100m effort to assemble a portfolio of small British companies under a unified strategic command and to arm them with substantial public funding against the US and Japanese multinationals which dominate the sector.

Now, after a severe buffeting from the Conservative Government, after three changes of chairman, and much backbiting and filling of its policies, the NEB is anxiously watching the launch of the first products resulting from its plan.

Meanwhile the stock market is also watching to see whether "the Greeks," as brokers call Nexus, Inmos and Aragon, have any chance of floating on into the private sector.

These young untried companies are entering an extremely rough and competitive market. In the trough of a recession, they must prove themselves in a very short time, and because the original plan depended on mass production, they must capture a substantial share of their markets to be successful.

Of the four companies originally set up by the NEB—Nexus, Inmos, Aragon and United Peripherals—it is Nexus, the office equipment subsidiary, which is probably at the most anxious stage of development being poised very finely between success and failure.

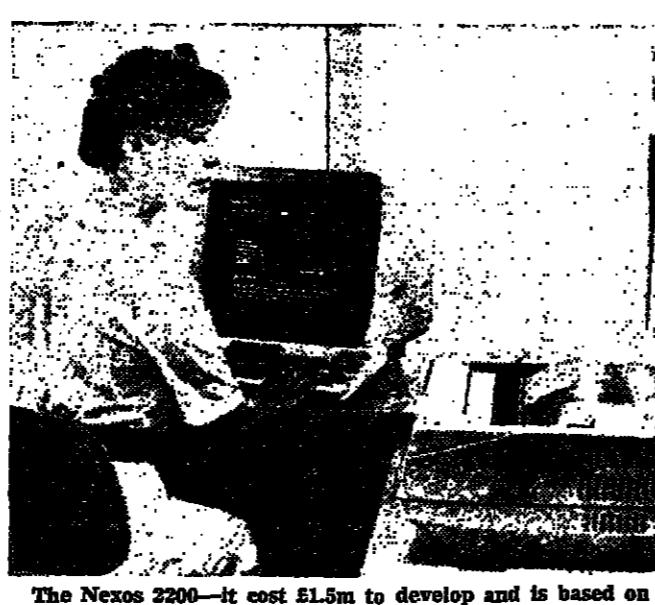
Its first important product, the 2,200 word processor developed jointly with Logica, the computer systems company, was launched at the beginning of

the year and is now fighting hard for a large enough share of the market to prove it to be "credible" against competitors.

Mr Brian Willot, the former civil servant who has recently taken over as chief executive of the NEB says: "Nexos's success with this machine will be the make or break. It is too early to tell yet, but we should know by Christmas—before then if things were to go seriously wrong."

If it should fail? Well, then Mr Willot says the NEB would have to consider the options, which would probably be winding up, since it would be unlikely in that event that a purchaser could be found.

Certainly, Nexus stands no chance of being given more than the £45m public funds already committed to it. Since it has drawn down £22m of this and is now at the most expensive phase of its development, it can only avoid being waterlogged by debt if it generates cash at a rapidly increasing



The Nexus 2200—it cost £1.5m to develop and is based on a more powerful microcomputer than its competitors

ming (software) company represents a relatively small investment of £5m to £7m, and United Peripherals is a joint venture with a large U.S. group, Control Data, for making disc memory units for computers. Since Control Data is the largest U.S. company besides International Business Machines in this sector, the investment can be considered, relatively speaking, "safe."

Although Nexus has bought the licence for equipment from overseas, including a very advanced computer from Delphi of the U.S., an Exxon subsidiary, the main thrust of its sales effort depends on the programming which makes the equipment work and on its concept of a system for "the office of the future."

This concept is remarkably ambitious: it envisages that telephone conversations will be stored in the same computer files as conventional data like sales figures and the computerized image of documents. At a touch of a button, the computer could reproduce, for example, not only sales figures and a facsimile of drawings or a contract, but also a recording of discussions about the documents.

New figures and diagrams could be fished on to a screen to illustrate part of the discussion.

The Delta computer is probably the most advanced of its kind in the world and is certainly capable of controlling extremely sophisticated systems of this sort.

But Nexus cannot, alas, touch the button of a time machine and leap into the future. It must generate revenues here and now from much simpler systems, or it will simply not be around to enjoy the future.

Mr Muir Moffat, Nexus's managing director and a former IBM man, is acutely aware of this dilemma and, therefore, of how much depends on the new 2,200-word processor.



Mr Muir Moffat of Nexus: confidence in the 2200

"In this business, you have to get to a minimum turnover of £20m a year in order to generate enough funds for research and development," he says.

This high "take-off" point results from the fact that computer technology is developing so fast that the lifespan of a product may be as little as five years. Even within that period, continuous updating and improvement will be needed to keep abreast of competition.

Nexos, like its rivals, hopes to use this process to its advantage by gradually extending the capability of its machines and thus leading its customers gently towards its vision of "the future office."

The first stage will be to add programmes to the word processors so that they can communicate like Telex, then later, to link them into the central computer which will do filing, storing and forwarding of messages and many other tasks, as

part of a fully automated system.

Nexos must convince customers that it has charted a course towards its own special territory in the brave new world of automation. Otherwise, buyers will fear that today's products will be left high and dry by the tide of progress and will turn to the big companies like International Business Machines, Xerox, Philips or ITT (International Telephone and Telegraph).

These multinationals may progress at a more stately pace, but will almost certainly carry all their customers along with them.

The dilemma for Nexus is that it must combine "the big company feel" with all the nimbleness and economy of a small entrepreneur selling today's product fast: it must achieve reasonable economies of scale, yet a large amount of its expenditure on a sales and service network will be incurred before it sells a single machine. So it must jump far into the mist, and land with perfect balance.

In practical terms, Mr Moffat says he needs to be selling about 120 of the new 2200 word processors each month at a price of around £7,000 to cover costs and to achieve a margin to fund future development. This seems achievable since sales have now reached 100 a month and outstanding orders represent 500 machines.

However, Philip Hughes, chairman of Logica, which is making the machines for Nexus, says: "In this business, unless you are making 1,200 to 1,500 a year, you are not even at the starting gate." The really big economies of scale are achieved at something like 6,000 machines a year, or more, a figure which represents the entire UK market this year. Somewhere between those figures, Mr Hughes believes a small operator should be able to outwit the giants of the industry by producing a

better product and being more nimble at introducing improvements.

So far the 2200 with its electronic keyboard, attractive television-like screen and magnetic disc "memories" has been well received. Even competitors agree that it is well up among the leaders and is competitively priced for a high performance machine. It cost £1.5m to develop and is based on a more powerful microcomputer than most of its competitors.

Almost certainly Gesteiner, like any other potential partner, will want to hide its time a little, at least through the summer, watching and waiting to see just how well the first fruits of Nexus's investment will survive, and whether Nexus as a whole can stay on target to be self-financing by the end of next year.

To help it on its way, it would very much like the help of public purchasing in the form of orders from the Civil Service for its new 2200, but orders have been sparse in spite of vigorous efforts from the Department of Industry.

Without this help, Nexus is left very much to its own resources. Mr Hughes says: "If you ask whether we are sailing into a gale, the answer is yes. If you ask should we do it with public money, that is a political question. But if you ask should we as a country be doing it, the answer is yes we absolutely must get into the mass production of advanced electronic equipment."

Letters to the Editor

Nationalised investment

From Lord Caldecote

Sir—This week the Cabinet is to discuss the economic situation and one topic will almost certainly be investment in nationalised industry. Judging by recent statements of Government policy on this issue, particularly the Chancellor's speech last Friday, there seem to be many misconceptions and much illogical dogma associated with it.

Certainly nothing must be done which will damage the Government's firm and courageous policy to reduce inflation, but is investment in nationalised industry necessarily inflationary? To the extent that it increases the Government's borrowing requirements, there is clearly a strong argument that it is, particularly if it is in the field of social welfare, where in financial terms no return on the investment is earned.

But if it can be shown that there will be a satisfactory return on the investment and the money can be obtained from the private sector, why should the investment be prevented, just because it is in a business whose capital is owned by the Government, as in a nationalised industry?

The firmly held Treasury view is that all investment in nationalised industry, from whatever source, has an effective Government guarantee behind it; therefore it forms part of the PSBR and is inflationary. This is a piece of economic logic, or perhaps dogma, on which only economists can speak, but the "effective Government guarantee" argument is clearly fallacious in many cases.

If on normal investment criteria an investment is a specific project in a nationalised industry can be shown to be profitable, and the return on the investment is dependent on the success of that project, then it is virtually identical to an investment in any business in the private sector and therefore, prima facie, of benefit to the economy. In such a case even though the nationalised industry cannot go bankrupt, there is no effective guarantee of the investment, for if the project is unsuccessful there will be no return, and it will not be possible for the capital to be repaid or recovered.

Surely a permanent investment with no return is tantamount to a lost investment and no different in outcome for the investor, to bankruptcy of the business.

The other argument used against investment by the private sector in nationalised industry is "crowding out." This is equally fallacious for the private sector can always choose where to invest, in that sense investment in one company "crowds out" a relatively less attractive investment in another. It is true that many nationalised industries are monopolies, and will remain so until Parliament deems otherwise, but it is at least as important for them to increase their efficiency by profitable investment as for any other business. So no artificial obstacles should prevent private sector investors choosing to invest in nationalised industry projects if they wish to do so, and financial institutions, such as merchant banks and finance for industry, should be encouraged to devise ways of doing it.

legitimate interests of the landlord that it has urged that indefinite security of tenure should be bestowed upon the tenants of resident landlords who do not share essential living accommodation *viz* even if they are sharing a bathroom or a toilet.

Obviously a distinction must be drawn between different types of landlord and between new and existing tenancies when trying to assess what is reasonable in terms of security for both parties.

The Housing Act's provisions for new lets by resident landlords would, I judge, be appropriate notice followed by a maximum three month extension by the Court. For non-resident landlords, we would suggest a minimum notice of, say, three months again followed by a maximum three month extension by the Court.

Existing lets present much more formidable problems although little or no consideration need be given to the overt speculator landlord whose sitting tenants are still there. If in other cases, the eventual decision is that the existing security cannot be disturbed then the state, not the individual private landlord, should accept the financial consequences.

This leads naturally to the question of rent levels where concern has been expressed about prospective increases, in particular two instances of rents which are currently 68p and 79p per week—about the rental for a black and white TV set.

Average "fair" rents are less than the cost of space at a long term car park or a mooring in a marina. Shelter may well argue that some tenants cannot afford economic rents. What they forget is that landlords cannot afford uneconomic rents.

Our proposal is for subsidies to private as well as public tenants and for an independent and professional committee to report on what constitutes an economic rent.

Britain has a questionable reputation abroad for class distinction—is BA promoting this rather than their airline?

B. A. Burghes
11, Heath Street, NW3.

From Mr B. A. Burghes
Sir—The advertisement by British Airways re "Club" flights is very misleading. I travel frequently between London and Bremen. There are two services daily. Lufthansa in the morning, where the Economy Class has full service, meal or snack and drinks available at duty-free prices, plus the choice of smoking or non-smoking seats; whereas on economy class, there are no snacks available at any price.

Surely it is BA Economy Class which is bad value and causing dissatisfaction among regular travellers who find themselves, for reasons of time, with a regular Lufthansa Economy ticket from the morning flight on a BA evening flight in a cramped cabin with insufficient non-smoking seats and no possibility of a drink despite stewards standing with nothing to do in a new empty "Club" section.

BA has a questionable reputation abroad for class distinction—is BA promoting this rather than their airline?

G. F. Cutting
7, Rosedene Avenue, Streatham, SW16.

From Mr. David J. Carr
Sir—As far as Mr Burghes (June 2) is concerned private tenants must have what they "need" regardless of the consequences for the private landlord. No one would suggest such a philosophy in relation to the supply of other goods and services and it is testimony to the lamentable position to which the private landlord has been relegated that Mr Burroughs is able to make this historic assertions.

This association accepts that the Rent Acts, like other consumer protection legislation, should lean in favour of the consumer. But the Rent Acts discriminate so grotesquely in favour of the tenant that no landlord (unless he is a supreme optimist or a macabre masochist) will let under them.

It is difficult to see how Mr Burroughs can condemn restricted security as a scandalous concept when even Shelter accepts that some tenants of home owners who will be compulsorily uprooted from the house of their choice, their neighbours—who will discover

Are the chips really down?

From Mr Stephen Lock

Sir—It frightens me to see the old "David and Goliath" content of Anatole Kaliski's article about Israel's attack on Iraq (June 12): under that banner Israel has marched into every neighbouring Arab country to "sweep away" an alleged attack (though I would doubt that the inhabitants of South Lebanon feel much similarity with Goliath when Israel invaded in 1978); under that banner Israel has refused to accord to the Palestinians rights which it would be considered anti-Semitic to deny to Jews throughout the world—a refusal, moreover, which has been the principal cause for the introduction by Israel of nuclear weapons into the Middle East.

Yet less than three weeks before an Israeli election, when even the most purblind of the electorate must have discerned the motivation behind Mr Begin's actions, we hear of the "thrill of adventure" which the bombing of Iraq's nuclear facilities aroused in Israel. By referring to the holocaust (an exclusively European experience perpetrated by European Gentiles against European Jews), Mr Begin seeks to excuse an attack on an Arab country which has ratified the Non-Proliferation Treaty (unlike Israel) and whose installations are open to inspection by IAEA authorities (again, unlike Israel).

Whence comes the evidence for your correspondents' reminder that "when the chips are down, the Jews cannot rely on anyone but themselves"? In 1973, when Israel's chips were closest to being down, America stepped in with a massive arms-lift.

Before we get too carried away by "the chips are down" rhetoric, let us remember that the high stakes are of Israel's own making and that they would be smaller if Israel changed its game and adhered to the rules which made it a player in the first place, namely, the 1947 UN Partition Plan, which called for a Jewish and an Arab state west of the Jordan.

Stephen Lock
49 Queensdale Road, W11.

GENERAL

UK: Government announces aid package for National Coal Board at tripartite conference on pit closures with management and unions, London.

Sir George Jefferson, British Telecom chairman, announces sales re-organisation.

Iron and Steel Trades Confederation conference opens in Bournemouth (to June 19).

Mrs Margaret Thatcher addresses Confederation of British Industry annual dinner, Grosvenor House, W1.

Mr Michael Foot, Opposition leader, speaks at Foyles Literary Lunch, Dorchester Hotel, London.

EEC Agriculture Ministers meet, Luxembourg.

Sir Henry Plumb leads debate on changes in the common agricultural policy, European Council, Brussels.

Parliament: Strasbourg.

PARLIAMENTARY BUSINESS

House of Commons: Contempt of Court Bill, remains in stage.

Overseas: Mr Zenko Suzuki, Japanese Prime Minister, meets King Baudouin of Belgium, Brussels.

Organisation for Economic Co-operation and Development starts two-day ministerial meeting, Paris.

House of Lords: Social Security Bill committee stage.

Iron and Steel Bill, committee stage.

Licensing (Alcohol Education and Research) Bill, second reading.

Disabled Persons (No. 2) Bill, committee stage.

Today's Events

Mr Neil Kinnock, Opposition spokesman, talks on socialism and the liberty of the individual, Basildon.

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COMPANY MEETINGS

British Aerospace, Royal Aeronautical Society, 4 Hamilton Place, W.3.

Sons, 11-25 Reform Street, Dundee, 12.00 Concord Rotafax, Dundee, 12.00.

211 City Road, EC.10.0. P. and W. Macmillan, Merchants House, Hall, 7 West George Street, Glasgow, 12.00 Midland Industries, Mount Hotel, Mount Road, Tattenhall Wood, Wolverhampton, 12.00.

Iron and Steel Estate, Cowley, Oxford, 12.00 Tarmac, Hyde Park Hotel, Knightsbridge, SW.12.00 Telephone Rentals, TR House, Bletchley, Milton Keynes, Bucks, 12.30.

WANTED FOR NIGERIA

Joint Venture Partner or Stockist Distributors for Feb Building Chemicals

Manufactured by: FEB (Great Britain) LIMITED

(Parent Company: FEB International Limited a U.K. Public Company)

Muirhead in the red but expects profit for year

DESPITE a marginal increase in turnover from £11.86m to £12.5m in the six months to March 29 1981, Muirhead, manufacturer of electro-mechanical devices and communications equipment, plunged into the red incurring a pre-tax loss of £55,000, compared with a surplus of £29,000.

However, the directors expect a modest overall profit for the full year and in view of the fact an attributable profit of £24,000 (£22,000) at midway, they have declared an interim dividend of 1p net (nil).

The attributable balance was after an extraordinary credit of £12,000 (nil), being the profit on the sale of a property in Canada, and minorities of £17,000 (£7,000).

The pre-tax figure was struck after interest charges of £551,000 (£551,000) and other costs. There was again no tax payable because of losses brought forward.

For the year to end-September, 1980 the group incurred a loss of £278m after extraordinary items and passed its final dividend.

The interim payment for the current year absorbs £88,000 leaving a retained loss of £61,000 (£22,000 surplus).

• comment

After producing a £23m pre-tax

HIGHLIGHTS

Lex surveys the sharp rise in equity and gilt-edged prices in London yesterday before going on to examine one of the principal causes: the fall in prime rates, the brief rise in sterling/dollar parities and the outlook for U.S. short term interest rates. The column also analyses the Government's proposals for the disclosure of interests in shares and the likely outcome of one of the City's big battles whereby Trust House Forte has attempted to buy the Savoy. It seems that THF has abandoned its offer but the column discusses the next option which comprises determined purchases through the market to build a base for a further foray. Elsewhere Muirhead has staged a modest profit recovery, the offer for sale of Cambridge Electronic Industries has been heavily oversubscribed, ICC Oil Services is coming to the USM by way of a placing and Energy Resources (Ireland) will be introduced next week under rule 163 (3).

loss in the preceding half-year, defence work should provide some basic underpinning here in coming years. However, Muirhead remains exposed to the fact that its key market of facsimile is broadening out, and it cannot afford to keep up with the heavy spenders. Incorporation within a larger unit would be a sensible move, but this is renewed take-over speculation rather than prospects for a modest return to profitability that has made the shares outperform the market by about 10 per cent in the past month. At 112p, the price was unchanged yesterday.

Bellair reduces losses

TOURNER OF Bellair Cosmetics declined in the half year to end-January last from £556,000 to £534,000 and the company reduced its losses by £169,000 at the pre-tax level to £51,000.

There is again no interim dividend—the last payment was a third interim of 1.08p net in 1978.

The directors say that steps taken in the second half of 1980 and the early part of 1981 have ensured that not only has the company been able to withstand the pressure of the recession but it has also achieved significantly better results while having to a reduced level of trading.

The second six months of the year are likely to be at least as difficult as the first six months but no material deterioration in the situation is foreseen.

The company, which is a subsidiary of the Fenton Hill Group, manufactures and distributes toiletry and cosmetic products.

Helical Bar warns on current year

The current year at Helical Bar will not be as good as the year ended January 31 1981 Mr R. J. C. Hill, chairman, tells members.

He says in his annual review that although directors have looked at a number of companies in allied industrial fields for further investment, nothing suitable has been found.

• It still remains the board's

BOARD MEETINGS

The following companies have noticed date of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available to write up the dates of meetings or financial and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interims — Contractors Properties, Crest Nicholson, Saatchi and Saatchi, Trident.

Finals—Alliance Investment, Alpine

Sea Drills, Bankers Investment Trust

Barclays, Bantam, Bantam, Bradford

Property Trust, British and American

Film, Butterfield-Harvey, International

Timber, MK Electric.

Interims — Future Dates

Batt Brothers

Bakers Household Stores

June 17

Brooke Tool Engineering

June 17

Brunswick Investment Trust

June 19

Butterfield-Harvey

June 20

British Diversified

June 24

Thermal Gauges

July 3

United Guaranteed

June 25

Flights

June 18

Butcher Latham

June 18

Bullock and Bell

June 17

Birmingham Mint

July 7

Brown International

June 17

Brown International Industrial Trust

July 19

Brown (A)

July 9

Butchers

June 25

Redifusion

June 28

Renaud

June 25

Siemens Carpets

June 25

Sonic

June 25

The Times

June 19

Tunnel Holdings

June 19

Wilkins and Mitchell

June 19

† Amended.

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As reported on May 29, pre-tax profits of £1.1m and reinforcement of the balance sheet by £210,882 against £204,931 for the previous 40 weeks.

Balance sheet shows shareholders' funds of £1.87m (£1.63m), net current assets of £1.26m (£1.19m).

Blackwood Hodge (Nigeria) sharply higher

On turnover up from

Naira 19.98m to Naira 32.64m

pre-tax profits of Blackwood Hodge (Nigeria) improved to

Naira 3.11m, compared with

Naira 1.17m.

The tax charge rose sharply

from Naira 617,578 to

Naira 1.35m and dividend pay-

ments abroad, Naira 1.04m

(Naira 532,149). A scrip issue

on a one-for-two basis is pro-

posed.

Blackwood Hodge, the London-

based earthmoving equipment

sales and service group, has a 40

per cent equity interest in the

company.

J. Fenner profits slip but interim maintained

TAXABLE SURPLUS of J. Fenner and Co. (Holdings), power transmission engineer, fell slightly from £4.25m to £3.85m for the half year ended February 28 1981 on turnover ahead by £2.2m to £61.34m.

The interim dividend has been maintained, however, at 3.6p net per 25p share. Last year's final was 5.33p paid from pre-tax profits of £9.5m.

The directors say that steps taken in the second half of 1980 and the early part of 1981 have ensured that not only has the company been able to withstand the pressure of the recession but it has also achieved significantly better results while having to a reduced level of trading.

The second six months of the year are likely to be at least as difficult as the first six months but no material deterioration in the situation is foreseen.

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holders' funds of £1.87m (£1.63m), net current assets of £1.26m (£1.19m).

BIDS AND DEALS

MINING NEWS

ISSUE NEWS

Savoy likely to fight off THF

Trusthouse Forte yesterday admitted that its battle for the Savoy Hotel group is likely to end in failure on Friday. But it is still attempting to build up as large a stake as possible before it is inhibited under Takeover Code rules.

Including the 21.4 per cent of the votes held by the Kuwait Investment Office, Trusthouse holds 36.1 per cent and independent shareholders have only assembled a further 1.9 per cent of the votes so far, making a total of 38 per cent.

Lord Thorneycroft, chairman of Trusthouse, yesterday wrote to Savoy shareholders who have accepted, offering to cancel their acceptances so that they can, if they wish, sell in the market.

He pointed out that Trusthouse has been buying shares wherever possible in the market, but if the offer lapsed, the company would only be able to acquire a maximum of 2 per cent a year in this way under the code unless it came back with another bid. And this it could not do for a year after the previous bid had lapsed.

The holders of the "B" shares, with their heavy voting weight,

have remained implacably opposed to Trusthouse's offer and Lord Thorneycroft admitted that a large proportion of them would be "unlikely to accept" by Friday's last closing date.

It is therefore doubtful whether Trusthouse could reach 50 per cent of the votes in time, although it already owns or has acceptances representing 60 per cent of the equity, he said.

Among the assenting shareholders to whom the offer to cancel and sell has been made is the Kuwait Investment Office.

The KIO reached an agreement with Trusthouse to accept its offer for its holdings of 34.1 per cent of Savoy shares and 7.3 per cent of the "B"s. That agreement, of course, lapses if the bid is unsuccessful.

The KIO has also been buying shares directly in Trusthouse and accumulated a stake of 5 per cent or so. This would be substantially enlarged if it were able to accept THF's share alternative offer.

Trusthouse's shares rose 4p yesterday to close at 151p. Savoy's "A" shares were unchanged at 191p. The "B"s at £1.25.

Steel Brothers makes W. German acquisition

Steel Brothers Holdings, the construction, foodstuff and manufacturing group, has acquired a 70 per cent stake in Waggon und Maschinenfabrik Herweg GmbH, a West German materials handling plant manufacturer, for an undisclosed amount.

Steel Brothers said yesterday that it had bought the company from the Herweg family at around net asset value. The German company had annual turnover of between DM 5.6m (£1.1-1.3m), it said.

Wight Hldgs. advise; 'Take no action'

The board of Wight Holdings, building and engineering contractor, has advised its shareholders to take no action on the bid by Thornwood Investments, while it discusses the offer with the James Finlay Corporation, its advisers.

Last week the company said it would offer 30p a share for the 50 per cent of Wight which it did not already hold. The offer valued Wight at £654,320.

Thornwood said it had been building a stake in Wight since late in 1978. Mr Alastair Thornwood, the managing director, was appointed a non-executive director at the beginning of 1980 when Thornwood's holding stood at 22.8 per cent.

YULE CATTIO

Lord Catto and Mr A. E. Richmond-Watson have notified that they have purchased a total of 525,400 Yule Catto and Co ordinary shares at 80p as follows: Lord Catto beneficial 321,400, bringing his total beneficial interest to 682,352 shares and non-beneficial interests to 80,000; Mr Richmond-Watson beneficial interest 125,000, bringing his total beneficial interest to 235,000 shares. Kuala Lumpur Kepong Berhad has notified that it has purchased 400,000 shares at 80p, bringing its total holding for itself and its subsidiaries up to 4,922,416 shares (21.17 per cent).

HOLT LLOYD FORMS JAPANESE SUB.

Holt Lloyd International has formed a subsidiary in Japan, Musashi Holt KK. Holt Lloyd will own 55 per cent of the shares and the balance will be held by

Renison Goldfields Cons could be 'major force'

BY KENNETH MARSTON, MINING EDITOR

THE MERGER of the Cousins Gold Fields group's Australian interests into the new Renison Goldfields Consolidated (RGC) could produce a "major force" in the development of natural resources," according to Mr. M. J. Roberts, chairman of Consolidated Gold Fields Australia (CGFA).

As already announced CGFA, at present the group's major Australian company, and Associated Minerals Consolidated, Renison and Mount Lyell, will become wholly-owned subsidiaries of the new Australian-registered RGC.

Mr. Roberts points out in the full details of the merger plan that the restructuring of the group's Australian interests will provide "the expertise, the manpower and the financing potential to undertake projects beyond the individual capacity of the existing CGFA group companies."

The foundation for the new grouping is provided by the low cost Renison tin mine in

Tasmania. The Mount Lyell copper mine has managed to lower its production costs below the world average and is profitable at the present low level of metal prices.

Associated Minerals Consolidated is believed to have a major earnings potential once its production problems are overcome and the mineral sands market recovers.

Of the new prospects of CGFA, there is one-third stake in the Porgera gold deposit in Papua New Guinea, which could become a major open-cut mine, and 50 per cent of the Glenelg gold project in the Hunter Valley of New South Wales, which is expected to start production in 1983-84.

Completion of the merger proposals London's Consolidated Gold Fields will own just under 49 per cent of RGC leaving the public with just over 51 per cent, thus giving the newcomer "naturalised" status in Australia.

Under the recently revised

merger terms, holders of every 100 CGFA shares are offered 53 RGC ordinary shares plus 36 deferred (no dividends before 1985) and AS160 (£104.65) cash.

Every 100 Renison get 100 RGC ordinary and AS400. Every 100 AMC get 28 RGC and AS88. Every 100 Mt. Lyell fully paid get 21 RGC and AS88 while every 100 partly paid shares get nine RGC and AS44.

RGC expects to declare a special dividend in August of 25 cents on the ordinary shares in lieu of a final dividend for the year to the end of this month. It is expected to pay a total of no less than 50 cents for 1981-82 and in the following two years RGC policy will be to pay out not less than 50 per cent of the distributable profits.

Meetings of the various shareholders will be held on June 25 and is all goes according to plan in trading in RGC shares will start on or about July 27. Share certificates and cheques will be posted on or about August 21.

Imetal expects fall in profits

CONSOLIDATED profits of the Rothschild-controlled French mining group Imetal are likely to fall this year, according to M. Bernard de Villemejane, the chairman.

While dividends from the group's principal investments are expected to be somewhat higher than in 1980, the difficult conditions facing the operating subsidiaries will probably lead to lower profits overall, he told the annual meeting.

Nevertheless, he added, Imetal will emerge from the current difficult period in a good position.

After a strong performance in 1979, Imetal's consolidated net

profit fell last year to FFr 230m (£21m) from FFr 248m, despite a reduced loss from the troubled nickel interests in New Caledonia. The group's two other main subsidiaries, Penarroya and Copperweld, both surrendered reduced profits.

Copperweld, based in the U.S., is the one bright spot for Imetal this year. The company has made a "very satisfactory" start to the year, notably in the steel tube sector, where its plants are operating at full capacity.

de Villemejane points out that the market capitalisation of Imetal's 66.2 per cent stake in Copperweld is currently larger than for the whole of Imetal.

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Lead Industries Group, in accordance with the Takeover Code, the directors of ICC are making a cash offer of 10p a share to the former holders of Rollo shares.

While Penarroya has felt some benefit from the slight improvement in the zinc market, it is still suffering from poor prices for lead and silver over the first few months of this year.

The value of Imetal's 50 per cent holding in Le Nickel-SLN, the New Caledonian venture with the state-controlled oil group Ell-Aquialine, is to be written down by FFr 250m following last year's loss. The recovery in the dollar is expected to help this company in 1981.

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The Stock Exchange requirement that 10 per cent of the ICC shares be offered to the public is therefore satisfied by the placing of the additional 1m shares; 0.55m shares have been offered to, and are available through the market.

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ICC Oil gets quote on USM

DEALINGS ARE expected to begin on the USM next Monday in the shares of ICC Oil Services, following a placing of 1m shares at 10p each.

ICC specialises in corrosion protection and maintenance of North Sea oil rigs, using high-pressure water jet and wet blasting techniques. In the last few years it has developed its own machinery for cleaning metal and concrete surfaces, and it now markets this machinery in the Middle East and South America.

Pre-tax profits have grown from £55,000 in 1977 to £209,000 in 1981, and the directors have warranted profits of not less than £300,000 for the year to March 1982.

ICC is coming to the market following a reverse take-over of Rollo Tea Estates, which has changed its name to ICC. As a result of the takeover, 12.6m of the 22.0m shares of ICC are already held by the public (former shareholders in Rollo which was quoted under Rule 163).

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ICC's present staff. At the placing price the warranted fully-taxed p/e is almost 17, which is not exorbitant by comparison with the electronics and oil exploration stocks which dominate the USM to date. Dividends will be paid as soon as the deficit on Rollo's profit and loss account has been cleared; the warranted profit implies that there should be no obstacle to dividends.

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Ian Rodger examines the fortunes of the unlisted securities market

Hoechst 

Payment of Dividend

NOTICE IS GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 15th June, 1981 a dividend for the year ended 31st December, 1980 of 14% on the nominal value of the shares will be paid as from 18th June, 1981 against delivery of Coupon No. 41 or lodgement of London Deposit Certificates for marking Square No. 32.

The dividend of 14% will be subject to German Capital Yields Tax of 25%.

Coupons and London Deposit Certificates may be presented as from 16th June, 1981 to

S. G. Warburg & Co. Ltd., Coupon Department, St Albans House, Goldsmith Street, London, EC2P 2DL

from whom appropriate claim forms can be obtained.

The dividend will be paid at the rate of exchange ruling on the day of payment.

Payments in respect of London Deposit Certificates will be made at the rate of exchange ruling on the day of receipt of dividend on the underlying shares deposited in Germany.

United Kingdom Income Tax will be deducted at the rate of 15% unless claims are accompanied by an affidavit.

German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents, and the Company's United Kingdom Paying Agent will, upon request, provide Authorised Depositaries with the appropriate forms for such recovery.

Frankfurt am Main, June 1981

Hoechst Aktiengesellschaft

THE London Stock Exchange's Unlisted Securities Market (USM) is off to a surprisingly strong start.

After only seven months of operation, this nursery for the shares of small, promising companies has already attracted more than 40 entrants. Another 20 applications are being considered by the Exchange. The average USM share trades at 23 times fully taxed underlying earnings—a much higher rating than in the stock market itself.

The USM's quick and easy success indicates that its creation was long overdue. Indeed, largely because of the soaring cost of obtaining a Stock Exchange listing, the flow of new companies to the market all but ceased in the mid-1970s.

In effect, a vital part of the market system for channelling savings into new businesses and rewarding successful entrepreneurs was no longer working.

The Stock Exchange first reacted to this alarming development by suggesting in 1978 that small companies could go public under its Rule 163. This rule enabled the exchange to approve occasional transactions in the shares of football clubs, small breweries and other closely-held, small, public companies. The USM was totally unsupervised but it would do for small industrial companies until a better solution was found.

The response was electrifying. Dozens of small companies went public this way and, by last October, nearly 2,000 bargains a week worth a total of £14m were being made under Rule 163.

The Exchange's initial USM proposals were published in December 1979 and, after discussion and modification, the market was launched last

November with 12 companies, all but three of which moved over from the 163 market.

The most important difference between the USM and a listing is cost. A company coming to the USM in the usual way with a placing of about £0.5m-worth of shares can expect to face a total bill of £60,000, about half the price of a listing.

The saving comes mainly from less substantial advertising requirements but also from the waiver by the Exchange of the entrance fee, which can be as high as £11,000 for a listing.

The accounting requirements are also less substantial. But many sponsoring brokers and merchant banks nevertheless feel the need for a full investigative report.

Another significant concession to USM companies is that they need float off only 10 per cent of their share capital, compared to a minimum 25 per cent for a listing. The idea is to accommodate entrepreneurs who are reluctant to give up much equity in the early stages of their company's growth.

USM companies can also make relatively bigger acquisitions than listed companies without having to send circulars to their shareholders. Of the 40 companies in the USM today, 24 moved over from the 163 market and several more are likely to follow suit before the end of the year when rule 163 is to revert to its original function.

Seventeen companies have come directly to the USM by way of placings, three by offers for sale, one by offer for sale by tender and one by invitation to subscribe.

The main motive for coming to the market is to enable the entrepreneurs to realise part of the capital built up in the business. The USM is not going to take in the long list of North American oil drilling

UNLISTED SECURITIES MARKET TURNOVER

Period covered	Number of days	Total value £m	Total bargains	Average value per day £m	Average bargains per day	Average value per bargain £
10.7.80—2. 1.81	37	52,176	8,710	1,410	235	5,590
5. 1.81—3. 4.81	65	60,823	10,870	0,936	167	5,595
23. 3.81—27. 3.81	5	4,551	965	0,910	193	4,716
30. 3.81—3. 4.81	5	4,559	1,475	0,912	295	3,091
4. 4.81—10. 4.81	5	8,800	1,874	1,340	375	3,629
13. 4.81—16. 4.81	4	2,693	1,030	0,673	258	2,615
21. 4.81—24. 4.81	4	5,079	950	1,270	238	5,346
27. 4.81—1. 5.81	5	9,263	1,231	1,851	246	7,517
5. 5.81—8. 5.81	4	5,348	725	1,337	181	7,377
11. 5.81—15. 5.81	5	5,920	2,021	1,184	404	2,929
18. 5.81—22. 5.81	5	5,555	2,017	1,111	403	2,754
26. 5.81—29. 5.81	4	3,173	706	0,793	177	4,494
1. 6.81—3. 6.81	5	2,981	578	0,596	116	5,157

Source: Stock Exchange

by its present managing director, Mr Denis Poll, to specialise in bringing new issues to the USM market and has since turned its attention mainly to the USM. It has done five of the 17 USM placings and expects to maintain the pace.

Tring is of special interest partly because some of the companies it has brought to the market are led by well-known City figures. Trust Securities, for example, is headed by Mr Peter Jones, former joint managing director of Compania Securities.

Interscan, formerly John Baker (Insulation), and still traded in the 163 market, is headed by Mr John Bentley who engineered share transactions at the end of 1979 so the company could meet its profit forecast. Mr Tom White, former head of the collapsed Triumph Investment Trust, turned up as a significant share holder in Thames Investment and Securities, another USM issue.

Tring has also attracted attention with its novel practice of offering allocations on a first-come, first-served basis. Tring states privately that anyone who had exercised all such rights to date would be showing a 71 per cent profit.

That policy reveals a USM paradox—most new issues in the USM are less accessible to the general public than are issues in the main market. Most USM issues are very small and a general offer for sale would be a nonsense as well as being too expensive to execute. Typically, companies come to the market by way of small placings, the sponsors distributing quickly among institutions and a few valued clients.

The requirements are much closer to those of a full listing than when the USM was conceived. Mr Martin Gibbs of Phillips and Drew, says: "But I think the Stock Exchange has got it just about right."

Any doubts about enforcement were put to rest in February when the Exchange abruptly suspended the placing of Euroflame shares after the company's chairman had made an off-the-cuff profit forecast at a press conference. Before the placing was allowed to proceed, the company was obliged to produce a new prospectus with a properly certified forecast at an additional cost of £50,000.

As the market has established its credentials, it has also attracted a wider range of companies and sponsors. The appearance of leading brokers Cazenove last month in the Business Computers placing was widely noted and described by one USM jobber as a breakthrough.

However, the USM is most remarkable for bringing forward several seldom-heard broker names and, so far, no single broker represents more than three companies.

Business Computers, for example, placed 25 per cent of its shares at 85p where the historic price-earnings ratio was already a hefty 23, but the price soared in initial dealings to 140p and is still in the 125p range.

If there is no dominant stockbroker in the USM, there certainly is a single prominent sponsoring house, and that is the colourful Tring Hall Securities. Tring was re-organised in September 1979

as the market's first authority pension fund.

The feeling is that once a company's profits exceed £10m, it is ready for a full listing but Intasun has already wildly exceeded this guideline with estimated profits last year of £10.1m.

The Stock Exchange,

proposed originally that companies be obliged to move out of the USM when profits exceeded a certain level but this was widely opposed and ultimately dropped.

The Exchange is still worried that the USM may grow at the expense of the main market and this could be one of the few areas where adjustment may be needed after a couple of years of experience.

FOSTER BROTHERS

Clothing Company Limited

"Results satisfactory considering trading climate in the areas of retailing in which the Group is principally involved must be at its worst level since the 1930's".

B. G. Davison, Chairman

Other salient points from the Chairman's circulated Statement

- During the year we have continued our programme of modernisation of FOSTER MENSWEAR SHOPS which should provide a platform for successful trading when the economic upturn comes.
- The programme of new store opening at ADAMS CHILDRENSWEAR has continued and five new branches are in the process of being opened bringing the total to 82.
- During the year we opened a DORMIE MENSWEAR DRESS HIRE concession in Swan & Edgar in Piccadilly, London.
- We have made changes in the merchandising policy of MILLETS and these together with updating their image should bring worthwhile improvement in their fortunes.
- Our cosmetic businesses STAFF FACILITIES and DISCOUNT FOR BEAUTY have both improved results on the previous 12 months and the MANUFACTURING DIVISION has again produced satisfactory results.

Year ended	28.2.81	29.2.80
	£'000's	£'000's
Sales (incl. VAT)	94,272	88,836
Profit before tax	9,039	10,710
Profit after tax	6,045	5,945
Earnings per share	13.1p	12.9p

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BORROWER PROFILE

Belgium faces test on margins

BY PETER MONTAGNON, RECENTLY IN BRUSSELS

TWO YEARS ago the Euro-markets watched with great excitement as Belgium brought its first "jumbo" Eurocredit to the market. Three jumbos later and with the prospect of more to come, enthusiasm has begun to wane.

This is not merely a question of the novelty wearing off. When examining Belgium, international bankers are forced to admit that the country does not bear all the hallmarks of the tip-top credit rating it claims to.

Its frequent political crises—the latest was in early April when the coalition Government of Mr Wilfried Martens was toppled by a heavy speculative run on the Belgian franc—have left successive governments with little room to manoeuvre in cutting public spending in a country with wage indexation and high social security benefit payments.

As a result, the budget deficit is growing inexorably. After a total gross shortfall of BFR 403bn (\$10.3bn) last year, estimates of the Government's deficit in 1981 are being constantly revised upwards with the most educated guesses at the moment putting it in the region of BFR 450bn. Including local government credit, the full public sector borrowing requirement is even higher at BFR 600bn to BFR 700bn.

The effects have permeated the economy. Private consumption has been held at artificially high levels, leading to rapid deterioration of the current account balance of payments: real interest rates are among the highest in the industrialised world; and the private sector has been squeezed out of the domestic capital market, which is now unable to satisfy the demands of the state.

It is thus small wonder that the latest domestic bond issue launched last week by the Government has been dubbed a "crisis loan" by the banking community. The BFR 70bn issue, fully underwritten, incorporates special tax features to attract back into the country money which is constantly flowing out to avoid Belgium's 20 per cent withholding tax.

Government officials hope that it will eventually raise as much as BFR 100bn, but even if this target is achieved it is clear that Belgium will have to raise substantial sums of money abroad this year to satisfy all its needs.

Quite how much will be needed depends not only on the result of the crisis loan but also on fresh revisions of the budget deficit, expected to be completed within about two weeks.

In the first five months of this year, Belgium raised a net total

of around BFR 180bn domestically, including money at short term. Foreign indebtedness, meanwhile, rose by around BFR 100bn from the BFR 153bn total posted at the end of last year, when total Government debt was around BFR 1,957bn and that of the whole public sector around BFR 2,700bn (\$88.97bn).

Belgium's borrowing abroad has been intended to cover

Political crises and budget and balance of payment deficits are making it increasingly likely that Belgium will have to forego its traditional 1 per cent Libor if it seeks any more "jumbo" Eurocredits

budget requirements, rather than the balance of payments deficit, although this is also growing, and likely to turn out well above BFR 200bn this year after BFR 187bn last.

Raising more money abroad now, however, poses something of a dilemma for the Belgian authorities, who have grown used to obtaining a margin of 1 point over Libor for at least part of their jumbo loan operations.

Loans with such low margins are proving increasingly difficult to sell in a profit-conscious market and Belgium's well-publicised economic difficulties—unemployment is over 9 per cent and rising and real GNP has moved clearly into decline—provide the banking community with an excellent excuse for turning down such an operation.

In setting the terms for its next big loan, Belgium will thus have to consider whether to risk a flop by insisting on a 1 margin in the pricing or to accept an immediate loss of prestige by eliminating it altogether.

For the time being, Belgian bankers generally cling to the idea of a 1 margin, although they admit that it might have to be of shorter duration than on the last loan when the price was split between 1 for four years and 1 for the remaining five.

But there are also other ways around the problem. One is to raise more money at a margin over U.S. prime rate which, although more expensive in terms of total cost, still allows nominal margins to be held down.

Belgium's last big loan had such a prime-based tranche, led by Chase Manhattan. It raised \$500m over seven years on the

basis of a split 1 to 1 per cent margin and was reported at the time to have been much easier to place than the Libor-related tranche.

Another possibility for Belgium is to opt for fewer jumbos and more smaller, discreet club operations, which can also be sold on lower margins than credits requiring wide syndication. This is a tactic successfully employed by Ireland, another European country with serious economic problems and a very high borrowing requirement.

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Petersville agrees to new offer from H. C. Sleigh

BY OUR SYDNEY CORRESPONDENT

PETERSVILLE Australia, the foods group, has agreed to a revised takeover offer from H. C. Sleigh, the energy, shipping and investment concern, which values it at A\$180m (US\$180m), or A\$17.5m above the original bid.

Sleigh is now offering five of its shares plus A\$4.80 cash for four Petersville ordinary shares and convertible notes. Alternatively, shareholders can accept A\$2.75 cash for each unit held.

The share-and-cash alternative values Petersville shares at A\$2.93, based on Sleigh's closing price last week of A\$1.38, and this represents 13.4 times Petersville's projected earnings per share for the current year. The cash alternative of A\$2.75 represents a multiple of 12.6.

The cash alternative is 40 cents above the first offer and follows market buying competition between a Sleigh "friend" and an unknown concern. The share price escalated to A\$2.87 last week.

After the merger announcement, Sleigh's share price dipped to A\$1.33, and at this

Johannesburg stockbroker ceases trading

By Jim Jones in Johannesburg

SAUNDERS AND TAYLOR, a medium-sized Johannesburg stockbroking firm has posted itself defaulted on the Johannesburg Stock Exchange.

Mr Peter George, the senior partner, says that the firm had ceased trading for the time being, but could resupply for membership of the exchange if it had sufficient assets to cover its commitments on the exchange clearing house.

The firm's problems arose, Mr George said, because several clients had run into difficulties in the past six months. However, if their debts to the firm are met it will be possible to reapply for membership. Major creditors of Saunders and Taylor are its banks.

Saunders and Taylor's open positions are cancelled, and other brokers which have dealt with the firm now have to close these positions through the market.

But dealers said the volume of buying interest was not as great as at the end of last week.

Improvement in market prompts four \$ issues

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

FIXED RATE dollar bonds continued to move higher yesterday, prompting at least four new issues, including the relaunch of a \$75m issue for the province of Quebec which had been withheld from the market late last week.

The issue, which would have come hard on the heels of a 15 per cent issue for the province of Nova Scotia, had originally been awarded a 15 per cent coupon, but with yesterday's improvement in market conditions the coupon has now been set at 14% per cent.

It is a tap issue and a further \$25m of paper may be issued later. Maturity is in five years, extendable to 12 at the option of the bond holder. Lead manager S. G. Warburg was indicating an issue price of 99.

The new cut in prime rate by Chemical Bank, coupled with further decline in the U.S. money supply and declines of around 1 point in Eurodeposit rates, helped the secondary market yesterday.

But dealers said the volume of buying interest was not as great as at the end of last week.

The SwFr 100m, 7 1/2 per cent issue for Nederlandse Gasunie is already reported to have been a major success even before final pricing today by lead manager Credit Suisse.

Prices closed around 1 to 1 point higher, slightly below their best levels.

In other new issue news, the Nordic Investment Bank is raising \$20m in a nine year 14% per cent semi-private deal priced at par by lead managers Citicorp. Also, Pacific Lighting Gas Supply is raising \$50m over eight years with an indicated coupon of 15% and par issue price through Morgan Stanley.

Southern California Edison is raising \$50m for seven years in an open price deal led by CSFB and hotly rumoured last night was a \$40m 15 per cent bond due 1989 for Lafarge-Coppé led by CIF and Citicorp.

Improved conditions were also reported from Germany and Switzerland yesterday as declining U.S. interest rates helped the D-Mark and Swiss franc to strengthen on the exchange markets.

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Firestone to continue pruning operations

By Our Financial Staff

FIRESTONE TIRE AND RUBBER, the second largest U.S. tire group, is to continue pruning its activities in efforts to produce an "acceptable" return on shareholder equity. Mr John J. Nevin, the chairman, said in Akron.

He said the company would continue its programme of concentrating resources on its most profitable products while eliminating operations which did not produce a satisfactory return on capital. Domestic production of radial ply truck tyres could be on the way.

The company has already had talks with Bridgestone of Japan on the sale of its Nashville radial truck tyre plant.

The company has substantial radial truck tyre capacity in France and Italy and could import tyres to supply the domestic market. Mr Nevin said.

The company will continue making bias-ply truck tyres, although this is seen by Mr Nevin as "probably a declining market." Firestone does not expect to withdraw from any other major segment of the tyre business.

Firestone has been undergoing considerable rationalisation and closures of operations were a major factor in the loss for the year to October 1980. The after tax loss from the shutting of seven tyre plants and synthetic and industrial rubber plants was \$49m, which took the overall net loss to \$122m.

However, the company has bounced back this year to register a \$47m profit for its first half against the \$69m loss in 1979-80, which included the closure costs.

Mr Nevin said the half-year profit was "in no way related to what could be called a windfall." The company was confident of making "very substantial" earnings gains in the current economic climate, he said.

New York retailer to sell store chain

BY IAN HARGRAVES IN NEW YORK

ALEXANDER'S, the New York-based retailer, is to sell a chain of women's clothes, shops, in July 1979.

Alexander's announced the proposed sale to Elder-Beerman, a retailer based in Dayton, Ohio, at the same time as disclosing a \$3.05m loss for its third fiscal quarter. The sale of the Margot's La Mode chain will result in a loss of \$7m, which will be taken into Alexander's fourth quarter results.

The divestiture of Margot's La Mode is a move which analysts have expected since Alexander's emerged last year from a bitter board-level split.

Margot's La Mode, which has 70 women's and children's stores, mainly in the southwest of the U.S., has never performed well for Alexander's, which said it as an opportunity to diversify into an economically strong region of the country.

Mr. Robin Farkas, chairman of Alexander's, said Margot's had made substantial losses since it was acquired and was being sold "so that management could devote its full efforts to the operations of the Alexander's department store chain."

Alexander's base operation is in metropolitan New York, where the value of its property has encouraged speculation in its shares on the possibility that the company might eventually be liquidated.

Having just opened a large new store in Manhattan's World Trade Centre, however, Alexander's appears to be trying to make a go of its core retailing business.

Its third quarter loss compared with a loss of \$700,000 in the same quarter of last year. Sales for the quarter were \$103.8m, compared with \$99.7m.

The loss in the most recent quarter included a \$2.6m tax credit. For the nine months, the loss was \$2.4m against profits of \$3.07m in 1980. Sales were \$411.2m compared with \$395.9m.

The much slower growth in overall bank assets

The U.S. still contributes the biggest number of banks in the list (118), followed by Japan (61). Just under a third of all substantial decline in the position of the German banks and

Theft in the U.S. bid for

Norway bid for

Sweden bid for

Finland bid for

Denmark bid for

Iceland bid for

Portugal bid for

Spain bid for

Switzerland bid for

Belgium bid for

U.S. bid for

</div

Saab-Scania makes slow start to current year

BY WILLIAM DULFORCE, NORDIC EDITOR, IN STOCKHOLM

SAAB-SCANIA: the Swedish automotive and aerospace group, reports pre-tax earnings SKr 14m lower at SKr 315m (\$85m) for the first four months of this year. However, Mr Sten Gustafsson, the managing director, maintains his forecast that Saab can repeat for 1981 last year's pre-tax return of SKr 970m.

Group sales climbed 11 per cent to SKr 4.9bn in the four months. A 25 per cent increase was achieved by Saab cars at SKr 1.47bn and aircraft sales jumped by 42 per cent to SKr 371m.

Sales of trucks, which are the principal source of group profits, grew by only 4 per cent to SKr 2.18bn. Earnings in this division have been affected by

delays in deliveries after the introduction of Scania's new models, but these hitches are "now on the way to being eliminated."

Order intake in the first four months amounted to a little more than SKr 5bn, ahead by SKr 1bn compared with the corresponding period last year.

The increase is attributed to stronger demand for Scania trucks and Saab cars. At the end of April the group orders stood at just over SKr 8bn.

Group operating profits of SKr 374m showed a slight advance, but net financial charges grew by SKr 17m to SKr 90m. Total debt increased by SKr 20m in the period, at the end of which the group held liquid assets of SKr 776m.

Investments in plant and machinery in the period rose to SKr 230m from SKr 187m. Of these SKr 200m went into the Scania truck division and Saab cars.

Saab-Scania recently submitted an offer to build a new multi-role combat aircraft for use by the Swedish Air Force in the 1980s. The contract is estimated to be worth about SKr 20bn, of which Saab-Scania's share would be around half. Competing offers have been submitted by U.S. manufacturers.

At the Paris air show, the company announced new orders for the SF 340 commuter aircraft which it is developing together with Fairchild Industries of the U.S. More than 100 orders and options have been received.

Karstadt lifts stores profits

BY KEVIN DUNE IN FRANKFURT

KARSTADT: West Germany's biggest retailing group, boosted department stores turnover by 10.9 per cent in the first five months of 1981 to DM 4bn, chiefly as a result of its 100-year jubilee sales campaign in May.

The company also disclosed results for last year. Its department stores' profits improved substantially after the completion of a costly and far-reaching expansion and modernisation programme. After-tax profits of the parent company jumped by 79 per cent to DM 77.8m.

Karstadt's group's results have been heavily depressed, however, by the big losses run up by Neckermann. Its troubled travel and small order subsidiary. As a result Karstadt group after-tax profits slumped

to DM 7.8m in 1980 from DM 17.2m in the previous year. Total group turnover increased slightly to DM 12.6bn.

Apart from its problems with Neckermann, Karstadt is also still losing money on its department store joint venture in Lyon, France, which it developed with the Swiss group, Grands Magasins Jelmoli.

With the completion of the second financial rescue package for Neckermann, Karstadt now owns 91.2 per cent of the company. In the first step in 1976-77 Karstadt took over 51.2 per cent of Neckermann and the rest of the company has been acquired from small shareholders selling out before the recent capital write-down. The takeover of 91.2 per cent cost a total of DM 346.2m, Karstadt

in 1977.

Having reached a total sales floor space by the end of 1980 of 1.24m sq metres after a dramatic expansion in the second half of the 1980s, Karstadt is now aiming at consolidation and little further sales floor space growth is planned in 1981.

The company is concentrating on extending its interests in small specialist stores, which last year brought in 9.7 per cent of total turnover, or DM 839m.

The period of consolidation ahead is clear from the investment plans. Parent company spending this year will be only DM 150m compared with DM 191m last year and DM 470m in the peak year of

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This announcement appears as a matter of record only.



BORREGAARD A.S.

U.S.\$25,000,000

Floating Rate Multicurrency Loan

Hambros Bank Limited

Société Générale

Bank Mees & Hope NV

Den norske Creditbank

The Royal Bank of Canada
(Overseas) N.V.Scandinavian Bank
Limited

Agent Bank

Hambros Bank Limited

May, 1981

BEAR
STEARNSWe are pleased to announce the formation of our
International Options Department:Gustaf Bradshaw, Manager
Sharon A. BrownBear Stearns International Corporation
10/12 Copthall Avenue
London EC2R 7DJ
Tel. 01-588-5251
Telex 881142
Atlanta/Boston/Chicago/Dallas/Los Angeles/New York/San Francisco
Amsterdam/Geneva/London/Paris

COMPANY NOTICES

RENEW INCORPORATED

NOTICE CONCERNING
FREE DISTRIBUTION OF SHARES
You are invited to read the notice of the Board of Directors held on June 28, 1981, the resolutions stated below concerning the free distribution of shares were adopted.

PARTICULARS

1) A portion of the paid-up excess in par value shall be transferred into the paid-in capital as of July 1st 1981. The amount of the paid-in capital (to be distributed freely) as of the date thereof under the following conditions:

2) Number of shares to be newly issued: the number of shares to be issued in registered form in the number equivalent to the total number of outstanding shares as of June 28, 1981, multiplied by 0.1 provided, however, that the number of shares to be issued, less than one resulting from such calculation, shall be disregarded.

3) Allocation of shares: 30 Per Share, provided, however, that no recall for subscription shall be effected.

4) Method of Allocation: The allocation for the new shares shall be made among the shareholders whose names appear in the Shareholders Register as of June 28, 1981, at the rate of 0.1 New Share for each outstanding share. Proceeds from the new shares, less than one resulting from such allocation, shall be distributed to the shareholders to such a fractional share as the proportion to the number of shares held thereby.

5) With respect to New Shares, divided and unallocated shall start on January 1st 1981.

6) All other necessary matters concerning this issue of new shares will be determined by the Board of Directors to be held hereafter.

REFERENCES

Paid-in capital as of June 1st 1981: \$1,000,000.00. The shares will be issued due to conversion of Convertible Bonds into shares of the Stock prior to June 28th (Date of Allocation).

ROBERT FLEMING & CO. LIMITED
8, Crosby Square
London EC2A 5ANLondon
June 18th 1981.TRAFALGAR FUND
Societas anonyma
Secretary Office
LUXEMBOURG 14, Aldringen
Commercial Register
Section B No. 8.198

DIVIDEND ANNOUNCEMENT

TRAFALGAR FUND, S.A. will pay a dividend of 10% on the shares as of June 28th, 1981 to holders on record on June 28th, 1981.

Shares will be traded ex-dividend after June 28th, 1981.

The dividend is payable to holders of shares on presentation of coupon number 6 at:
Banque Générale du Luxembourg,
27 avenue Monterey,
LUXEMBOURG.J. Henry Schroder Wag & Co.
London
120, Cheapside,
LONDON EC2V 6DS.

The Board of Directors.

Some of the worst
wounds...are the ones
that don't show

It used to be called shell-shock. Now we know more. We know that there are limitations to the human mind.

Soldiers, Sailors and Airmen all risk mental breakdown from over-exposure to death and violence whilst in the service of our Country. Service... in keeping the peace no less than in making war.

We devote our efforts solely to the welfare of these men and women from all the Services. Men and women who have tried to give more than they could.

Some are only 19, a few are nearly 90 years of age.

We help them at home and in hospital. We run our own Convalescent Home and, for those who are homeless and cannot look after themselves in the community, our Hostel gives permanent accommodation. For others, a Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please help to repay this vast debt. It is owed by all of us.

They're given more than they could —
please give as much as you can.EX-SERVICES
MENTAL WELFARE SOCIETY
37 Thurloe Street, London SW7 2LL Tel: 01-584 8688J. Henry
Schroder Wag & Co.
London
120, Cheapside,
LONDON EC2V 6DS.Companies
and Markets

INTERNATIONAL COMPANIES and FINANCE

ICH gives
strong note
to restart of
HK issues

By Adrian Bovis in Hong Kong

THE SUCCESSFUL flotation of International City Holdings, the property development and investment company, which opened on the market yesterday at HK\$1.70, compared with the HK\$1 offered price, is seen in Hong Kong as a special case.

With share prices on the stock market now at record heights and the property market remaining strong, analysts are confident that property companies going public in the near future should be given a warm welcome.

They say that ICH's HK\$450m issue was 11 times over-subscribed, principally because it was backed by Mr Li Ka Shing, the chairman of Cheung Kong Holdings, which is the glamour property stock of the Hong Kong market. ICH's prospectus gave a net asset value of HK\$1.13 a share and projected after-tax profits for 1982 of HK\$500m (U.S.\$90m), but both figures were generally regarded as being on the low side and characteristic of Mr Li's conservatism.

Mr Li's reputation for giving small investors a good bargain, and the fact that ICH is also backed by Hongkong Electric, Wheal Mardon and Hongkong Land, and came to the market when the Hang Seng Index was rising quickly, assured over-subscription.

ICH was the first new issue after the four stock exchanges lifted a two-months moratorium on new share issues in May. It was regarded by the exchanges as a test case because investors had turned notably sour in March on a HK\$360m new share issue by Sino Land which was only 46.5 per cent subscribed and a HK\$450m rights issue by Paliburg Investments which was only 20 per cent taken up and brought underwriters losses of over HK\$100m.

The exchanges have now set up an unofficial queue system for new issues and next in line is the flotation of one of Hong Kong's largest private property developers, Hendersons Developments, estimated to be worth more than HK\$1bn.

Analysts say Hendersons, as well as others planning to come out, will be closely scrutinised by investors for their backers, the quality of their holdings and their profit forecasts. None of them, they say, is likely to do as well as ICH on these points.

Takeover
bid for Chow
Sang Sang

By Our Hong Kong Correspondent

CHOW SANG SANG Holdings, a publicly quoted jewellery and precious metals retailer in Hong Kong, has received a takeover offer from an undisclosed company in Hong Kong and has advised shareholders to show caution in their dealings until a further announcement is made.

The company's stock was suspended from trading on Friday after it climbed by HK\$1.60 to HK\$7.15 as rumours of the offer reached the market.

About 80 per cent of the 40m issued shares are held by a family of the chairman, Mr Chow Kwen-Ling.

Chow Sang Sang reported after-tax profits for 1980 of HK\$33.64m (U.S.\$6m) up 88 per cent from the HK\$17.82m of 1979.

NOTICE

REPUBLIC OF BOLIVIA

US \$15,000,000

10 1/2% NOTES DUE 1982

NOTICE OF ELECTION
TO EXTEND MATURITY

In accordance with the provisions of the Notes, a reminder is given that holders of these Notes may elect to extend the maturity of their Notes to 15th April 1987.

Such right may be exercised during the period 15th April, 1981, to 15th October, 1981, by surrender of the Note(s) duly completed and presented at the office of the Fiscal Agent.

MERRILL LYNCH
INTERNATIONAL BANK
LIMITED
Fiscal Agent.
LONDON.

Forfaiting

An effective
financing instrument
for exporters.For specialised
information and advice,
please contact:Dr. M. Hobart
Tel. (0621) 458341
Dr. R. Hauser
Tel. (0621) 458467BADMISCHE
KOMMUNALE LANDESBANK
GIROZENTRALE
Augustastraße 33 D-5000 Münster 1
(West Germany) Telex 0453242Approval for major bank
mergers in Australia

By COLIN CHAPMAN IN SYDNEY

MR JOHN HOWARD, the Australian Treasurer, yesterday formally gave the go ahead to the two major bank mergers between the Bank of New South Wales and the Commercial Bank of Australia, and between the National Australia Bank, run by Mr Mark Johnson, a former Hill Samuel executive.

It is expected to be at least a year before the promotion machines of the two newly merged operations are ready to go public, but when they do, there will be the biggest advertising and public relations battle ever seen between the banks. Already Australia's growing financial services market is full of curious and perplexing symbolism: initials and elephants; coats of arms; kangaroos; dragons; and monoliths.

Even before the mergers, the institutions spent \$433.5m in promotion, with the trading banks accounting for more than A\$10m in media advertising.

The National CBC is better placed for the relaunch, with a lot less to lose from a total modernisation of what has been a lower profile and staid personality. One name under consideration for the new bank is National Commercial Bank of Australia. Mr. Frank Shew, the advertising manager admits that it is time for a change from the company's present heraldic coat of arms. "We'll be starting from scratch and we'll be looking

for something that will reflect the antecedents," he said. The "W" motif of the Wales is among the top three corporate symbols in Australia, coming in after Shell and the International Wool Corporation in public recognition. The bank's market research indicates that the "W" is identified with the bank by 80 per cent of the population. "I think to lose the "W" would be a very dangerous thing to do," says Mr. Peter Huveneers, corporate design consultant.

New identity

But the merged bank probably will have to lose the symbol, because of the agreement with the CBA that there would have to be a new name and identity to offset the CBA's reluctance to see itself swallowed up by the Wales.

The problems of image should not be under-estimated: Shareholders of both the Wales and the National have asked why their companies should pay roughly 2.5 times the market worth of the merger partners. There has also been strong anti-merger lobbying by the 41,000 employees involved who have to be shown that the new bank will be better. The customers, who have tended to change banks more frequently than in any other industrialised country, have also to be convinced.

Further
growth seen
by Sanyo
Electric

By John Wicks in Zurich

CONSOLIDATED net sales of Sanyo Electric Company of Osaka, should increase by some 11 per cent in the financial year ending November 30 to a record \$4.83bn, Mr. Yoshitomo Miyamoto, the executive managing director, said in Zurich yesterday. He is visiting Switzerland in connection with the introduction of Sanyo stock on the bourses of Zurich, Basle and Geneva.

After a 41.6 per cent rise in consolidated net earnings in 1979-80 to \$1.44bn, Mr. Miyamoto said the total was likely to increase by a further 11 per cent in the current year to some \$1.60bn.

Japanese analysts estimate that sales will grow a further 13 per cent and net profits by 14 per cent in 1981-82.

By fiscal 1984, total group sales including unconsolidated subsidiaries and affiliates are expected by Sanyo to reach some Y1.000bn (\$8.85bn), compared with Y1.118bn in 1979-80.

Mr. Miyamoto said the company would try to retain a favourable geographical balance of production and sales within the group. The aim was that domestic sales of Japanese-made products, overseas sales of Japanese-made products, and overseas sales of products made overseas should each account for one-third of overall business.

THE LONG-TERM
CREDIT BANK OF
JAPAN LIMITEDU.S. \$30,000,000 Floating Rate
Notes 1976-1981

For the six months

15th June 1981 to 15th December 1981

the Notes will carry an

Interest rate of 17 1/4% per annum

with a coupon amount of U.S. \$87.69.

Bankers Trust Company, London
Agent Bank

All of these Securities have been sold. This announcement appears as a matter of record only.

SEK

U.S. \$50,000,000

AB Svensk Exportkredit
(Swedish Export Credit Corporation)

15 3/4% Notes Due 1986

MORGAN STANLEY INTERNATIONAL

SKANDINAViska ENSKILDA BANKEN

PKBANKEN

SVENSKA HANDELSBANKEN

ALGEMENE BANK NEDERLAND N.V.

BANK OF AMERICA INTERNATIONAL

THE BANK OF BERMUDA

BANQUE BRUXELLES LAMBERT S.A.

CREDIT SUISSE FIRST BOSTON

KUWAIT INTERNATIONAL INVESTMENT CO. S.A.K.

MANUFACTURERS HANOVER

SWISS BANK CORPORATION INTERNATIONAL

S.G. WARBURG & CO. LTD.

WESTDEUTSCHE LANDESBANK

June 4, 1981

GOTABANKEN

CURRENCIES, MONEY and GOLD

Dollar falls

The dollar fell sharply in currencies. It eased slightly against the D-mark to DM 4.68 from DM 4.6925 and Swiss 4.09 from SwFr 4.1075 but rose against the French franc to FF 11.2125 from FF 11.1850.

D-MARK—strongest member of the European Monetary System but very weak against the dollar, affected principally by the continuing high level of U.S. interest rates. The D-mark has been the first to rise above the \$2 level for the first time since June 3. It was steady against European currencies.

European currencies were sharply firmer against the dollar but steady in sterling terms. Within the European Monetary System the French franc was considerably weaker after Socialist swing in Sunday's general election. It was still placed above the Irish punt and Belgian franc however while the D-mark continued as the strongest currency.

DOLLAR—trade weighted index (Bank of England) fell from 109.6 to 107.7. The dollar lost ground to most major currencies. Against the D-mark it finished at DM 2.3240 compared with DM 2.3245 on Friday and SwFr 2.0425 from SwFr 2.0500. In terms of the yen it was lower at Y219.80 against Y224.25 and fell to FF 5.6025 from FF 5.7125 against the French franc.

STERLING—trade weighted index (Bank of England) fell from 95.8 to 95.1, having stood at 95.4 at noon and 95.8 in the morning. Sterling opened at 51.9775 against the dollar and dipped briefly to \$1.9725 on early dollar demand before recovering quickly to stand around \$1.9825 at noon. During the afternoon New York entered the market as net sellers of dollars and sterling rose to a best level of \$2.0040 before closing at \$2.0015-2.0025, a rise of 4.3c from Friday.

The pound showed little overall change against European currencies. It was 2.11 when sterling rose to FF 11.1420.

EMS EUROPEAN CURRENCY UNIT RATES

ECU	central rate	% change	from central rate	adjusted for divergence	Divergence limit %
Belgian Franc	40.0000	40.0000	1.00	1.00	±1.00
Danish Krone	7.51077	7.51055	-0.32	-0.32	±1.01
German D-Mark	2.54502	2.52766	-0.57	-0.57	±1.00
French Franc	5.69552	6.04665	+0.88	+0.88	±1.00
Dutch Guilder	2.81518	2.81503	+0.07	+0.07	±1.00
Irish Punt	0.685145	0.685182	+0.57	+0.57	±1.00
Italian Lira	1262.32	1261.20	-0.13	-0.13	±1.11

Changes are for ECU, therefore positive change denotes a week currency. Adjustment calculated by Financial Times.

THE POUND SPOT AND FORWARD

June 15	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	1.9725-2.0000	2.0015-2.0205	1.15-1.25c dis	7.19	2.40-2.50dis	4.85
Canada	1.5205-1.5375	1.5205-1.5375	1.50-1.60c dis	-7.73	2.85-3.00dis	6.67
Mathlnd	5.205-5.25	5.205-5.25	5.10-5.20c dis	-5.90	1.75-1.85dis	3.54
Belgium	78.25-77.10	78.25-77.10	78.20-79.00	-5.90	1.75-1.85dis	3.54
Ireland	14.69-14.80	14.75-14.77	14.70-14.80	-5.20	1.25-1.40dis	3.73
W. Ger.	4.65-4.71	4.68-4.71	4.65-4.71	-0.32	1.00-1.05dis	0.21
Portugal	124.50-125.00	124.50-125.70	125-126.00	-9.55	2.65-3.10dis	7.32
Spain	2.228-2.250	2.228-2.250	2.228-2.250	-5.05	1.25-1.30dis	2.70
Norway	11.60-11.70	11.60-11.70	11.60-11.70	-1.35	1.25-1.30dis	0.38
France	11.15-11.22	11.20-11.22	12.10-13.10	-12.91	2.20-2.25dis	9.63
Sweden	9.98-10.05	10.02-10.05	3.40-4.00	-5.05	5.65-6.75dis	2.59
Austria	4.07-4.14	4.08-4.14	3.90-4.30	4.77	1.75-1.85dis	5.05
Switz.	30.05-30.45	30.30-30.43	30.00-31.00	0.75	8.00-8.40dis	0.12
				1.33	2.10-2.14dis	2.20

Belgian rate is for convertible francs. Financial franc 76.28-30. 12-month forward dollar 3.30-3.40dis. 12-month 4.35-4.36dis.

THE DOLLAR SPOT AND FORWARD

June 15	Day's spread	Close	One month	% p.a.	Three months	% p.a.
UK	1.9725-2.0000	2.0015-2.0205	1.15-1.25c dis	-7.19	2.40-2.50dis	4.85
Ireland	1.5410-1.5560	1.5400-1.5560	1.50-1.60c dis	-14.88	0.85-0.95dis	1.88
Denmark	32.00-32.20	32.00-32.20	31.00-32.00	-1.00	1.75-1.85dis	0.20
Belgium	39.38-39.72	39.38-39.72	39.35-41	3.85	1.25-1.30dis	1.68
W. Ger.	2.3400-2.3722	2.3415-2.3742	2.36-2.40c dis	4.76	2.65-2.80dis	4.53
Portugal	124.50-125.00	124.50-125.00	125-126.00	-10.20	2.20-2.25dis	2.25
Spain	1.172-1.190	1.172-1.190	1.172-1.190	-6.85	2.20-2.25dis	6.85
Norway	39.20-39.50	39.20-39.50	39.20-39.50	6.15	6.60-6.70dis	4.34
France	5.00-5.00	5.00-5.00	5.00-5.00	7.45	7.50-7.50dis	5.00
Austria	21.90-22.20	21.90-22.20	21.90-22.20	11.80	5.45-5.55dis	9.69
Switz.	16.68-16.89	16.68-16.89	16.68-16.89	11.20-12.70dis	7.51	2.25-2.25dis
	2.0400-2.0679	2.0420-2.0430	1.72-1.82c dis	9.81	3.85-3.75dis	7.44

1 UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

CURRENCY MOVEMENTS

CURRENCY RATES

June 15	Bank of England Index	Morgan Changes	June 13	Bank Drawing	Special Drawing	European Currency Unit
Sterling	95.8-22.8	12	12	12	12	1.51-1.52c
U.S. dollar	107.7-11.4	107.7-11.4	107.7-11.4	107.7-11.4	107.7-11.4	1.51-1.52c
Canadian dollar	131.0-12.5	131.0-12.5	131.0-12.5	131.0-12.5	131.0-12.5	1.51-1.52c
Belgian Franc	106.7-11.5	106.7-11.5	106.7-11.5	106.7-11.5	106.7-11.5	1.51-1.52c
Deutsche mark	117.7-11.8	117.7-11.8	117.7-11.8	117.7-11.8	117.7-11.8	1.51-1.52c
French Franc	108.4-11.1	108.4-11.1	108.4-11.1	108.4-11.1	108.4-11.1	1.51-1.52c
Dutch Guilder	88.50-11.8	88.50-11.8	88.50-11.8	88.50-11.8	88.50-11.8	1.51-1.52c
Irish Punt	14.00-1.00	14.00-1.00	14.00-1.00	14.00-1.00	14.00-1.00	1.51-1.52c
Italian Lira	1262.32	1261.20	1262.32	1261.20	1262.32	1.51-1.52c

1975-100.

Rate given for Argentina is free rate. * Selling rate.

OTHER CURRENCIES

June 12	£	\$	£	Notes Rates
Argentina Peso	8643-8653	4358-4362	Austria	22.85-23.80
Australia Dollar	1.7475-1.7510	0.8700-0.8710	Belgium	77.25-78.00
Belgium Franc	8.855-8.894	4.4360-4.4380	Canada	11.14-11.24
Greek Drachma	16.15-16.18	9.75-9.78	Germany	4.66-4.71
Hong Kong Dollar	10.91-10.95	5.4560-5.4700	Italy	228.00-225.00
Japan Yen	12.10-12.15	0.75-0.76	Malta	5.19-5.22
Kuwait Dinar	0.545-0.552	0.79-0.80	Netherlands	5.19-5.22
Luxembourg Franc	76.80-76.90	35.39-38.41	New Zealand	1.72-1.75
Malta Lira	1.17-1.18	0.80-0.81	Norway	1.18-1.20
Malta Pounds	1.17-1.18	0.80-0.81	Portugal	1.18-1.20
Malta Scudi	1.17-1.18	0.80-0.81	Spain	1.18-1.20
Malta Tari	1.17-1.18	0.80-0.81	Sweden	1.18-1.20
Malta Tari	1.17-1.18	0.80-0.81	Switzerland	1.18-1.20
Malta Tari	1.17-1.18	0.80-0.81	U.S. \$	1.18-1.20
Malta Tari	1.17-1.18	0.80-0.81	U.S. \$	1.18-1.20
Malta Tari	1.17-1.18	0.80-		

Companies and Markets

Soviets keep up Argentine grain deals

By David Salter in Moscow

The Soviet Union will continue to give preference in grain purchases to Argentina, its principal foreign grain supplier, even though the U.S. has lifted its grain embargo, Argentina said yesterday.

Mr. Garcia Martin, the Argentine trade minister, said in Moscow that he was very satisfied with his talks just concluded with Mr. Nikolai Tikhonov, the Soviet Prime Minister and with other officials.

Argentina has agreed to sell the Soviet Union 22.5m tonnes of grain over the next four years and Argentine officials said that the two sides would postpone any discussion on raising the minimum levels until the end of the year.

Mr. Garcia said he was convinced, however, that the Soviet Union, which boosted its trade with Argentina fourfold last year, on the strength of purchases of 7.5m tonnes of grain and oilseeds, would remain a major buyer of Argentine grain.

The USSR is expected to make some purchases of U.S. grain in the long term because it faces feed shortages. But for political reasons, the Soviet Union is reported to be anxious to minimise any future reliance on U.S. grain.

Western agricultural experts believe that Argentina, which had record harvests, will probably sell 2m tonnes of grain to the Soviet Union this year in addition to the 8m tonnes which have already been sent.

The Soviet Union is believed to have bought all the grain its ports can absorb in the short term but will require further grain imports later on to help feed animal herds.

Russia to build new grain silos

MOSCOW.—The Soviet Union will build 20 new grain silos with a combined capacity of 20m tonnes by 1985, Soviet minister of procurement Mr. Grigory Zolotukhin has announced.

The silos will be built in all regions of the USSR, but most will be allocated in the main grain areas of the Russian Federation, the Ukraine and Kazakhstan and at big sea and river ports, he said.

The Wool Council decision

Britain gets tough over lamb exports levy

By LARRY KLINGER IN LUXEMBOURG

BRITAIN yesterday toughened its stand in support of UK lamb exporters by threatening to block a range of recent Council of Ministers' decisions until new proposals are made to allow greater sales to the Continent.

M. Gaston Thorn, the Commission president, criticised British Agriculture Minister Peter Walker's tactics as undermining the Council's credibility on the eve of Britain's assuming the Council presidency from July 1, but he agreed that the Commission would make new proposals soon to reduce the effect of the so-called "clawback" levy that Britain had imposed on lamb exports to the Community until the end of the year.

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Australian wool growers seek rise

By PATRICIA NEWBY IN CANBERRA

AUSTRALIAN WOOL growers are seeking government approval for a 12 per cent increase in the floor price of Australian wool sold at auction at the new wool selling season beginning next month.

Mr. Ian McLachlan, president of the Wool Council of Australia, which represents the country's wool producers, has asked Mr. Peter Nixon, the minister for primary industry, to approve a floor price of \$A4.10 a kilo clean.

Mr. McLachlan said this would bring the floor price closer to the current market price. The market indicator is presently around \$A4.27 a kilo clean.

The floor price is the level at which the Australian Wool Corporation enters the market and buys wool if market prices fall.

The Wool Council decision

There was a flurry of communications between London and Brussels late last week on technical ways of adjusting the "clawback" so that British exports could regain their share of the Continental market without upsetting the balance of the overall market support scheme.

Moreover, France, while still strongly maintaining that the balance must not be altered, was much muted in its opposition yesterday—emphasising that it realises that Britain had special problems.

The "clawback" is a levy on British exports to the rest of the EEC designed to ensure that Britain's system of guaranteeing domestic prices does not act as a subsidy for Continental markets in competition with their produce.

After yesterday's Commission undertaking, Mr. Walker again refused to lift his "reserve" on the other measures, arguing that two months had elapsed since the Commission supported by the council had agreed to propose a "short-term" solution to the problem.

The commission had proposed a "long-term" solution that would have reduced the "clawback" by adjusting the British domestic support system but this was rejected by Britain as being impracticable during mid-season and would have to be tackled at the annual price-fixing next spring.

• Council of Agriculture Ministers yesterday again failed to agree on controlling the use of hormones to promote growth in animals for human consumption in spite of a move by most member-states towards accepting a European Commission compromise that would have banned those "proved to be dangerous."

The ministers simply decided to refer the issue back to various high-level EEC committees for further study.

The decision, or lack of it, will anger European consumer groups, which have long campaigned for a total ban, except for therapeutic use, and had won from the Commission just such a proposal after the successful European boycott of veal last summer.

The result is that there is an estimated 40,000 to 50,000 tonnes of meat on the British market that would have gone mainly to France, West Germany and Belgium.

Home market prices are being depressed by the influx of meat which would have gone abroad and lamb-producing countries outside the EEC, notably Australia, have voiced fears that Britain might be forced to try to step up exports to other markets.

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LONDON STOCK EXCHANGE

Strong response to prospect of lower U.S. interest rates—Gilt up £1 1/2 and equity index jumps 12 points

Account Dealing Dates

Option
*First Declar—Last Account Dealings 11 June 11 June 22
May 18 May 29 June 11 June 22
June 1 June 11 June 11 June 22
June 15 June 25 June 26 July 6
* "New-time" dealings may take place from 9.30 am two business days earlier.

The prospect of lower U.S. interest rates following last week's bigger-than-expected decline in money growth gave London stock markets a strong boost yesterday. Sterling's further share improvement against the dollar ensured UK Government securities the limelight and this area attracted widespread investment funds which brought gains ranging to 14 points and more. Equity markets regained some composure after recent nervousness on fund-raising possibilities and leading shares settled at the day's best.

Last news of U.S. Prime and broker rates rose to 19 per cent added spice to the day's proceedings and revived a Gilt-edged market which was beginning to flag a little in the mid-afternoon. Interest rates were especially good for shorter maturities, up to a maximum of 14 points. Business in longer-dated securities tended to be on a one-way basis with stock shortage accentuating rises which extended to 13 points. Measuring the advance, the FT Government Securities Index jumped 1.08 to 67.16 after last week's overall rise of 1.14.

Leading equities made a spirited start to the new trading Account. Despite considerable speculation that British Petroleum is to announce a big fund-raising package this morning, demand resumed after a firm opening and values advanced quite quickly. Sellers became noticeably more reserved and after a relatively thin trade a wide range of stocks closed with double-figure gains. This was reflected in the FT Industrial Ordinary share index, which entered a 10 am rise of 4

points to one of 12 points at the close of 547.5.

Grand Metropolitan were outstanding in the Traded options market, attracting 626 calls reflecting active business in the underlying shares; the October 2000 accounted for 239. Total contracts completed amounted to 1,367, some 300 up on Friday's total. Demand for puts fell away, however, with only 128 deals arranged.

Banks firm

Still reflecting a recent Press suggestion that a favourable Monopolies Commission ruling on Hongkong and Shanghai's bid for Royal Bank of Scotland could lead to U.S. bids for British banks, the major clearers made further good progress and closed with double-figure gains. Lloyds rose 10 to 365p as did Midland, to 345p, while Barclays and NatWest closed similarly dearer at 420p and 368p respectively. Up 31 last week, Bank of Scotland added another 10p to 368p. Elsewhere Standard Chartered also found support at 665p, up 10. Renewed investment buying ahead of the year-end due 27 June left Hammars 25 higher at 585p, while Leopold 22p, Edward 18p, and Wimborne 22p, adding 12 and 3 respectively in sympathy. J. T. Parrish continued to benefit from last week's results and touched 195p before settling for a net gain of 3 at 185p. Support was also forthcoming for Dixons Photographic, 8 dearer at 168p, and for J. Heworth, 4 up at 100p, but Ernest Jones (Jewellers), interim results tomorrow, eased a couple of pence to 98p. The leaders closed steady to firm. House of Fraser stood out with a gain of 6 at 168p, while British Home added 3 to 164p.

Electricals took a distinct turn for the better with business continuing into the late trading. Racal 364p, and Thorn 251p, 355p, put on a spurt, while Plessey improved 5 to 315p. BICC were in demand at 232p, up 14, along with Telephonics, which gained 8 to 345p. United Scientific rose 18 to 458p and Marconi 10 to 490p. Revised demand lifted Lee Refrigeration 5 to 230p, while Concord Rotork became a better buy and regained 4 to 45p. Midland closed unaltered at 112p, after 116p, following the return to the interim dividend list and forecast of a modest overall profit for the full year.

Leading Engineers made progress in their trading. Vickers improving 8 to 177p and rises of a similar amount being recorded in GKN, 165p, and Hawker, 320p. Elsewhere, Staveley encountered further buying interest and put on 9 more to 255p, while Hopkins responded to Press mention with a rise of 4 to 99p. Babcock rallied 3 to 123p.

Much of the interest in Foods was again centred on the British

Food group. British Sugar left G. H. Downing 14 higher at 242p, while the former eased 7 to 207p. Elsewhere in the Building sector, Brown and Jackson contrasted with a fall of 13 to 73p on further consideration of the annual results, but Phoenix Timber, an old take-over favourite, encountered a revival of speculative buying and advanced 14 to 130p. Demand was also forthcoming for Blockley's, 6 to the good at 118p, and Finsbury Johnson, 5 up at 62p. Reflecting Press comment, Barratt Developments gained 3 to 205p. Wright Holdings closed 3p higher at 43p, compared with the 30p per share cash offer from Thornwood Investments.

ICI made useful progress and closed 8 dearer at 285p, while Fisons edged up 5 to 145p.

E. Upton wanted

Movements in Stores usually favoured holders. Press comment highlighted the company's asset value listed E. Upton 10 to 45p, while the A jumped a like amount to 42p. Speculative attention was again directed towards Polly Peck, 16 higher at 326p, after 330p, with Cornwell Dresses, 167p and Wearwell, 92p, adding 12 and 3 respectively in sympathy. J. T. Parrish continued to benefit from last week's results and touched 195p before settling for a net gain of 3 at 185p. Support was also forthcoming for Dixons Photographic, 8 dearer at 168p, and for J. Heworth, 4 up at 100p, but Ernest Jones (Jewellers), interim results tomorrow, eased a couple of pence to 98p. The leaders closed steady to firm. House of Fraser stood out with a gain of 6 at 168p, while British Home added 3 to 164p.

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Sugar-S. and W. Berisford bid situation: the offer, originally due to close yesterday, has been extended for another two weeks. British Sugar eased the turn to 336p, while Berisford firmed 5 to 128p. Elsewhere, Tesco found support in front of tomorrow's preliminary figures and closed 2 better at 60p, while Press comment helped Associated British Foods rise 4 to 142p. Bernard Matthews were a volatile market, falling to 130p on the early trade on renewed fears of French competition, the shares rallied to end 11 up of balance at 151p.

Beecham up

Hotels ended with good gains across the board. Grand Metropolitan attracted support and rose 9 to a 1981 peak of 215p. Ladbrooke were also in demand and closed 6 to the good at 168p, ex-scrip issue. Speculative demand lifted De Vere 8 to 242p.

Miscellaneous leaders made an impressive start to the new Account as fears of higher UK interest rates receded.

Beecham did well with a rise of 11 to 217p, helped by Press comment, while Reid International closed a similar amount to 145p, while Triennial closed 8 to 348p, while Burmah firmed 5 to 146p. Among the more speculative issues, Cadenceco were noteworthy for a rise of 8 to 165p along with Berkeley Exploration, up 7 to 120p; it was thought the shares may be among those involved in the failure of the South African broker.

Trusts made headway reflecting the general firmness in equities. Shippings staged a smart recovery after last Friday's bout

14 to 130p following the higher profits and dividend and proposed 50 per cent scrip issue. Crest Nicholson firmed 7 to 161p on buying ahead of today's first half figures and Charles Hill of Bristol gained 5 to 100p following comment on the bid situation. Chamberlain Phillips' speculative lift lifted Chubb 6 to 94p. Hestair rose 5 to 48p on further consideration of the chairman's encouraging AGM statement, while Mettley Deferred advanced 4 to 15p. Morgan Crucible put in 6 to 122p and Standard Chemical also appreciated 6 to 54p.

J. H. Fenton, raised from an initial firm level of 168p, to close 3 net 3 easier at 165p, to close 11 up of balance at 151p.

Bats came in for renewed institutional support and advanced 11 to 365p.

of gloom prompted by the annual statement from P & O's chairman, British and Commonwealth picked up 7 to 232p and Ocean Transport rallied 3 to 132p, while P & O deferred regained 2 to 128p.

Textiles generally finished with small gains. Courtaulds added 3 to 68p, as did Dawson International, to 175p; the latter's annual results are expected tomorrow. Speculative support lifted Sterling Knitting 5 to 62p, but news of the full-year loss clipped that much from Fers-Consulat, 49p.

Bats came in for renewed institutional support and advanced 11 to 365p.

Quiet mines

Mining markets made a quiet start to the week. South African Gold opened on a firm note and moved ahead in early trading as the bullion price gained ground. However, news of the failure of a South African broker and a downturn in the metal price led to small but persistent selling across the board.

The Gold Mines Index showed a 2.4 decline at 344.8 while the bullion price closed \$1 easier at \$470.50 an ounce.

Afrikaner Lease featured with a drop of 30 to 130p, after 120p; it was thought the shares may be among those involved in the failure of the South African broker.

London Financials made good progress in the wake of UK

equities. RTZ advanced 10 to 505p, Gold Fields and Charter 5 apiece to 475p and 235p respectively and Tanks 3 to 285p.

Elsewhere in Financials, Patine were marked up 25.50 to a 1981 high of 226; the shares rose sharply in a limited market. Australasian Consolidated Minerals 4 to 49p, after a 1981 high of 41p. Otter Exploration jumped 3 more to 64p.

Western Mining opened firmer at 322p, reflecting overnight Australian demand, but came under persistent selling pressure following adverse Press comment to close a net 8 cheaper at 312p.

find, rose 12 to 882p, while renewed speculative interest lifted Swan Resources 3 to 35p.

Eagle Corporation 5 to 62p and Australian Consolidated Minerals 4 to 49p, after a 1981 high of 41p. Otter Exploration jumped 3 more to 64p.

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Vangas, the only quoted Australian participant in the oil

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ACTIVE STOCKS

Above average activity was noted in the following stocks yesterday

Stock	Closing price	Day's change	Stock	Closing price	Day's change
BAT Inds. (S. and W.)	363	+11	Lloyds Bank	368	+10
Batr. (S. and W.)	128	+5	Lucas Inds.	195	+9
Batr. New	270	+10	Phoenix Timb.	112	+12
Batr. Inds.	166	+6	Portuguese Elec.	144	+9
Batr. Land Securities	389	+9	Reed International	295	+11
			Tele. Rentals	345	+18

FRIDAY'S ACTIVE STOCKS

Based on bargains recorded in SE Official List

Stock	Fri's No. of closing price	Stock	Fri's No. of closing price
Premier Cons.	23	65	18
Guinness	18	68	17
Brit. Aerospace	18	217	3
Mont. Ind. Use	18	128	1
P. & G.	18	310	42
Pilkington	18	42	20

OPTIONS

First Last For Universal, Town and City Properties FNPc, Premier Oil, Metal Box, Jessel Trust, James Nell, Australian Consolidated Minerals, John Brown, Burnah, ICI, BSR, Tesco, GKN, Dares Estates and S. and W. Berisford. A put was done in ERF, while doubles were arranged in Royal Bank of Scotland and AGB Research.

For rate indications see end of Share Information Service.

Money was given for the call in Bath and Portland, Marshall's

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FT SHARE INFORMATION SERVICE

HUGHES														
Central to Britain's heating									Engineering, Plastics					
Heating and Plumbing Merchants, Farm and Garden Machinery, Engineering, Plastics														
BRITISH FUNDS														
"Shorts" (Lives up to Five Years)														
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AUSTRALIA

AUSTRALIA

MINERALS AND ENERGY RESOURCES

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